



City of Dublin
CALIFORNIA

ADOPTED BUDGET UPDATE

Fiscal Year 2021-22



Fiscal Year 2021-22

Budget Update

June 2021

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2.FUNDS SUMMARY

Overview of Revenue

REVENUE SUMMARY BY FUND TYPE

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Governmental Funds						
Property Taxes	\$49,089,278	\$48,896,000	\$50,396,000	\$52,763,000	\$2,367,000	4.7%
Sales Taxes	22,506,975	20,369,962	22,369,962	23,437,000	\$1,067,038	4.8%
Other Taxes	7,280,323	6,676,387	6,326,387	6,482,706	\$156,319	2.5%
Special Assessments	1,520,314	1,614,091	1,614,091	1,629,096	\$15,005	0.9%
Licenses & Permits	3,904,684	4,202,800	4,670,300	4,499,006	(\$171,294)	-3.7%
Fines & Penalties	196,840	247,432	202,432	247,432	\$45,000	22.2%
Use Of Money & Property	13,388,499	4,082,431	3,559,352	3,005,818	(\$553,534)	-15.6%
Intergovernmental	5,936,884	7,688,756	12,644,687	15,925,966	\$3,281,279	25.9%
Charges For Services	14,433,981	15,979,404	14,427,181	15,849,853	\$1,422,672	9.9%
Other Revenue	8,136,322	9,528,338	6,376,160	6,455,003	\$78,843	1.2%
Total Governmental Funds	\$126,394,099	\$119,285,601	\$122,586,552	\$130,294,881	\$7,708,329	6.3%
Internal Services/Debt Service Funds						
Use Of Money & Property	\$399,772	\$223,669	\$223,669	\$158,000	(\$65,669)	-29.4%
Charges For Services	4,097,561	4,064,222	4,064,222	4,041,760	(22,462)	-0.6%
Other Revenue	797,980	924,080	924,080	1,025,000	100,920	10.9%
Total Internal Services/Debt Service Fu	\$5,295,313	\$5,211,971	\$5,211,971	\$5,224,760	\$12,789	0.2%
Grand Total ⁽¹⁾	\$131,689,412	\$124,497,572	\$127,798,523	\$135,519,640	\$7,721,117	6.0%

(1) Excludes Transfers In and Fiduciary Funds

Revenue Overview by Fund

Fund	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Governmental Funds						
General Fund (1000)	\$102,822,533	\$92,334,019	\$94,153,039	\$98,397,780	\$4,244,741	4.5%
Affordable Housing Fund (2901)	\$784,129	\$350,177	\$350,177	\$199,816	(\$150,361)	-42.9%
American Rescue Plan Act (ARPA) (2907)				\$6,101,037	\$6,101,037	100.0%
Box Culvert (2322)	\$7,757	\$4,664	\$4,664	\$3,000	(\$1,664)	-35.7%
Building Homes and Jobs Act (2911)		\$310,000	\$310,000		(\$310,000)	-100.0%
Cable TV Facilities (2811)	\$147,954	\$183,972	\$183,972	\$184,500	\$528	0.3%
Community Development Block Grant (2903)	\$105,195	\$100,570	\$527,177	\$105,783	(\$421,394)	-79.9%
COVID-19 Grants (2905)			\$50,500		(\$50,500)	-100.0%
Dublin / Dougherty (2323)	\$1,525	\$952	\$952	\$500	(\$452)	-47.5%
Dublin Crossing CFD Series 2017-1 (2710)	\$98,413	\$115,396	\$115,396	\$115,750	\$354	0.3%
Dublin Crossing Fund (4401)	\$172,432	\$1,150,000	\$1,150,000	\$60,000	(\$1,090,000)	-94.8%
EMS Special Revenue (2109)	\$207,619	\$205,903	\$205,903	\$209,289	\$3,386	1.6%
Enforcement Grants (2111)	\$35,706	\$464	\$79,498	\$330,090	\$250,592	315.2%
Federal Asset Seizure Fund (2107)	\$13					
Federal COVID-19 Financial Assistance (2906)			\$1,001,642		(\$1,001,642)	-100.0%
Federal Transportation Grant (2202)			\$661,000		(\$661,000)	-100.0%
Fire Impact Fees (4201)	\$69,696	\$87,651	\$87,651	\$45,750	(\$41,901)	-47.8%
Garbage Service Fund (2203)	\$5,517,431	\$6,510,000	\$6,915,000	\$6,789,400	(\$125,600)	-1.8%
Landscape Districts (2702-04)	\$632,014	\$652,648	\$652,648	\$656,243	\$3,595	0.6%
Local Law Enforcement Block Grant - Fed (2104)			\$50,000		(\$50,000)	-100.0%
Local Recycling Programs (2304)	\$35,582	\$35,726	\$35,726	\$36,500	\$774	2.2%
Measure B Grants (2216)	\$184,587		\$75,000		(\$75,000)	-100.0%
Measure BB Grants (2217)	\$1,089,411	\$4,181,390	\$4,260,072	\$4,751,000	\$490,928	11.5%
Measure BB-Bike & Ped (2215)	\$174,252	\$161,257	\$161,257	\$177,000	\$15,743	9.8%

Fund	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Governmental Funds						
Measure B-Bike & Ped (2205)	\$213,952	\$198,062	\$198,062	\$217,500	\$19,438	9.8%
Measure BB-Local Streets (2214)	\$524,583	\$489,707	\$489,707	\$537,000	\$47,293	9.7%
Measure B-Local Streets (2204)	\$585,999	\$546,948	\$546,948	\$597,000	\$50,052	9.2%
Measure D (2302)	\$214,820	\$234,097	\$234,097	\$233,000	(\$1,097)	-0.5%
Measure RR - Safe Routes to BART			\$1,500,000		(\$1,500,000)	-100.0%
Noise Mitigation Fund (2902)	\$2,022	\$1,103	\$1,103	\$814	(\$289)	-26.2%
Public Art Fund (2801)	\$102,446	\$60,177	\$60,177	\$45,000	(\$15,177)	-25.2%
Public Facilities Fee (4100)	\$5,353,787	\$6,512,322	\$2,633,322	\$5,031,496	\$2,398,174	91.1%
Road Maint & Rehab Account (RMRA) (2220)	\$1,206,113	\$982,178	\$982,178	\$1,153,339	\$171,161	17.4%
SLES/COPS Fund - CA (2103)	\$158,810	\$101,373	\$101,373	\$101,000	(\$373)	-0.4%
Small Business Assistance (2601)	\$108,203	\$100,000	\$100,000	\$100,000		0.0%
State Gas Tax (2201)	\$1,448,521	\$1,316,045	\$1,316,045	\$1,631,931	\$315,886	24.0%
State Grant Park	\$980,534		\$377,466		(\$377,466)	-100.0%
State Housing Grant			\$300,000		(\$300,000)	-100.0%
State Seizure/Special Activity Fund (2101)	\$15,397	\$644	\$644	\$200	(\$444)	-68.9%
State Transportation Improvement				\$72,000	\$72,000	100.0%
Storm Water Management (2321)	\$2,372	\$1,425	\$1,425	\$1,000	(\$425)	-29.8%
Street Light Districts (2701, 2705)	\$651,262	\$673,581	\$673,581	\$671,564	(\$2,017)	-0.3%
Traffic Impact Fees (4300)	\$2,280,975	\$1,259,805	\$1,259,805	\$435,862	(\$823,943)	-65.4%
Traffic Safety (2106)	\$114,163	\$141,250	\$141,250	\$140,200	(\$1,050)	-0.7%
Transportation Development Act (2203)			\$210,000	\$0	(\$210,000)	-100.0%
Transportation for Clean Air (2207)			\$146,000	\$856,419	\$710,419	486.6%
Vehicle Abatement (2102)	\$47,780	\$36,886	\$36,886	\$36,000	(\$886)	-2.4%
Vehicle Registration Fee (2212)	\$295,056	\$244,540	\$244,540	\$269,867	\$25,327	10.4%
Village Parkway (2324)	\$1,053	\$669	\$669	\$250	(\$419)	-62.6%

Fund	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Internal Services/Debt Service Funds						
ISF - Equipment Replacement (6305)	995,774	1,075,121	1,075,121	1,038,715	(36,406)	-3.4%
ISF - Facilities Replacement (6205)	399,780	313,236	313,236	428,509	115,273	36.8%
ISF - IT Fund (6605)	1,573,815	2,033,260	2,033,260	2,172,001	138,741	6.8%
ISF - Retiree Health (6901)	1,729,445	1,078,646	1,078,646	1,026,000	(52,646)	-4.9%
ISF - Vehicles Replacement (6105)	596,500	711,708	711,708	559,535	(152,173)	-21.4%
Grand Total ⁽¹⁾	\$131,689,412	\$124,497,572	\$127,798,523	\$135,519,640	\$7,721,117	6.0%

⁽¹⁾ Excludes Transfers In and Fiduciary Funds

REVENUE BY FUND HIGHLIGHTS:

Fund	Variance Analysis
Special Revenue Funds:	
Community Development Block Grant (2903); COVID-19 Grants (2905); Federal COVID-19 Financial Assistance (2906)	One-Time Covid-19 relief funds received in FY 2020-21
Local Law Enforcement Block Grant - Fed (2104)	Decreased. Onetime grant for electronic citation software.
Enforcement Grants (2111)	Increased. Year 1 of 3 grant for school resource officer.
State Gas Tax (2201)	Increased. Based on State projections
Federal Transportation Grant (2202)	Decreased. Onetime grant funding for Dublin Blvd Pavement Rehabilitation Project
Transportation Development Act (2203)	Decreased. Onetime grant funding for Dougherty Rd Improvement and Annual Street Resurface projects
State Transportation Improvement (2206)	Increased. County grant for local roadway safety plan CIP.
Transportation for Clean Air (2207)	Increased. County grant for Iron Horse Trail Bridge
Measure B Grants (2216)	Decreased. Onetime grant funding for Dougherty Rd Improvement and Annual Street Resurface projects
Measure RR - Safe Routes to BART (2218)	Decreased. Onetime grant funding for Iron Horse Trail Bridge Project
Road Maint & Rehab Account (RMRA) (222)	Increased. Based on State projections
State Grant Park (2403)	Decreased. Onetime grants funding for Imagine Playground Project
Affordable Housing Fund (2901)	Decrease due to no anticipation of paying Affordable Housing In-lieu fee.
American Rescue Plan Act (ARPA) (2907)	Increase due to receipt of ARPA funds. Under the ARPA, the City will receive approximately \$12,202,075, distributed in two equal tranches, it is estimated at \$6,101,037.50
Building Homes and Jobs Act (2911)	Decreased. One-time State Grant for Multi-Family Residence Design Standards and Housing Element Site Analysis
State Housing Grant (2912)	Decreased. Onetime grant funding for Housing Element Update
Impact Fees (4000s)	Decrease. Based on building activity projections
Dublin Crossing Fund (4401)	Decreased. Onetime contribution for Iron Horse Trail Bridge

