



Fiscal Year 2017-18

Budget Update

May 2017

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2. TRANSMITTAL LETTER

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City Manager Transmittal Letter

May 16, 2017

Honorable Mayor and City Council Members:

It is my pleasure to submit for your consideration the City of Dublin's Fiscal Year 2017-18 Budget, covering the second year of the two-year budget.

This mid-cycle update, referred to as the Budget Update, is a supplemental budget report to the original Fiscal Year 2016-17 and Fiscal Year 2017-18 Budget, which was adopted by the City Council on June 7, 2016. This update primarily includes fund schedules and balances, comparing the new budget numbers to the Fiscal Year 2017-18 projections made last year. It also contains updates to the Capital Improvement Program and the Position Allocation Plan. The original budget document will continue to serve as the primary reference on fund structure, departmental activities and goals.

I would also like to call attention to the fact that the two-year budget has been recognized, for the second time in two cycles, with budget awards from both the Government Finance Officers Association and the California Society of Municipal Finance Officers. These awards affirm the City's progress towards the goals of fiscal transparency and accountability.

The Budget Update continues to support sound fiscal and operational policies, and remains strategic in its efforts to maintain the long-term financial viability of the City. Accordingly, included herein is a discussion of Staff's progress towards that goal, as well as an update to the General Fund 10-Year Forecast.

Fiscal Year 2017-18 Budget Update Overview

The Fiscal Year 2017-18 Budget Update incorporates refined revenue estimates using the most recent information, costs associated with renewed contracts for services, updated personnel costs, funding for one-time actions, and continued funding for some major projects included in the Five-Year Capital Improvement Program (CIP).

GENERAL FUND

The General Fund is estimated to generate a surplus of \$8,355,656, meaning that ongoing revenues are greater than ongoing expenditures in the operating budget. Total revenues are budgeted at \$83,142,577; operating revenues, excluding one-time Community Benefit Payments, total \$82,942,577; and operating expenditures, excluding transfers to capital improvement projects, total \$74,786,921. The majority of capital improvement project costs funded by the General Fund are supported through either the planned use of committed reserves, one-time revenue sources such as Community Benefit Payments, or through the special designation of surplus reserves approved by the City Council.

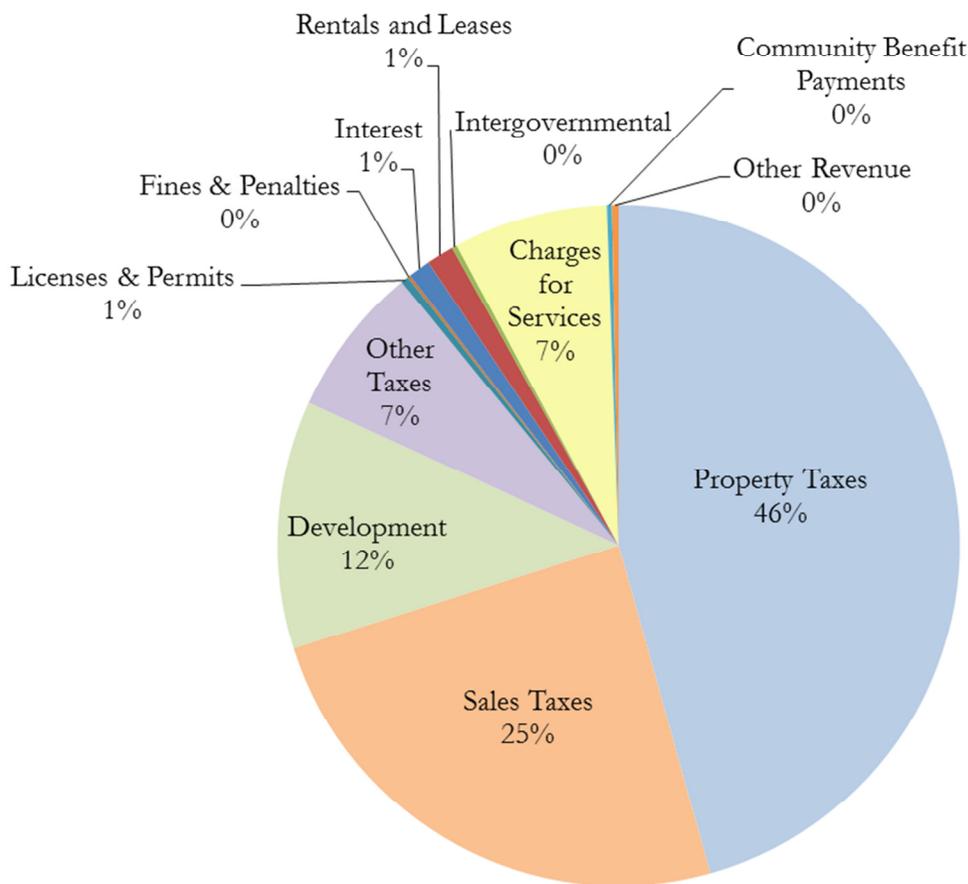
Revenues

Total General Fund revenues are projected to increase by \$3,603,611 in the Budget Update when compared to the estimates made last June. In the current Fiscal Year, the City has experienced strong growth in property tax,

development revenues (building permits and plan review), transient occupancy tax, and interest income. Sales tax revenue, which makes up 25% of total General Fund revenues, has flattened in projections made since December 2016, due primarily to the Autos and Transportation business sector, according to the City’s tax consultants. Carrying those results into Fiscal Year 2017-18 leads to a reduction by 1.5% in the sales tax budget, and marks the first potential decrease in this revenue source since Fiscal Year 2008-09. This topic is further discussed below.