Overview of Expenditures

EXPENDITURES OVERVIEW BY CATEGORY

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Operating Programs						
Governmental Funds						
Salaries & Wages	\$11,197,372	\$12,112,515	\$11,469,053	\$13,010,599	\$1,541,546	13.4%
Benefits	4,969,826	6,077,430	8,207,712	6,434,632	(\$1,773,080)	-21.6%
Services & Supplies	3,065,646	4,182,784	4,410,558	4,393,413	(\$17,145)	-0.4%
Internal Service Fund Charges	3,093,486	3,747,568	3,766,153	3,968,590	\$202,437	5.4%
Utilities	2,962,672	3,537,466	3,641,962	3,700,750	\$58,788	1.6%
Contracted Services	53,272,849	62,320,182	67,294,606	63,937,713	(\$3,356,893)	-5.0%
Loans		160,000	160,000	160,000		0.0%
Capital Outlay	4,085,574	405,667	6,378,823	129,696	(\$6,249,127)	-98.0%
Contingency & Other	2,632,663	222,605	998,333	6,324,023	\$5,325,690	533.5%
Principal & Interest Payments	1,368,186	1,368,187	1,368,187		(\$1,368,187)	-100.0%
Impact Fee Obligations	332,923	285,000	272,150	256,000	(\$16,150)	-5.9%
Total Governmental Funds	\$86,981,197	\$94,419,404	\$107,967,536	\$102,315,416	(\$5,652,120)	-5.2%
Proprietary Funds						
Salaries & Wages	\$554,395	\$569,363	\$569,363	\$669,893	\$100,530	17.7%
Benefits	982,487	1,078,826	1,078,826	1,219,021	140,195	13.0%
Services & Supplies	626,615	698,318	705,806	780,105	74,299	10.5%
Internal Service Fund Charges	75,601	145,037	145,037	73,169	(71,868)	-49.6%
Utilities	80,677	69,911	69,911	153,524	83,613	119.6%
Contracted Services	1,177,398	550,333	596,283	318,530	(277,753)	-46.6%
Capital Outlay	789,807	541,746	3,769,885	274,951	(3,494,934)	-92.7%
Total Proprietary Funds	\$4,286,980	\$3,653,534	\$6,935,111	\$3,489,194	(\$3,445,917)	-49.7%
Total Operating Programs ⁽¹⁾	\$91,268,177	\$98,072,938	\$114,902,647	\$105,804,610	(\$9,098,037)	-7.9%

EXPENDITURES OVERVIEW BY CATEGORY

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Capital Improvement Programs						
General Improvements	\$9,828,253	\$599,150	\$14,981,039	\$6,991,969	(\$7,989,070)	-53.3%
Public Art	\$574,737	\$100,450	\$608,397	\$544,700	(\$63,697)	-10.5%
Parks	5,605,384	8,998,866	26,402,452	7,933,216	(18,469,236)	-70.0%
Streets	5,488,030	18,889,599	39,558,429	5,687,686	(33,870,743)	-85.6%
Total Capital Improvement Programs ⁽²⁾	\$21,496,403	\$28,588,065	\$81,550,317	\$21,157,571	(\$60,392,746)	-74.1%
Grand Total	\$112,764,580	\$126,661,003	\$196,452,964	\$126,962,181	(\$69,490,783)	-35.4%

⁽¹⁾ Excludes Transfers Out, depreciation expenditures, and Fiduciary Funds

⁽²⁾ Includes City funded project costs only

Operating Budget Overview

Department	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Operating Budget						
Administrative Services	\$2,372,733	\$2,808,274	\$3,054,803	\$3,578,313	\$523,510	17.1%
City Attorney	679,137	987,780	987,780	987,780	\$0	0.0%
City Council	455,832	536,898	536,898	521,831	(\$15,067)	-2.8%
Community Development	4,989,648	6,789,974	7,266,787	6,057,463	(\$1,209,324)	-16.6%
City Clerk	531,697	881,132	891,146	623,288	(\$267,859)	-30.1%
City Manager	4,835,579	5,884,729	6,116,551	6,321,139	\$204,588	3.3%
Fire Department	14,339,146	15,160,727	15,396,588	15,599,988	\$203,400	1.3%
Non-Departmental	19,790,849	15,206,255	30,860,352	20,328,977	(\$10,531,374)	-34.1%
Parks & Community Services	7,275,250	8,894,715	7,474,167	8,352,728	\$878,561	11.8%
Police Department	22,177,174	24,602,520	25,128,143	25,754,580	\$626,437	2.5%
Public Works	13,821,132	16,319,934	17,189,432	17,678,523	\$489,090	2.8%
Total Operating Budget	\$91,268,177	\$98,072,938	\$114,902,647	\$105,804,610	(\$9,098,037)	-7.9%

⁽¹⁾ Excludes Transfers Out, depreciation expenditures, and Fiduciary Funds

EXPENDITURES BY CATEGORY HIGHLIGHTS:

Fund	Variance Analysis
Governmental Funds:	
Salaries	Increase in temporary salaries due to parks and recreation programs being restored. These positions were significantly reduced in Fiscal Year 2020-21.
Benefits	Net decrease due to one time contribution of funds to Pension Stabilization Reserve in FY 2020-21, partially offset by an increase to the annual CalPERS retirement payment.
Services & Supplies	Minor net decrease. A increase in police contract liability insurance premium which is offset by a reduction in training cost and operating supplies cost. Operating supplies in FY 2020-21 included a one-time carryover for traffic signal costs.
Utilities	Minor net increase due to projected increases to rates, which are adjusted annually.
Contracted Services	The Fiscal Year 2021-21 Amended Budget includes a contract services budget carryover of \$1.7 million from Fiscal Year 2019-20 as well as \$1.4 million in onetime costs related to COVID-19 grant programs. Excluding the carryover, the Preliminary Budget has a slight increase due to the annual COLA and benefit costs associated with Police and Fire.
Capital Outlay	Decrease due to purchase of property and a contribution to an affordable housing program that occurred in FY 2020-21, as well as a decrease in the number of projected equipment and furniture purchases.
Contingency & Other	Increase due to receipt of American Rescue Plan Act (ARPA) funds estimated at \$6.1 million
Principal & Interest Payments	Decrease due to Alameda County Surplus Authority loan being fully paid back
Internal Service Funds:	
Capital Outlay	Decrease due to purchase of two fire vehicles and multiple police vehicles in FY 2020-21
Operating Budget Overview	
Administrative Services	Increase due to reorganization adding one additional position to department as well as an increase in the City's insurance premiums
Community Development	Decrease in professional services due to development activities
City Clerk	Decrease due to no budget for elections in FY 2021-22
City Manager	Increase due to the addition of positions in Information Systems and Communications divisions
Fire Department	Fire contract cost increase
Non-Departmental	Decrease due to multiple onetime capital expenditures, COVID-19 related grants and contribution to Pension Stabilization Reserve in FY 2020-21.
Parks & Community Services	Increase due to parks and recreation programs being restored
Police Department	Increase due to the annual COLA and benefit costs associated with Police
Public Works	Increase due to projected rate increases to utilities and annual increases to professional service contracts.

Overview of Fund Balances

SUMMARY BY FUND TYPE

	Governmental	Proprietary
FY 2020-21 Amended		
Beginning Balance	\$292,023,822	\$62,536,364
Revenues/Transfers In	\$204,193,469	\$6,211,971
Expenditures /Transfers Out	\$267,078,846	\$11,981,035
Ending Balance	\$229,138,445	\$56,767,300
FY 2021-22 Update		
Beginning Balance	\$229,138,445	\$56,767,300
Revenues/Transfers In	\$151,503,839	\$6,224,760
Expenditures /Transfers Out	\$145,661,945	\$3,509,194
Ending Balance	\$234,980,339	\$59,482,866

Note: Fund Balance is equal to the difference between assets and liabilities in a fund. It should not be confused with spendable cash. As an example, the Affordable Housing Fund has a projected Fund Balance of \$23.8 million in FY 21-22; of that amount, \$15.4 million is in the form of loans to affordable housing projects.

FISCAL YEAR 2020-2021 FUND BALANCE PROJECTIONS

Title	FY 2020-21 Amended					
	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
General Fund	\$190,649,224	\$94,153,039	\$56,600	\$87,394,099	\$18,911,548	\$178,553,216
State Seizure/Special Activity Fund	\$28,386	\$644		\$26,251		\$2,779
Vehicle Abatement	\$232,306	\$36,886		\$48,000	\$50,000	\$171,192
SLES/COPS Fund - CA	\$155,791	\$101,373		\$100,000		\$157,164
Local Law Enforcement Block Grant - Fed		\$50,000		\$50,000		
Traffic Safety	\$61,272	\$141,250		\$250,895		(\$48,374)
Federal Asset Seizure Fund	\$642					\$642
EMS Special Revenue	\$178,222	\$205,903		\$188,656		\$195,469
Enforcement Grants	\$132,993	\$79,498		\$110,014		\$102,477
State Gas Tax	\$2,512,871	\$1,316,045		\$732,121	\$2,859,660	\$237,136
Federal Transportation Grant		\$661,000			\$661,000	
Transportation Development Act	(\$71,773)	\$210,000			\$138,227	
Measure B Sales Tax-Local Streets	\$307,368	\$546,948			\$687,586	\$166,730
Measure B Sales Tax-Bike & Ped	\$202,655	\$198,062		\$22,618	\$316,297	\$61,802
TFAC/Transportation for Clean Air		\$146,000			\$1,002,419	(\$856,419)
ACTC - Vehicle Registration Fee	\$284,556	\$244,540		\$262,400	\$223,007	\$43,689
Measure BB Sales Tax - Local Streets Fund	\$477,097	\$489,707			\$809,518	\$157,285
Measure BB Sales Tax - Bike & Ped Fund	\$198,092	\$161,257			\$325,378	\$33,971
Measure B Grants	\$184,587	\$75,000			\$83,965	\$175,622
Measure BB Grants	(\$3,017,852)	\$4,260,072			\$5,739,540	(\$4,497,320)
Measure RR - Safe Routes to BART		\$1,500,000			\$1,500,000	
Road Maint & Rehab Account (RMRA)	\$1,066,483	\$982,178			\$2,029,968	\$18,693
Measure D	\$697,719	\$234,097		\$578,055	\$134,250	\$219,511

FISCAL YEAR 2020-2021 FUND BALANCE PROJECTIONS

Title	FY 2020-21 Amended					
	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
Garbage Service Fund	\$244,262	\$6,915,000		\$6,913,000		\$246,262
Local Recycling Programs	\$120,419	\$35,726		\$38,350	\$4,360	\$113,435
Storm Water Management	\$241,788	\$3,046		\$12,000		\$232,834
Box Culvert	\$388,624	\$4,664				\$393,288
State Grant - Park	(\$354,170)	\$377,466			\$23,296	
Small Business Assistance	\$477,664	\$100,000		\$100,000		\$477,664
Street Light District Funds	\$1,610,535	\$673,581		\$563,250	\$799,595	\$921,271
Landscape District Funds	\$1,692,282	\$652,648		\$549,343		\$1,795,587
CFD 2017-1	\$166,897	\$115,396		\$29,708		\$252,585
Public Art Fund	\$4,154,131	\$60,177		\$85,000	\$608,397	\$3,520,910
Cable TV Facilities	\$285,166	\$183,972		\$42,442		\$426,696
Affordable Housing Fund ⁽¹⁾	\$29,121,148	\$350,177		\$5,701,434		\$23,769,891
Noise Mitigation Fund	\$20,188	\$1,103				\$21,291
Community Development Block Grant		\$527,177		\$520,577	\$6,600	
COVID-19 Grants		\$50,500		\$50,500		
Federal COVID-19 Financial Assistance	(\$53,911)	\$1,001,642		\$947,731		
Building Homes and Jobs Act		\$310,000		\$310,000		
State Housing Grant		\$300,000		\$300,000		
Capital Improvement Project Funds			\$81,550,317	\$81,550,317		
Public Facility Fees	\$25,171,753	\$2,633,322		\$1,368,187	\$21,564,742	\$4,872,146
Fire Impact Fees	\$149,733	\$87,651		\$85,000		\$152,384
Traffic Impact Fees	\$27,036,371	\$1,259,805		\$587,907	\$18,081,640	\$9,626,629

FISCAL YEAR 2020-2021 FUND BALANCE PROJECTIONS

Title	FY 2020-21 Amended					
	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
Dublin Crossing Fund	\$7,270,307	\$1,150,000			\$1,000,000	\$7,420,307
ISF - Vehicles ⁽²⁾	\$5,545,565	\$711,708		\$3,077,864		\$3,179,410
ISF - Facilities ⁽²⁾	\$47,386,034	\$313,236	\$1,000,000	\$51,200	\$4,026,159	\$44,621,911
ISF - Equipment ⁽²⁾	\$7,647,470	\$1,075,121		\$661,152	\$673,424	\$7,388,015
ISF - IT Fund	\$1,920,438	\$2,033,260		\$2,067,782	\$346,341	\$1,539,574
ISF - Retiree Health	\$36,857	\$1,078,646		\$1,077,113		\$38,390
GRAND TOTAL ⁽³⁾	\$354,560,186	\$127,798,523	\$82,606,917	\$196,452,964	\$82,606,917	\$285,905,745

⁽¹⁾ Beginning Fund Balance includes \$15,400,074 in outstanding loans.

⁽²⁾ Beginning Fund Balance includes \$41,276,291 as Net Investment in Capital Assets.

⁽³⁾ Excludes Fiduciary Funds

FISCAL YEAR 2021-2022 FUND BALANCE PROJECTIONS

Title	FY 2021-22 Update					
	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
General Fund	\$178,553,216	\$98,397,780	\$56,600	\$84,917,863	\$5,038,550	\$187,051,184
State Seizure/Special Activity Fund	\$2,779	\$200				\$2,979
Vehicle Abatement	\$171,192	\$36,000			\$50,000	\$157,192
SLES/COPS Fund - CA	\$157,164	\$101,000		\$100,000		\$158,164
Traffic Safety	(\$48,374)	\$140,200		\$123,600		(\$31,774)
Federal Asset Seizure Fund	\$642					\$642
EMS Special Revenue	\$195,469	\$209,289		\$183,030		\$221,728
Enforcement Grants	\$102,477	\$330,090		\$329,590		\$102,977
State Gas Tax	\$237,136	\$1,631,931		\$666,248	\$784,000	\$418,819
Measure B Sales Tax-Local Streets	\$166,730	\$597,000			\$572,000	\$191,730
Measure B Sales Tax-Bike & Ped	\$61,802	\$217,500		\$18,000	\$18,400	\$242,902
State Transportation Improvement		\$72,000			\$72,000	
TFAC/Transportation for Clean Air	(\$856,419)	\$856,419				
ACTC - Vehicle Registration Fee	\$43,689	\$269,867		\$262,400	\$8,000	\$43,156
Measure BB Sales Tax - Local Streets Fund	\$157,285	\$537,000			\$374,000	\$320,285
Measure BB Sales Tax - Bike & Ped Fund	\$33,971	\$177,000			\$38,758	\$172,213
Measure B Grants	\$175,622					\$175,622
Measure BB Grants	(\$4,497,320)	\$4,751,000				\$253,680
Road Maint & Rehab Account (RMRA)	\$18,693	\$1,153,339			\$1,170,281	\$1,751
Measure D	\$219,511	\$233,000		\$348,870		\$103,641

FISCAL YEAR 2021-2022 FUND BALANCE PROJECTIONS

	FY 2021-22 Update					
Title	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
Garbage Service Fund	\$246,262	\$6,789,400		\$6,787,400		\$248,262
Local Recycling Programs	\$113,435	\$36,500		\$38,350		\$111,585
Storm Water Management	\$232,834	\$1,750		\$12,000		\$222,584
Box Culvert	\$393,288	\$3,000				\$396,288
State Grant - Park						
Small Business Assistance	\$477,664	\$100,000		\$100,000		\$477,664
Street Light District Funds	\$921,271	\$671,564		\$532,030	\$40,106	\$1,020,699
Landscape District Funds	\$1,795,587	\$656,243		\$576,814	\$400,000	\$1,475,016
CFD 2017-1	\$252,585	\$115,750		\$31,096		\$337,239
Public Art Fund	\$3,520,910	\$45,000		\$80,000	\$544,700	\$2,941,210
Cable TV Facilities	\$426,696	\$184,500		\$70,558		\$540,638
Affordable Housing Fund ⁽¹⁾	\$23,769,891	\$199,816		\$681,346		\$23,288,362
Noise Mitigation Fund	\$21,291	\$814				\$22,105
Community Development Block Grant		\$105,783		\$99,183	\$6,600	
Federal COVID-19 Financial Assistance						
American Rescue Plan Act (ARPA)		\$6,101,038		\$6,101,038		
Building Homes and Jobs Act						
State Housing Grant						
Capital Improvement Project Funds			\$21,157,571	\$21,157,571		
Public Facility Fees	\$4,872,146	\$5,031,496			\$11,165,700	(\$1,262,058)
Fire Impact Fees	\$152,384	\$45,750		\$56,000		\$142,134
Traffic Impact Fees	\$9,626,629	\$435,862		\$200,000	\$1,911,076	\$7,951,415

FISCAL YEAR 2021-2022 FUND BALANCE PROJECTIONS

Title	FY 2021-22 Update					
	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
Dublin Crossing Fund	\$7,420,307	\$60,000				\$7,480,307
ISF - Vehicles ⁽²⁾	\$3,179,410	\$559,535		\$92,000		\$3,646,945
ISF - Facilities ⁽²⁾	\$44,621,911	\$428,509	\$1,000,000	\$50,000		\$46,000,420
ISF - Equipment ⁽²⁾	\$7,388,015	\$1,038,715		\$157,192	\$20,000	\$8,249,538
ISF - IT Fund	\$1,539,574	\$2,172,001		\$2,165,002		\$1,546,574
ISF - Retiree Health	\$38,390	\$1,026,000		\$1,025,000		\$39,390
GRAND TOTAL ⁽³⁾	\$285,905,745	\$135,519,640	\$22,214,171	\$126,962,181	\$22,214,171	\$294,463,205

⁽¹⁾ Beginning Fund Balance includes \$15,400,074 in outstanding loans.

⁽²⁾ Beginning Fund Balance includes \$41,276,291 as Net Investment in Capital Assets.

⁽³⁾ Excludes Fiduciary Funds

3. GENERAL FUND SUMMARY

General Fund Operating Summary

OVERVIEW

	Actual 2019-20	Adopted 2020-21	Amended 2020-21 ⁽²⁾	FY 2021-22 Update	\$ Change from Amended	% Change from Amended
REVENUES BY CATEGORY						
Property Tax	\$49,086,335	\$48,896,000	\$50,396,000	\$52,763,000	\$2,367,000	4.7%
Sales Tax	21,439,886	19,595,050	21,595,050	22,528,000	932,950	4.3%
Sales Tax Reimbursements	(407,431)	(610,000)	(610,000)	(610,000)		
Development Revenue	6,412,012	6,951,077	7,180,167	7,706,918	526,751	7.3%
Transient Occupancy Tax	1,567,987	1,000,000	650,000	750,000	100,000	15.4%
Other Taxes	5,712,336	5,676,387	5,676,387	5,732,706	56,319	1.0%
Licenses & Permits	236,972	238,506	340,506	313,434	(27,072)	-8.0%
Fines & Penalties	85,128	107,432	62,432	107,432	45,000	72.1%
Interest Earnings	3,652,445	1,600,000	1,600,000	1,200,000	(400,000)	-25.0%
Rentals and Leases	974,392	1,329,966	806,887	1,020,768	213,881	26.5%
Intergovernmental	306,425	250,000	250,000	285,000	35,000	14.0%
Charges for Services	5,948,509	6,222,359	4,401,546	5,283,291	881,745	20.0%
Community Benefit Payments			441,000		(441,000)	-100.0%
Other Revenue	1,374,275	1,077,242	1,363,064	1,317,231	(45,833)	-3.4%
Subtotal Revenues - Operating	\$96,389,272	\$92,334,019	\$94,153,039	\$98,397,780	\$4,244,741	4.5%
Transfers In	\$87,098	\$56,600	56,600	56,600	-	
Unrealized Gains/Losses	6,433,261			-	-	
TOTAL REVENUES	\$102,909,631	\$92,390,619	\$94,209,639	\$98,454,380	\$4,244,741	4.5%

GENERAL FUND OPERATING SUMMARY CONTINUED

	Actual 2019-20	Adopted 2020-21	Amended 2020-21 ⁽²⁾	FY 2021-22 Update	\$ Change from Amended	% Change from Amended
EXPENDITURES BY CATEGORY						
Salaries & Wages	\$10,978,176	\$11,886,262	\$11,229,600	\$12,772,605	\$1,543,005	13.7%
Benefits	4,890,980	5,016,611	5,146,893	5,372,411	225,518	4.4%
Services & Supplies	2,928,191	3,892,942	3,937,317	4,110,511	173,194	4.4%
Internal Service Fund Charges	2,977,333	3,685,246	3,685,246	3,907,322	222,076	6.0%
Utilities	2,427,310	2,925,055	2,904,151	3,045,467	141,316	4.9%
Contracted Services	46,071,154	53,053,169	55,960,499	54,367,886	(1,592,613)	-2.8%
Capital Outlay	3,959,753	397,883	1,246,788	118,677	(1,128,111)	-90.5%
Contingency & Miscellaneous	18,987	222,605	283,605	222,985	(60,620)	-21.4%
Subtotal Expenditures - Operating	\$74,251,883	\$81,079,773	\$84,394,099	\$83,917,863	(\$476,236)	-0.6%
Operating Impact (REV-EXP)	\$22,137,509	\$11,254,246	\$9,758,940	\$14,479,917	\$4,720,977	48.4%
Transfer Outs & Contributions to Other Funds						
Transfers Out (CIPs) - Undesignated	\$336,428	\$1,159,855	\$2,295,004	\$2,404,645	\$109,641	5%
Transfers Out (CIPs) - Com./Assig. Reserv	7,668,923	71,715	15,616,544	1,633,905	(13,982,639)	-90%
Contribution to OPEB/PERS		1,000,000	3,000,000	1,000,000	(2,000,000)	-67%
Contribution to ISF	1,229,066	1,000,000	1,000,000	1,000,000		
TOTAL EXPENDITURES	\$83,486,300	\$84,311,343	\$106,305,647	\$89,956,413	(\$16,349,234)	-16.7%
OPERATING IMPACT	\$19,423,451	\$8,079,276	(\$12,096,008)	\$8,497,967		
TOTAL GENERAL FUND BALANCE	\$190,649,224	\$198,728,500	\$178,553,217	\$187,051,184	\$8,497,967	4.8%

GENERAL FUND OPERATING SUMMARY CONTINUED

Contracted Services	Actual 2019-20	Adopted 2020-21	Amended 2020-21 ⁽²⁾	FY 2021-22 Update	\$ Change from Amended	% Change from
Police Services ⁽¹⁾	\$19,619,858	\$21,298,390	\$21,443,621	\$22,294,777	\$851,156	4.0%
Fire Services ⁽¹⁾	13,325,437	14,178,578	14,178,578	14,609,570	430,992	3.0%
Maintenance Services (MCE)	4,860,718	5,736,382	5,736,382	5,933,836	197,454	3.4%
Development (CDD and PW)	3,142,265	4,616,073	4,878,821	4,057,935	(820,886)	-16.8%
Other Contracted Services	5,122,876	7,223,746	9,723,097	7,471,768	(2,251,329)	-23.2%
TOTAL CONTRACT SERVICES ⁽²⁾	\$46,071,154	\$53,053,169	\$55,960,499	\$54,367,886	(\$1,592,613)	-2.7%

(1) Police and Fire liability insurance amounts are not included above, they are included in Services & Supplies.

(2) Amended FY 20-21 Budget includes \$2,135,147 budget carryovers from FY 19-20, of that amount, \$1,709,768 is for Contracted Services.

General Fund Reserves

GENERAL FUND FY2021-22 RESERVES

RESERVE DESCRIPTION	Actual 2019-20	Projected 2020-21	Increase 2021-22	Decrease 2021-22	Net Change	Projected 2021-22
Non-Spendable	\$13,061	\$13,061				\$13,061
Prepaid Expenses	13,061	13,061				13,061
Restricted	\$1,938,000	\$2,379,000	\$441,000		\$441,000	\$2,820,000
Cemetery Endowment	60,000	60,000				60,000
Developer Contr - Downtown	1,049,000	1,490,000	441,000		441,000	1,931,000
Developer Contr - Heritage Pk	19,000	19,000				19,000
Developer Contr - Nature Pk	60,000	60,000				60,000
Heritage Park Maintenance	750,000	750,000				750,000
Committed	\$57,828,474	\$45,938,087		(\$6,215,796)	(\$6,215,796)	\$39,722,291
Advance to Public Facility Fee	7,500,000	6,500,165		(6,215,796)	(6,215,796)	284,369
Downtown Public Impr	8,454,625	8,454,625				8,454,625
Economic Stability	8,000,000	8,000,000				8,000,000
Emergency Communications	532,113	530,377				530,377
Fire Svcs Pension/OPEB	5,324,225	5,324,225				5,324,225
Innovations & New Opport	1,065,471	894,498				894,498
One-Time Initiative - Capital	4,993,150	3,449,647				3,449,647
One-Time Initiative - Operating	503,860	503,860				503,860
Public Safety Reserve	2,000,000	2,000,000				2,000,000
<u>Specific Committed Reserves</u>						
Contrib. to Public Facility Fee	6,000,000	6,000,000				6,000,000
Fallon Sports Park 3 Contingenc	3,110,500	3,110,500				3,110,500
Utility Undergrounding	1,170,190	1,170,190				1,170,190

GENERAL FUND FY2021-22 RESERVES CONTINUED

RESERVE DESCRIPTION	Actual 2019-20	Projected 2020-21	Increase 2021-22	Decrease 2021-22	Net Change	Projected 2021-22
Assigned	\$64,390,838	\$59,716,800		(\$1,123,050)	(\$1,123,050)	\$58,593,750
Accrued Leave	1,044,730	1,044,730				1,044,730
Catastrophic Loss	17,702,316	17,702,316				17,702,316
CIP Carryovers	3,502,246	3,502,246				3,502,246
Fiscally Responsible Adj	325,000	325,000				325,000
Municipal Regional Permit	2,282,905	2,105,383				2,105,383
Non-Streets CIP Commitments	2,462,100	2,462,100				2,462,100
Operating Carryovers	2,110,190	2,110,190				2,110,190
Parks and Streets Contingency	226,227	201,270				201,270
Pension & OPEB	15,000,000	15,000,000				15,000,000
Relocate Parks Dept	250,000	250,000				250,000
Service Continuity	3,150,000	3,150,000				3,150,000
<u>Specific Assigned Reserves</u>						
Climate Action Plan	3,000,000	3,000,000				3,000,000
Contribution to ISF	1,500,000	1,500,000				1,500,000
Façade Improvement Grants	374,157	374,157				374,157
HVAC Replace. & Civic Ctr Imp	4,202,041	1,989,407		(1,123,050)	(1,123,050)	866,357
Village Pkwy Pavemt Recon	5,000,000	5,000,000				5,000,000
Unassigned	\$66,478,851	\$70,506,269	\$7,338,846	\$8,056,967	\$15,395,813	\$85,902,082
Unassigned-Unrealized Gains	8,453,240	8,453,240				8,453,240
Unassigned (Available)	58,025,611	62,053,029				77,448,842
TOTAL RESERVES	\$190,649,224	\$178,553,217	\$7,779,846	\$718,121	\$8,497,967	\$187,051,184

4.FIDUCIARY FUNDS

Dublin Crossing Bond Series 2015-1 (Fund 5102)

	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Beginning Fund Balance	(\$24,015,478)	(\$49,526,619)	(\$49,526,619)	(\$49,519,203)	\$7,416	
Revenues						
Special Assessments	\$3,246,894	\$3,822,530	\$3,822,530	\$3,909,561	\$87,031	2.3%
Use Of Money & Property	\$54,688	\$24,000	\$24,000	\$24,000		0.0%
Other Revenue	96,096	75,000	75,000	75,000		0.0%
Total Revenues	\$3,397,678	\$3,921,530	\$3,921,530	\$4,008,561	\$87,031	2.2%
Expenditures						
Services & Supplies	1,075,775					
Contracted Services	90,120	125,000	128,014	197,500	\$69,486	54.3%
Reimbursement to Others	24,543,230					
Debt Service Payment	3,149,695	3,786,100	3,786,100	3,863,200	77,100	2.0%
Transfers Out	50,000					
Total Expenditures	\$28,908,820	\$3,911,100	\$3,914,114	\$4,060,700	\$146,586	3.7%
Ending Fund Balance	(\$49,526,619)	(\$49,516,189)	(\$49,519,203)	(\$49,571,342)	(\$52,139)	
Bond Balance	\$19,795,250					

Fallon Village Geologic Hazard Abatement District (5301)

	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Beginning Fund Balance	\$5,158,280	\$6,125,570	\$6,125,570	\$6,863,459	\$737,889	
Revenues						
Special Assessments	\$1,096,234	\$1,064,850	\$1,064,850	\$1,133,283	\$68,433	6.4%
Use Of Money & Property	111,964	56,891	56,891	40,000	(16,891)	-29.7%
Total Revenues	\$1,208,198	\$1,121,741	\$1,121,741	\$1,173,283	\$51,542	4.6%
Expenditures						
Salaries & Wages	\$14,102	\$20,165	\$20,165	\$21,184	\$1,019	5.1%
Benefits	5,067	6,187	6,187	6,605	418	6.8%
Services & Supplies	2					
Contracted Services	221,738	357,500	357,500	588,000	230,500	64.5%
Total Expenditures	\$240,909	\$383,852	\$383,852	\$615,788	\$231,936	60.4%
Ending Fund Balance	\$6,125,570	\$6,863,459	\$6,863,459	\$7,420,954	\$557,495	

Schaefer Ranch Geologic Hazard Abatement District (5302)

	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Beginning Fund Balance	\$4,379,409	\$4,861,612	\$4,861,612	\$5,082,104	\$220,492	
Revenues						
Special Assessments	\$520,376	\$522,166	\$522,166	\$568,538	\$46,372	8.9%
Use Of Money & Property	92,529	50,678	50,678	40,000	(10,678)	-21.1%
Total Revenues	\$612,905	\$572,844	\$572,844	\$608,538	\$35,694	6.2%
Expenditures						
Salaries & Wages	\$14,102	\$20,165	\$20,165	\$21,184	\$1,019	5.1%
Benefits	5,067	6,187	6,187	6,605	418	6.8%
Contracted Services	111,533	326,000	326,000	335,500	9,500	2.9%
Total Expenditures	\$130,702	\$352,352	\$352,352	\$363,288	\$10,936	3.1%
Ending Fund Balance	\$4,861,612	\$5,082,104	\$5,082,104	\$5,327,354	\$245,250	

Fallon Crossing (North Tassajara) Geologic Hazard Abatement District (5321)

	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Beginning Fund Balance	\$754,351	\$1,177,326	\$1,177,326	\$1,281,168	\$103,842	
Revenues						
Special Assessments	\$430,218	\$325,853	\$325,853	\$665,428	\$339,575	104.2%
Use Of Money & Property	18,723	7,166	7,166	10,000	2,834	39.5%
Total Revenues	\$448,941	\$333,019	\$333,019	\$675,428	\$342,409	102.8%
Expenditures						
Salaries & Wages	\$7,051	\$10,083	\$10,083	\$10,592	\$509	5.0%
Benefits	2,533	3,094	3,094	3,302	208	6.7%
Contracted Services	16,382	216,000	216,000	253,500	37,500	17.4%
Total Expenditures	\$25,966	\$229,177	\$229,177	\$267,394	\$38,217	16.7%
Ending Fund Balance	\$1,177,326	\$1,281,168	\$1,281,168	\$1,689,202	\$408,034	

CERBT (OPEB) Trust Fund (Fund 5171)

	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Beginning Fund Balance	\$20,852,051	\$21,736,107	\$21,736,107	\$21,803,871	\$67,764	
Revenues						
Use Of Money & Property	\$772,087					
Other Revenue	928,474	\$1,008,844	\$1,008,844		(\$1,008,844)	-100.0%
Total Revenues	\$1,700,561	\$1,008,844	\$1,008,844		(\$1,008,844)	-100.0%
Expenditures						
Benefits	\$797,980	\$924,080	\$924,080	\$1,025,000	\$100,920	10.9%
Contracted Services	18,524	17,000	17,000	17,000		0.0%
Total Expenditures	\$816,505	\$941,080	\$941,080	\$1,042,000	\$100,920	10.7%
Ending Fund Balance	\$21,736,107	\$21,803,871	\$21,803,871	\$20,761,871	(\$1,042,000)	

5. STRATEGIC PLAN

Adopted Strategic Plan

City of Dublin Strategic Plan

Adopted on May 5, 2020/Updated August 2020

MISSION

The City of Dublin promotes and supports a high quality of life, ensures a safe and secure environment, fosters new opportunities, provides equity across all programs, and champions a culture of diversity and inclusion.

VISION

Dublin is a great community to live, work, and a raise a family. Dublin values:

- **Safety** – We are dedicated to excellent public safety resources, including police and fire.
- **Finances** – We will strive to be fiscally transparent and balance our budgets annually.
- **Inclusivity** – We will advocate for programs and policies that support inclusive access to housing and cultural opportunities.
- **Diversity** – We will support a wide range of programs and events that reflect and cater to the diversity of our residents.
- **Equity** – We will deliver our services in a way that ensures equitable access to all.
- **Innovation** – We will continue to innovate in every aspect of government and promote innovation within the business community.
- **Customer Service** – We will provide welcoming, excellent customer services to our residents and businesses at all times.
- **Living an Active Lifestyle** – We will continuously promote an active lifestyle through our parks and facilities and encourage participation in local sports.
- **History** – We will honor our history through places and programs that remind people of our beginnings.
- **Business** – We will provide a full spectrum of opportunity by supporting current and prospective businesses through ongoing economic development efforts and helping them grow and thrive locally.
- **Environmental Sustainability** – We will continue to lead in building a well-planned sustainable community and protecting our natural resources.

STRATEGIES

Strategy	
1. Implement the City's Adopted Preferred Vision for Downtown Dublin.	
Strategic Objectives:	
1A.	Make necessary land use changes.
1B.	Work with private property owners on acquisitions that result in the creation of a future town square.
1C.	Establish the proposed street grid network, including a study of right-of-way acquisition and the appropriate funding mechanism for construction and maintenance.
1D.	Conduct a parking analysis of the Transit Oriented District and the Retail District and proposed changes.
1E.	Create certainty and provide development rights that result in achieving the City Council's Preferred Vision.
1F.	Develop implementation measures for the adopted Downtown Streetscape Master Plan and updated Bike and Pedestrian Master Plan for the next Capital Improvement Program.
1G.	Market, in conjunction with Property owners, the opportunity sites.
1H.	Work with Downtown property owners on updating the CC&Rs to facilitate retail transition.
1I.	Work with Downtown property owners on building/site improvements.
1J.	Refine and provide specificity on City development goals in the Downtown Plan and East Transit Center Area Plan.
2. Explore New City Revenue Streams for Long Term Financial Stability.	
Strategic Objectives:	
2A.	Explore the feasibility of increasing the City's current Transient Occupancy Tax.
2B.	Evaluate the establishment of other fees and/or taxes that could offset City costs in providing services to the community.
2C.	Explore operational efficiencies in delivering services with other public agencies.
2D.	Continue to maintain strong fiscal policies.

3. Create More Affordable Housing Opportunities.	
Strategic Objectives:	
3A.	Facilitate production of affordable housing for lower income seniors, workforce and special needs households by leveraging the Alameda County Measure A-1 Bond funds and the City's Affordable Housing Fund.
3B.	Look for additional opportunities to facilitate the acquisition of sites, at low or no cost, to build housing that is affordable to lower income households.
3C.	Facilitate the production of accessory dwelling units throughout the community.
3D.	Seek opportunities to preserve the stock of housing that is affordable to moderate- and middle-income households.
3E.	Update the City's General Plan Housing Element in accordance with state law and to ensure an adequate supply of sites to accommodate the City's Regional Housing Needs Allocation for the period 2023-31.
4. Become a 24/7 City Hall to Enhance Resident and Business Engagement.	
Strategic Objectives:	
4A.	Reduce/eliminate the need for paper transactions where feasible .
4B.	Provide more opportunities for residents to complete transactions with the City online, with appropriate security measures.
4C.	Enhance citizen online interaction via reporting of issues and transparent data.
4D.	Continue to utilize all appropriate methods to share and exchange information with the public, including social media, at events and at the City's website.
4E.	Explore additional social media platforms and expanding use of Facebook to other departments.
4F.	Explore more exciting and user-friendly presentation of information, and a periodic report from the City Manager's Office.
5. Large Land Tract Development and Open Space.	
5A.	Look to establish an Economic Development Zone to prioritize commercial and industrial development east of Fallon Road.
5B.	Work with the area property owners in conjunction with the Dublin Boulevard extension project on issues such as road and project mitigation, entitlements, as well as supporting infrastructure.
5C.	Begin discussions regarding required reporting under the Open Space Initiative of 2014 for the provisions of commercial and industrial development in the unincorporated area.

6.APPENDIX

Historical Comparison of Revenues

REVENUE COMPARISON

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
General Fund (1000s)						
Property Taxes - Current	\$47,143,664	\$48,046,000	\$49,546,000	\$51,913,000	\$2,367,000	4.8%
Property Taxes - Supplemental	1,437,350	500,000	500,000	500,000		0.0%
Property Taxes - Prior Year & Penalties	505,321	350,000	350,000	350,000		0.0%
Sales Tax	21,032,455	18,985,050	20,985,050	21,918,000	\$932,950	4.4%
Property Transfer Tax	632,828	500,000	500,000	500,000		0.0%
Transient Occupancy Tax (Hotel)	1,567,987	1,000,000	650,000	750,000	\$100,000	15.4%
Franchise Taxes	5,079,502	5,176,387	5,176,387	5,232,706	\$56,319	1.1%
Other Taxes	7					
Licenses	164,760	165,337	172,337	165,337	(\$7,000)	-4.1%
Permits	3,739,924	4,037,463	4,497,963	4,333,669	(\$164,294)	-3.7%
Fines & Penalties	85,128	107,432	62,432	107,432	\$45,000	72.1%
Interest	10,085,706	1,600,000	1,600,000	1,200,000	(\$400,000)	-25.0%
Rentals & Leases	974,392	1,329,966	806,887	1,020,768	\$213,881	26.5%
Intergovernmental-State	306,425	250,000	250,000	285,000	\$35,000	14.0%
Miscellaneous Revenue	1,374,275	1,077,242	1,804,064	1,317,231	(\$486,833)	-27.0%
<i>Charge for Services:</i>						
General Revenue	19,867	27,200	2,200	17,750	\$15,550	706.8%
Police Services	40,121	29,140	29,140	29,140		0.0%
Fire Services	1,541,680	1,033,538	1,195,538	1,088,429	(\$107,109)	-9.0%
Environmental Services	1,328,675	1,439,079	1,455,079	1,525,571	\$70,492	4.8%
Heritage & Cultural Art	167,389	320,083	148,372	180,306	\$31,934	21.5%
Recreation & Community Services	2,546,734	3,373,319	1,330,817	2,427,695	\$1,096,878	82.4%
Development Services	3,048,344	2,986,783	3,090,773	3,535,746	\$444,973	14.4%
Total General Fund	\$102,822,533	\$92,334,019	\$94,153,039	\$98,397,780	\$4,244,741	4.5%

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
State Seizure/Special Activity Fund (2101)						
Interest	\$787	\$644	\$644	\$200	(\$444)	-68.9%
General Revenue	14,609					
Total State Seizure/Special Activity Fund	\$15,397	\$644	\$644	\$200	(\$444)	-68.9%
Vehicle Abatement (2102)						
Interest	\$4,611	\$2,886	\$2,886	\$2,000	(\$886)	-30.7%
Intergovernmental-County	43,169	34,000	34,000	34,000		
Total Vehicle Abatement	\$47,780	\$36,886	\$36,886	\$36,000	(\$886)	-2.4%
SLES/COPS Fund - CA (2103)						
Interest	\$2,862	\$1,373	\$1,373	\$1,000	(\$373)	-27.2%
Intergovernmental-State	155,948	100,000	100,000	100,000		
Total SLES/COPS Fund - CA	\$158,810	\$101,373	\$101,373	\$101,000	(\$373)	-0.4%
Local Law Enforcement Block Grant - Fed (2104)						
Intergovernmental-State			50,000		(50,000)	-100.0%
Total Local Law Enforcement Block Grant - Fed			\$50,000		(\$50,000)	-100.0%
Traffic Safety (2106)						
Fines & Penalties	\$111,712	\$140,000	\$140,000	\$140,000		
Interest	2,450	1,250	1,250	200	(\$1,050)	-84.0%
Total Traffic Safety	\$114,163	\$141,250	\$141,250	\$140,200	(\$1,050)	-0.7%
Federal Asset Seizure Fund (2107)						
Interest	\$13					
Total Federal Asset Seizure Fund	\$13					
EMS Special Revenue (2109)						
Prior Year & Penalties	\$369					
Special Assessments - Current	\$202,328	\$202,289	\$202,289	\$206,289	\$4,000	2.0%
Special Assessments - Prior Year & Penalties	1,189	1,500	1,500	1,500		
Interest	3,733	2,114	2,114	1,500	(614)	-29.0%
Total EMS Special Revenue	\$207,619	\$205,903	\$205,903	\$209,289	\$3,386	1.6%

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Enforcement Grants (2111)						
Interest	\$2,240	\$464	\$464	\$500	\$36	7.8%
Intergovernmental-Federal	33,466		79,034	50,000	(\$29,034)	-36.7%
Intergovernmental-State				279,590	\$279,590	100.0%
Total Enforcement Grants	\$35,706	\$464	\$79,498	\$330,090	\$250,592	315.2%
State Gas Tax (2201)						
Interest	\$54,698	\$25,000	\$25,000	\$20,000	(\$5,000)	-20.0%
Intergovernmental-State	1,393,603	1,291,045	1,291,045	1,611,931	320,886	24.9%
General Revenue	220					
Total State Gas Tax	\$1,448,521	\$1,316,045	\$1,316,045	\$1,631,931	\$315,886	24.0%
Federal Transportation Grant (2202)						
Intergovernmental-Federal			\$661,000		(\$661,000)	-100.0%
Total Federal Transportation Grant			\$661,000		(\$661,000)	-100.0%
Transportation Development Act (2203)						
Intergovernmental-State			\$210,000		(\$210,000)	-100.0%
Total Transportation Development Act			\$210,000		(\$210,000)	-100.0%
Measure B-Local Streets (2204)						
Sales Tax	\$577,055	\$542,180	\$542,180	\$594,000	\$51,820	9.6%
Interest	8,944	4,768	4,768	3,000	(1,768)	-37.1%
Total Measure B-Local Streets	\$585,999	\$546,948	\$546,948	\$597,000	\$50,052	9.2%
Measure B-Bike & Ped (2205)						
Sales Tax	\$209,866	\$195,862	\$195,862	\$216,000	\$20,138	10.3%
Interest	4,086	2,200	2,200	1,500	(\$700)	-31.8%
Total Measure B-Bike & Ped	\$213,952	\$198,062	\$198,062	\$217,500	\$19,438	9.8%
State Transportation Improvement (2206)						
Intergovernmental-State				72,000	\$72,000	100.0%
Total State Transportation Improvement				\$72,000	\$72,000	100.0%

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Transportation for Clean Air (2207)						
Intergovernmental-County			\$146,000	\$856,419	\$710,419	486.6%
Total Transportation for Clean Air			\$146,000	\$856,419	\$710,419	486.6%
Vehicle Registration Fee (2212)						
Interest	\$5,477	\$3,460	\$3,460	\$2,000	(\$1,460)	-42.2%
Intergovernmental-County	289,579	241,080	241,080	267,867	26,787	11.1%
Total ACTC - Vehicle Registration Fee	\$295,056	\$244,540	\$244,540	\$269,867	\$25,327	10.4%
Measure BB-Local Streets (2214)						
Sales Tax	\$516,735	\$486,937	\$486,937	\$533,000	\$46,063	9.5%
Interest	7,848	2,770	2,770	4,000	\$1,230	44.4%
Total Measure BB-Local Streets	\$524,583	\$489,707	\$489,707	\$537,000	\$47,293	9.7%
Measure BB-Bike & Ped (2215)						
Sales Tax	\$170,864	\$159,933	\$159,933	\$176,000	\$16,067	10.0%
Interest	3,388	1,324	1,324	1,000	(\$324)	-24.5%
Total Measure BB-Bike & Ped	\$174,252	\$161,257	\$161,257	\$177,000	\$15,743	9.8%
Measure B Grants (2216)						
Intergovernmental-County	\$184,587		\$75,000		(\$75,000)	-100.0%
Total Measure B Grants	\$184,587		\$75,000		(\$75,000)	-100.0%
Measure BB Grants (2217)						
Intergovernmental-County	\$1,089,411	\$4,181,390	\$4,260,072	\$4,751,000	\$490,928	11.5%
Total Measure BB Grants	\$1,089,411	\$4,181,390	\$4,260,072	\$4,751,000	\$490,928	11.5%
Measure RR - Safe Routes to BART (2218)						
Intergovernmental-County			1,500,000		(1,500,000)	-100.0%
Total Measure RR - Safe Routes to BART			\$1,500,000		(\$1,500,000)	-100.0%
Road Maintenance & Rehabilitation Account (RMRA) (2220)						
Interest	\$15,049	\$6,453	\$6,453	\$5,000	(\$1,453)	-22.5%
Intergovernmental-State	1,118,465	918,671	918,671	1,148,339	229,668	25.0%
General Revenue	72,599	57,054	57,054		(57,054)	-100.0%
Total Road Maint & Rehab Account (RMRA)	\$1,206,113	\$982,178	\$982,178	\$1,153,339	\$171,161	17.4%

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Measure D (2302)						
Interest	\$11,844	\$6,097	\$6,097	\$5,000	(\$1,097)	-18.0%
Intergovernmental-County	202,976	228,000	228,000	228,000	0	0.0%
Total Measure D	\$214,820	\$234,097	\$234,097	\$233,000	(\$1,097)	-0.5%
Garbage Service Fund (2303)						
Interest	\$9,110	\$2,000	\$2,000	\$2,000		
Garbage Services	5,508,322	6,508,000	6,913,000	6,787,400	(125,600)	-1.8%
Total Garbage Service Fund	\$5,517,431	\$6,510,000	\$6,915,000	\$6,789,400	(\$125,600)	-1.8%
Local Recycling Programs (2304)						
Interest	\$2,057	\$726	\$726	\$500	(\$226)	-31.1%
Intergovernmental-State	33,525	34,000	34,000	35,000	1,000	2.9%
General Revenue		1,000	1,000	1,000		
Total Local Recycling Programs	\$35,582	\$35,726	\$35,726	\$36,500	\$774	2.2%
Storm Water Management (2321,2323, 2324)						
Interest	\$4,949	\$3,046	\$3,046	\$1,750	(\$1,296)	-42.5%
Total Storm Water Management	\$4,949	\$3,046	\$3,046	\$1,750	(\$1,296)	-42.5%
Box Culvert (2322)						
Interest	\$7,757	\$4,664	\$4,664	\$3,000	(\$1,664)	-35.7%
Total Box Culvert	\$7,757	\$4,664	\$4,664	\$3,000	(\$1,664)	-35.7%
State Grant Park (2403)						
Intergovernmental-State	980,534		\$377,466		(\$377,466)	-100.0%
Total State Grant Park	\$980,534		\$377,466		(\$377,466)	-100.0%
Small Business Assistance (2601)						
Interest	\$8,203					
General Revenue	100,000	\$100,000	\$100,000	\$100,000		
Total Small Business Assistance	\$108,203	\$100,000	\$100,000	\$100,000		

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Street Light Districts (2701, 2705)						
Prior Year & Penalties	\$1,184					
Special Assessments - Current	\$616,930	\$658,396	\$658,396	\$661,064	\$2,668	0.4%
Special Assessments - Prior Year & Penalties	3,423					
Interest	29,725	15,185	15,185	10,500	(4,685)	-30.9%
Total Street Light Districts	\$651,262	\$673,581	\$673,581	\$671,564	(\$2,017)	-0.3%
Landscape Districts (2702, 2703, 2704)						
Prior Year & Penalties	\$1,045					
Special Assessments - Current	\$599,154	\$636,906	\$636,906	\$645,243	\$8,337	1.3%
Special Assessments - Prior Year & Penalties	1,387					
Interest	30,428	15,742	15,742	11,000	(4,742)	-30.1%
Total Landscape Districts	\$632,014	\$652,648	\$652,648	\$656,243	\$3,595	0.6%
Dublin Crossing CFD (2710)						
Prior Year & Penalties	\$345					
Special Assessments - Current	\$95,902	\$115,000	\$115,000	\$115,000		
Interest	2,166	396	396	750	354	89.4%
Total Dublin Crossing CFD	\$98,413	\$115,396	\$115,396	\$115,750	\$354	0.3%
Public Art Fund (2801)						
Interest	\$93,142	\$60,177	\$60,177	\$45,000	(\$15,177)	-25.2%
Developer Contribution	9,305					
Total Public Art Fund	\$102,446	\$60,177	\$60,177	\$45,000	(\$15,177)	-25.2%
Cable TV Facilities (2811)						
Interest	\$3,863	\$972	\$972	\$1,500	\$528	54.3%
General & Administrative	144,091	183,000	183,000	183,000		
Total Cable TV Facilities	\$147,954	\$183,972	\$183,972	\$184,500	\$528	0.3%
Affordable Housing Fund (2901)						
Interest	\$276,226	\$160,190	\$160,190	\$125,000	(\$35,190)	-22.0%
Loan Repayments	407,337					
Development Services	88,758	79,262	79,262	74,816	(4,446)	-5.6%
Developer Contribution	11,808	110,725	110,725		(110,725)	-100.0%
Total Affordable Housing Fund	\$784,129	\$350,177	\$350,177	\$199,816	(\$150,361)	-42.9%

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Noise Mitigation Fund (2902)						
Interest	\$388	\$209	\$209	\$100	(\$109)	-52.2%
Developer Contribution	1,634	894	894	714	(180)	-20.2%
Total Noise Mitigation Fund	\$2,022	\$1,103	\$1,103	\$814	(\$289)	-26.2%
Community Development Block Grant (2903)						
Intergovernmental-Federal	\$105,195	\$100,570	\$527,177	\$105,783	(\$421,394)	-79.9%
Total Community Development Block Grant	\$105,195	\$100,570	\$527,177	\$105,783	(\$421,394)	-79.9%
COVID-19 Grants (2905)						
Intergovernmental-State			\$50,500		(\$50,500)	-100.0%
Total COVID-19 Grants			\$50,500		(\$50,500)	-100.0%
Federal COVID-19 Financial Assistance (2906)						
Intergovernmental-State			\$1,001,642		(\$1,001,642)	-100.0%
Total Federal COVID-19 Financial Assistance			\$1,001,642		(\$1,001,642)	-100.0%
American Rescue Plan Act (ARPA) (2907)						
Intergovernmental-State				\$6,101,037	\$6,101,037	100.0%
Total American Rescue Plan Act (ARPA)				\$6,101,037	\$6,101,037	100.0%
Building Homes and Jobs Act (2911)						
Intergovernmental-State		\$310,000	\$310,000		(\$310,000)	-100.0%
Total Building Homes and Jobs Act		\$310,000	\$310,000		(\$310,000)	-100.0%
State Housing Grant (2912)						
Intergovernmental-State			\$300,000		(\$300,000)	-100.0%
Total State Housing Grant			\$300,000		(\$300,000)	-100.0%
Public Facilities Fee (4100s)						
Interest	\$623,344	\$376,186	\$376,186	\$295,550	(\$80,636)	-21.4%
Developer Contribution	4,730,443	6,136,136	2,257,136	4,735,946	2,478,810	109.8%
Total Public Facilities Fee	\$5,353,787	\$6,512,322	\$2,633,322	\$5,031,496	\$2,398,174	91.1%
Fire Impact Fee (4201)						
Interest	\$3,090	\$2,219	\$2,219	\$1,500	(\$719)	-32.4%
Developer Contribution	66,606	85,432	85,432	44,250	(41,182)	-48.2%
Total Fire Impact Fees	\$69,696	\$87,651	\$87,651	\$45,750	(\$41,901)	-47.8%

Category	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Traffic Impact Fee (4300s)						
Interest	\$526,154	\$299,950	\$299,950	\$180,000	(\$119,950)	-40.0%
Developer Contribution	1,754,821	959,855	959,855	255,862	(703,993)	-73.3%
Total Traffic Impact Fee	\$2,280,975	\$1,259,805	\$1,259,805	\$435,862	(\$823,943)	-65.4%
Dublin Crossing Fund (4401)						
Interest	\$172,432	\$150,000	\$150,000	\$60,000	(\$90,000)	-60.0%
General Revenue		\$1,000,000	\$1,000,000		(\$1,000,000)	-100.0%
Total Dublin Crossing Fund	\$172,432	\$1,150,000	\$1,150,000	\$60,000	(\$1,090,000)	-94.8%
Vehicles Replacement (6105)						
Interest	\$70,235	\$38,458	\$38,458	\$20,000	(\$18,458)	-48.0%
Internal Service Charges	526,265	673,250	673,250	539,535	(133,715)	-19.9%
Total Vehicles Replacement	\$596,500	\$711,708	\$711,708	\$559,535	(\$152,173)	-21.4%
Facilities Replacement (6205)						
Interest	\$179,187	\$96,999	\$96,999	\$80,000	(\$16,999)	-17.5%
Internal Service Charges	220,593	216,237	216,237	348,509	132,272	61.2%
Total Facilities Replacement	\$399,780	\$313,236	\$313,236	\$428,509	\$115,273	36.8%
Equipment Replacement (6305)						
Interest	\$123,099	\$68,963	\$68,963	\$50,000	(\$18,963)	-27.5%
Internal Service Charges	872,675	1,006,158	1,006,158	988,715	(17,443)	-1.7%
Total Equipment Replacement	\$995,774	\$1,075,121	\$1,075,121	\$1,038,715	(\$36,406)	-3.4%
IT Fund (6605)						
Interest	\$24,261	\$17,716	\$17,716	\$7,000	(\$10,716)	-60.5%
Internal Service Charges	1,549,554	2,015,544	2,015,544	2,165,001	149,457	7.4%
Total IT Fund	\$1,573,815	\$2,033,260	\$2,033,260	\$2,172,001	\$138,741	6.8%
Retiree Health (6901)						
Interest	\$2,991	\$1,533	\$1,533	\$1,000	(\$533)	-34.8%
Internal Service Charges	928,474	153,033	153,033	0	(\$153,033)	-100.0%
General Revenue	797,980	924,080	924,080	1,025,000	100,920	10.9%
Total Retiree Health	\$1,729,445	\$1,078,646	\$1,078,646	\$1,026,000	(\$52,646)	-4.9%
Total ⁽¹⁾	\$131,689,412	\$124,497,572	\$127,798,523	\$135,519,640	\$7,721,117	6.0%

⁽¹⁾ Excludes Transfers In and Fiduciary Funds

Historical Comparison of Expenditures

EXPENDITURE COMPARISON BY DEPARTMENT

Department	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Administrative Services						
Finance	\$1,684,163	\$1,938,348	\$1,948,877	\$2,329,497	\$380,620	19.5%
Risk Management	688,570	869,926	1,105,926	1,248,816	142,890	12.9%
Total Administrative Services	\$2,372,733	\$2,808,274	\$3,054,803	\$3,578,313	\$523,510	17.1%
City Attorney						
City Attorney	\$679,137	\$987,780	\$987,780	\$987,780		0.0%
Total City Attorney	\$679,137	\$987,780	\$987,780	\$987,780		0.0%
City Council						
City Council	\$455,832	\$536,898	\$536,898	\$521,831	(\$15,067)	-2.8%
Total City Council	\$455,832	\$536,898	\$536,898	\$521,831	(\$15,067)	-2.8%
Community Development						
Building & Safety	\$2,716,588	\$3,105,845	\$3,126,630	\$3,243,332	\$116,702	3.7%
Housing	365,435	573,841	633,434	613,346	(20,088)	-3.2%
Planning	1,907,625	3,110,288	3,506,724	2,200,785	(1,305,939)	-37.2%
Total Community Development	\$4,989,648	\$6,789,974	\$7,266,787	\$6,057,463	(\$1,209,324)	-16.6%
City Clerk						
City Clerk	\$530,425	\$700,412	\$710,426	\$620,168	(\$90,259)	-12.7%
Elections	1,273	180,720	180,720	3,120	(177,600)	-98.3%
Total City Clerk	\$531,697	\$881,132	\$891,146	\$623,288	(\$267,859)	-30.1%

Department	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
City Manager						
City Manager	\$1,405,865	\$1,684,032	\$1,727,032	\$1,807,840	\$80,808	4.7%
Communications	\$336,883	\$407,892	\$423,892	\$541,150	\$117,258	27.7%
Economic Dev.	725,783	831,271	861,855	846,076	(15,779)	-1.8%
Human Resources	747,782	945,990	1,035,990	961,071	(74,919)	-7.2%
Information Services	1,619,267	2,015,544	2,067,782	2,165,002	97,220	4.7%
Total City Manager	\$4,835,579	\$5,884,729	\$6,116,551	\$6,321,139	\$204,588	3.3%
Fire Department						
Fire Operations	\$13,662,118	\$14,435,233	\$14,671,094	\$14,877,039	\$205,945	1.4%
Fire Maintenance	191,384	252,023	252,023	255,793	3,770	1.5%
Fire Prevention	485,644	473,471	473,471	467,157	(6,314)	-1.3%
Total Fire Department	\$14,339,146	\$15,160,727	\$15,396,588	\$15,599,988	\$203,400	1.3%
Non-Departmental						
Animal Control	\$227,122	\$461,431	\$461,431	\$327,076	(\$134,355)	-29.1%
Crossing Guard	168,906	254,608	84,608	254,608	170,000	200.9%
Community TV	150,104	186,577	186,577	214,693	28,116	15.1%
DRFA	690,859	772,026	914,699	922,026	7,327	0.8%
Disaster Preparation	341,642	193,607	2,870,704	6,306,747	3,436,043	119.7%
Human Services	320,585	345,452	345,452	311,538	(33,914)	-9.8%
Library Services	783,480	980,482	1,032,715	961,728	(70,987)	-6.9%
Non Departmental	11,556,895	5,433,000	17,980,094	4,175,751	(13,804,343)	-76.8%
Waste Management	5,551,256	6,579,072	6,984,072	6,854,810	(129,262)	-1.9%
Total Non-Departmental	\$19,790,849	\$15,206,255	\$30,860,352	\$20,328,977	(\$10,531,374)	-34.1%

Department	Actual 2019-20	Adopted Budget 2020-21	Amended Budget 2020-21	Update 2021-22	\$ Change from Amended	% Change from Amended
Parks & Community Services						
Cultural & Special Events	\$726,958	\$994,657	\$765,725	\$886,643	\$120,918	15.8%
Heritage Center	481,526	552,592	498,230	372,403	(125,827)	-25.3%
Parks & Community Services Admin	1,245,292	1,424,092	1,402,480	1,505,769	103,289	7.4%
Shannon Center	1,187,135	1,527,423	1,271,136	1,423,905	152,769	12.0%
Stager & Other Facility Ops	905,443	980,777	732,974	996,754	263,780	36.0%
Senior Center	676,806	945,087	829,637	647,558	(182,079)	-21.9%
The Wave	2,052,089	2,470,087	1,973,985	2,519,695	545,710	27.6%
Total Parks & Community Services	\$7,275,250	\$8,894,715	\$7,474,167	\$8,352,728	\$878,561	11.8%
Police Department						
Police Operations	\$20,441,855	\$22,149,269	\$22,357,000	\$23,320,596	\$963,596	4.3%
Police Operations Support	1,735,319	2,453,251	2,771,143	2,433,984	(337,159)	-12.2%
Total Police Department	\$22,177,174	\$24,602,520	\$25,128,143	\$25,754,580	\$626,437	2.5%
Public Works						
Engineering	\$2,863,064	\$2,772,626	\$3,132,824	\$3,826,515	\$693,691	22.1%
Environmental Programs	648,434	1,191,741	1,373,463	1,028,683	(344,780)	-25.1%
Maintenance	8,262,649	9,884,659	9,684,203	10,299,679	615,477	6.4%
Public Works Administration	966,645	1,483,353	1,723,353	1,446,955	(276,398)	-16.0%
Special Districts	40,572	47,940	52,940	49,340	(3,600)	-6.8%
Transportation	1,039,766	939,615	1,222,650	1,027,350	(195,300)	-16.0%
Total Public Works	\$13,821,132	\$16,319,934	\$17,189,432	\$17,678,523	\$489,090	2.8%
Grand Total ⁽¹⁾	\$91,268,177	\$98,072,938	\$114,902,647	\$105,804,610	(\$9,098,037)	-7.9%

⁽¹⁾ Excludes Transfers Out, depreciation expenditures, and Fiduciary Funds

Position Allocation Plan

FY 2021-22 POSITION ALLOCATION PLAN SUMMARY BY DEPARTMENT

Department	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
City Manager Office					
City Positions	15.70	16.00	18.00	19.00	1.00
Total	15.70	16.00	18.00	19.00	1.00
City Clerk					
City Positions	2.50	3.50	3.50	3.50	
Total	2.50	3.50	3.50	3.50	
Administrative Services					
City Positions	9.00	8.90	8.90	8.90	
Total	9.00	8.90	8.90	8.90	
Non-Departmental					
City Positions	0.90	1.00	1.00	1.00	
Total	0.90	1.00	1.00	1.00	
Community Development					
City Positions	19.35	19.00	18.00	18.00	
Contract Positions	9.79	7.67	7.67	7.40	(0.27)
Total	29.14	26.67	25.67	25.40	(0.27)

Department	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
Fire Department					
City Positions	1.00	1.00	1.00	1.00	
Contract Positions	38.58	38.56	38.56	38.56	
Total	39.58	39.56	39.56	39.56	
Police Department					
City Positions	4.00	4.00	4.00	4.00	
Contract Positions	63.00	63.00	63.00	64.00	1.00
Total	67.00	67.00	67.00	68.00	1.00
Parks & Community Services					
City Positions	23.10	22.60	21.60	22.60	1.00
Total	23.10	22.60	21.60	22.60	1.00
Public Works					
City Positions	18.45	18.00	18.00	18.00	
Contract Positions	39.54	36.27	36.27	36.49	0.22
Total	57.99	54.27	54.27	54.49	0.22

	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
City Employees	94.00	94.00	94.00	96.00	2.00
Contract Employees	150.91	145.50	145.50	146.45	0.95
TOTAL CITY & CONTRACT	244.91	239.50	239.50	242.45	2.95

NOTE: All of the designated personnel perform duties directly from City facilities. The Position Allocation Plan does not account for the temporary/seasonal Staff in the Parks & Community Services Department. It also does not include all the contract personnel who perform work under contract to the City of Dublin at offsite locations. Examples of these contract personnel include Contract Engineering, some MCE Corporation (Public Works); Alameda County employees performing some Police, Fire, and traffic signal maintenance services; or legal services provided by Meyers, Nave, Riback, Silver & Wilson.

FY 2021-22 POSITION ALLOCATION PLAN
CITY POSITIONS

Department / Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
City Manager Office					
City Manager	1.00	1.00	1.00	1.00	
Assistant City Manager	1.00	1.00	1.00	1.00	
Administrative Technician	1.00	1.00	1.00	1.00	
Assistant to the City Manager	0.75	0.75	0.75	0.75	
Chief Information Security Officer			1.00	1.00	
Communications Analyst			1.00	1.00	
Communications Manager		1.00	1.00	1.00	
Economic Development Director	1.00	1.00	1.00	1.00	
Executive Aide	1.00	1.00	1.00	1.00	
Graphic Design & Comm Coordinator		0.25	0.25	0.25	
Human Resources Manager		1.00	1.00	1.00	
Human Resources Director	0.75	1.00	1.00	1.00	
Information Systems Manager	1.00	1.00	1.00	1.00	
Information Systems Technician I/II	2.00	2.00	1.00	1.00	
Management Analyst II	1.70	1.00	1.00	1.00	
Network Systems Coordinator	1.00	1.00	1.00	1.00	
Network Systems Specialist			1.00	1.00	
Office Assistant I	0.50				
Office Assistant II		0.50	0.50	0.50	
Senior Management Analyst	1.00				
Senior Office Assistant	0.50	0.50	0.50	0.50	
Senior Office Assistant	0.50			1.00	1.00
Special Projects Mgr (Limited Term)	1.00	1.00	1.00	1.00	
Total - City Manager Office	15.70	16.00	18.00	19.00	1.00
City Clerk					
City Clerk	1.00	1.00	1.00	1.00	
Administrative Technician	1.00	1.00	1.00	1.00	
Office Assistant I	0.50				
Office Assistant II		1.50	1.50	1.50	
Total - City Clerk	2.50	3.50	3.50	3.50	

Department / Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
Administrative Services					
Administrative Services Director	1.00	1.00	1.00	1.00	
Accountant	1.00	1.00	1.00	1.00	
Administrative Aide	1.00	1.00	1.00	1.00	
Asst. Admin. Services Director	1.00	1.00	1.00	1.00	
Finance Technician I/II	1.00	1.00	1.00	1.00	
Financial Analyst	0.90	0.90	0.90	0.90	
Management Analyst I	1.00	1.00	1.00	1.00	
Office Assistant II	0.10				
Senior Accountant	1.00	1.00	1.00	1.00	
Senior Finance Technician	1.00	1.00	1.00	1.00	
Total - Administrative Services	9.00	8.90	8.90	8.90	
Non-Departmental					
Assistant to the City Manager	0.25	0.25	0.25	0.25	
Financial Analyst	0.10	0.10	0.10	0.10	
Human Resources Director	0.25				
Management Analyst II	0.30				
Recreation Coordinator		0.05	0.05	0.05	
Recreation Supervisor		0.05	0.05	0.05	
Recreation Technician		0.05	0.05	0.05	
Senior Office Assistant		0.50	0.50	0.50	
Total - Non-Departmental	0.90	1.00	1.00	1.00	

Department / Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
Community Development					
Community Development Director	1.00	1.00	1.00	1.00	
Administrative Aide	1.00	1.00	1.00	1.00	
Administrative Technician	1.00	1.00	1.00	1.00	
Assistant Planner	1.00	1.00	1.00	1.00	
Associate Planner	1.00	1.00	1.00	1.00	
Asst. Director of Community Dev.	1.00	1.00	1.00	1.00	
Chief Building Official	1.00	1.00	1.00	1.00	
Office Assistant II	2.35	2.00	2.00	2.00	
Permit Technician	1.00	1.00	1.00	1.00	
Permit Technician (Limited Term)	1.00	1.00	1.00	1.00	
Plan Check Engineer	1.00	1.00	1.00	1.00	
Plans Examiner	1.00	1.00	1.00	1.00	
Principal Planner	2.00	2.00	2.00	2.00	
Senior Code Enforcement Officer	1.00	1.00	1.00	1.00	
Senior Office Assistant	1.00	1.00	1.00	1.00	
Senior Planner	1.00	1.00	1.00	1.00	
Senior Planner (Limited Term)	1.00	1.00			
Total - Community Development	19.35	19.00	18.00	18.00	
Fire Department					
Office Assistant II	1.00	1.00	1.00	1.00	
Total - Fire Department	1.00	1.00	1.00	1.00	
Police Department					
Administrative Aide	1.00	1.00	1.00	1.00	
Administrative Technician	1.00	1.00	1.00	1.00	
Office Assistant II	2.00	2.00	2.00	2.00	
Total - Police Department	4.00	4.00	4.00	4.00	

Department / Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
Parks & Community Services					
Parks & Community Svcs Director	1.00	1.00	1.00	1.00	
Asst. Parks & Comm Services Dir.	1.00	1.00	1.00	1.00	
Cultural Arts & Heritage Manager	1.00	1.00	1.00	1.00	
Graphic Design & Comm Coordinator	1.00	0.75	0.75	0.75	
Management Analyst I	1.00	1.00	1.00	1.00	
Management Analyst II	1.00	1.00	1.00	1.00	
Office Assistant II	1.10	1.00	1.00	1.00	
Recreation Coordinator	7.00	6.95	5.95	6.95	1.00
Recreation Manager	1.00	1.00	1.00	1.00	
Recreation Supervisor	3.00	2.95	2.95	2.95	
Recreation Technician	3.00	2.95	2.95	2.95	
Senior Office Assistant	2.00	2.00	2.00	2.00	
Total - Parks & Community Services	23.10	22.60	21.60	22.60	1.00

Department / Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
Public Works					
Public Works Director	1.00	1.00	1.00	1.00	
Administrative Aide	1.00	1.00	1.00	1.00	
Assistant Civil Engineer (Limited Term)	1.00	1.00	1.00	1.00	
Assistant Public Works Dir/City Engineer	1.00	1.00	1.00	1.00	
Associate Civil Engineer	2.00	2.00	3.00	3.00	
Associate Civil Engineer (Limited Term)	1.00	1.00			
Capital Improvement Program Manager	1.00	1.00	1.00	1.00	
Environmental Coordinator	1.00	1.00			
Environmental & Sustain. Manager			1.00	1.00	
Environmental Technician	1.00	1.00	1.00	1.00	
Management Analyst II	1.00	1.00	1.00	1.00	
Office Assistant II	1.45	1.00	1.00	1.00	
Parks & Facilities Dev. Coordinator	1.00	1.00	1.00	1.00	
Permit Technician	1.00	1.00	1.00	1.00	
Public Works Maintenance Superintendent	1.00	1.00	1.00	1.00	
Public Works Trans/Ops Manager	1.00	1.00	1.00	1.00	
Senior Civil Engineer	1.00	1.00	1.00	1.00	
Senior Public Works Inspector	1.00	1.00	1.00	1.00	
Total - Public Works	18.45	18.00	18.00	18.00	
GRAND TOTAL - CITY POSITIONS	94.00	94.00	94.00	96.00	2.00

**FY 2021-22 POSITION ALLOCATION PLAN
CONTRACT POSITION**

Department / Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
Community Development					
Building & Safety					
Building Inspector	8.75	6.50	6.50	6.50	
Plan Checker	1.04	1.17	1.17	0.90	(0.27)
Total - Community Development	9.79	7.67	7.67	7.40	(0.27)
Fire Department (Alameda County)					
CERT Coordinator	0.13	0.14	0.14	0.14	
Code Compliance Officer	1.00	1.00	1.00	1.00	
Deputy Fire Marshal	1.00	1.00	1.00	1.00	
Emergency Prepared. Manager	0.13	0.14	0.14	0.14	
Fire Captain	12.00	12.00	12.00	12.00	
Fire Engineer	12.00	12.00	12.00	12.00	
Fire Marshal	0.13	0.14	0.14	0.14	
Firefighter/Paramedic	12.00	12.00	12.00	12.00	
Plans Checker	0.13	0.14	0.14	0.14	
Total- Fire Department	38.58	38.56	38.56	38.56	
Police Department (Alameda County)					
Commander	1.00	1.00	1.00	1.00	
Captain	1.00	1.00	1.00	1.00	
Lieutenant	2.00	2.00	2.00	2.00	
Sergeant	10.00	10.00	10.00	10.00	
Officer	45.00	45.00	45.00	46.00	1.00
Sheriff's Technician	4.00	4.00	4.00	4.00	
Total - Police Department	63.00	63.00	63.00	64.00	1.00

Department / Classification	Actual 2019-20	Adopted 2020-21	Amended 2020-21	Update 2021-22	Update vs Amended
Public Works (MCE)					
Maintenance Superintendent	1.00	1.00	1.00	1.00	
Maintenance Supervisor	1.00				
Landscape Foreman	2.70	4.00	4.00	4.00	
Landscape Laborer I	10.31	7.00	7.00	7.00	
Landscape Laborer II	7.26	6.00	6.00	6.00	
Landscape Laborer III	17.27	18.27	18.27	18.49	0.22
Total - Public Works	39.54	36.27	36.27	36.49	0.22
GRAND TOTAL - CONTRACT POSITIONS	150.91	145.50	145.50	146.45	0.95

Fiscal Year 2021-22 Appropriations Limit

(Based on Fiscal Year 2020-21 Limit Adopted by City Council Resolution No. 46-20)

The Gann Limit, or Proposition 4 Limit, was a 1979 amendment to the California constitution sponsored by political activist Paul Gann in 1979 on the heels of his property tax-reducing Proposition 13 initiative passed the prior year. The Gann Limit was designed to regulate state and local spending by linking the rate of appropriation growth to a statewide index.

In accordance with Chapter 1025 of the statutes of 1987, as amended, each government entity is required to include the Appropriations Limit in the annual budget. The City of Dublin has calculated a Fiscal Year 2021-22 limit in accordance with Article XIII B of the California Constitution and the recognized methodology for calculating adjustments. The details of this calculation are shown on the following page.

The Appropriations Limit does not apply to all funds appropriated by the City Council. State law limits only the appropriations that are funded by “proceeds of taxes,” which are narrowly defined. The law also establishes a formula to be used to calculate annual adjustments to the limit using a combination of two factors selected by the agency.

The first factor is based on changes in population. Agencies may either select the change in the city population or the change in county population. For Fiscal Year 2021-22 the City of Dublin population change is a decrease of 0.26% was smaller than the Alameda County population decrease 0.37% (based on the Price and Population Information provided by the California Department of Finance). Therefore, the adjustment calculation uses the City of Dublin population change.

The second factor allows the City to use either 1) the increase in the State Per Capita Personal Income, or 2) the change in local assessed valuation based on changes in the “Non-residential New Construction.” The change in the per capita personal income as provided by the Department of Finance is 5.73%. The change in the assessed valuation compares the total change in assessed valuation to the amount related strictly to non-residential improvements, in March 2021, the Alameda County Assessor provided data related to Fiscal Year 2020-21 changes in assessed valuation attributable to Non-residential New Construction, there is no change at the time of the report. Therefore, the City of Dublin elected to use the change in the State Per capita personal income.

The two factors discussed above are combined to arrive at a growth rate for appropriations, which is then applied to the prior year to arrive at a limit for the new budget year. The City of Dublin’s Fiscal Year 2021-22 Appropriations Limit is \$419,772,690, as shown on the following page, while the Fiscal Year 2021-22 Budget contains appropriations of \$78,718,073 that would be categorized as funded by proceeds of taxes. Therefore, the City’s appropriations subject to the Gann Limit are \$341,054,617 below the allowed amount calculated for Fiscal Year 2021-22.

CALCULATION OF FISCAL YEAR 2021-22 APPROPRIATIONS LIMIT
(Based on Fiscal Year 2020-21 Limit)

A. Selection of Optional Factors

1. Change in Population – City vs. County.

Factors	1/1/2021	1/1/2020	% Increase
a. City of Dublin	63,837	64,003	-0.26%
b. County of Alameda	1,654,975	1,661,183	-0.37%

The City selected Factor 1a. City of Dublin population change -0.26%

2. Change in State per Capita Personal Income vs. City Non-Residential Building Construction.

Factors	% Change
a. Change in State per Capita Personal Income	5.73%
b. Change in Non-Residential Assessed Valuation	0.0%

The City selected Factor 2b. Change in State per Capita Personal Income 5.73%

B. FY2021-22 Growth Adjustment Factor

Calculation of factor for FY2021-22 = $X \times Y = 0.9974 \times 1.0573 = \mathbf{1.0546}$

$$X = \frac{\text{Selected Factor \#1} + 100}{100} = \frac{-0.26 + 100}{100} = 0.9974$$

$$Y = \frac{\text{Selected Factor \#2} + 100}{100} = \frac{5.73 + 100}{100} = 1.0573$$

C. Calculation of Appropriations Limit

Fiscal Year 2020-21 Appropriations Limit		\$398,039,721
Fiscal Year 2021-22 Adjustment Factor	x	<u>1.0546</u>
Fiscal Year 2021-22 Appropriations Limit		\$419,772,690