The following figures illustrate the City’s General Fund revenue source allocation for Fiscal Year 2017-18, and a comparison to the current year budget as well as the Fiscal Year 2017-18 Forecast:

General Fund Revenues: \$83.1 million



Category	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Change From Forecast
Property Taxes	36,087,937	36,969,357	37,971,147	1,001,790
Sales Taxes*	20,666,260	21,111,118	20,296,801	(814,317)
Development	10,978,502	7,697,743	9,798,859	2,101,116
Other Taxes	5,865,000	5,547,000	5,947,000	400,000
Licenses & Permits	292,140	295,496	309,096	13,600
Fines & Penalties	109,932	109,932	111,432	1,500
Interest	840,880	465,880	876,000	410,120
Rentals and Leases	1,033,488	1,141,916	1,081,672	(60,244)
Intergovernmental	198,618	198,618	198,618	-
Charges for Services	4,905,866	5,745,562	6,092,717	347,155
Community Benefit Payments	550,000	-	200,000	200,000
Other Revenue	485,529	256,344	259,235	2,891
Total General Fund	\$82,014,152	\$79,538,966	\$831,142,577	\$3,603,611

* includes sales tax sharing agreements

The following is a summary of the net changes reflected in the Budget Update as compared to the Fiscal Year 2017-18 Forecast prepared last June (+/- \$200,000):

Property Tax - \$1,001,790

The current budget was adjusted upwards \$905,876 in the first quarter of FY 2016-17 to account for higher-than-anticipated growth in citywide assessed values (AV). That growth has been carried into Fiscal Year 2017-18, in addition to the following factors: 2% CIP growth on Non-Prop 8 homes, moderate new construction added to the tax roll, continued recapture of assessed valuation lost via Prop 8 reductions.

Sales Tax - (\$814,317)

In April 2017, Staff received an update from the City's sales tax consultants which, based on several factors, included a lowered revenue estimate for Fiscal Year 2017-18. The most recent quarter-over-quarter reports show flat auto sales, compared to 13.4% and 2.6% growth in that sector for two prior years. The Autos and Transportation business sector is the largest sales tax generator for the City, so slight fluctuations can significantly impact revenues. Additionally, City receipts from the County pool (examples: business-to-business sales, private auto sales, and sales through online retailers) is projected to come in lower than previously expected. The result of these changes is a sales tax budget that is 3.8% lower than the Fiscal Year 2017-18 Forecast and 1.5% lower than the current year budget. It also sets a lower base in the 10-Year Forecast.

Development Revenues - \$2,101,116

The Building, Planning and Engineering Divisions have updated their projections of development-related revenues and expenditures in Fiscal Year 2017-18. These are related to the pace of current and anticipated project activity; as a reminder, accelerated development in the short term corresponds to less revenue in the latter part of the 10-Year Forecast.

Other Taxes (Transient Occupancy Tax, TOT) - \$400,000

This change reflects actual TOT receipts over the last two years. As a practice, Staff looks for at least 18 months of steady revenue levels before adjusting TOT upwards, to avoid reliance on temporary spikes due to regional events or other one-time tourism draws.

Interest - \$410,120

After weathering the recession of 2009, the City has been slowly rebuilding investment income. Staff has increased interest income up to \$876,000 for Fiscal Year 2017-18 which, while conservative, is roughly double the income earned in Fiscal Year 2013-14 (\$422,980). While the growth is positive, given the new economic environment, Staff does not expect to return to the high earnings of Fiscal Year 2006-07 (\$2,620,610) in the foreseeable future.

Charges for Services - \$347,155

This increase is primarily due to higher revenues expected from aquatics programs offered at The Wave (\$282,388), as well as revenues from family programs (\$66,480). Minor increases have also been applied to sports program revenue and to various development-related fire service charges.

Community Benefit Payment – \$200,000

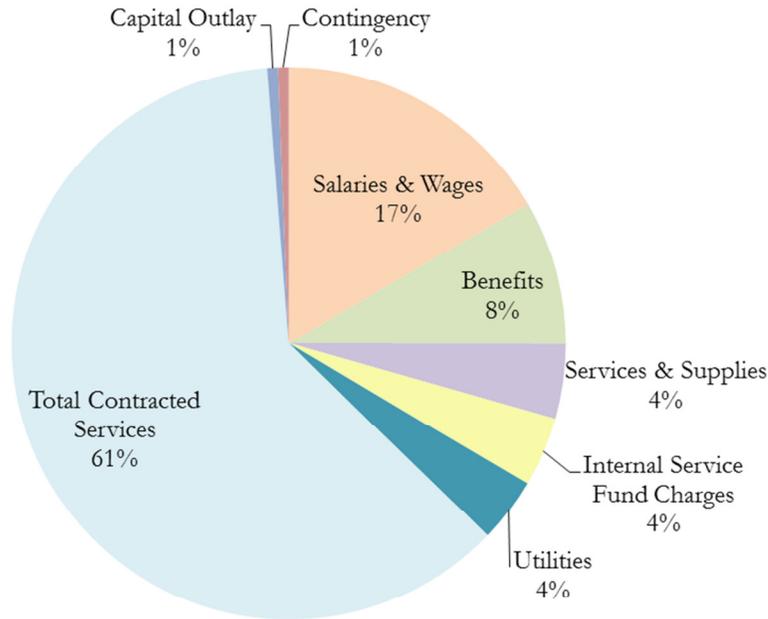
This change incorporates payment related to the extension of the Development Agreement with the Eden Township Hospital District for the Gateway Medical Center project.

Expenditures

The Fiscal Year 2017-18 Budget reflects total General Fund operating expenditures increasing approximately \$1.6 million over last year's projections, due primarily to increases in contract services costs, an addition to the Position Allocation Plan, and increased retirement benefit contributions, as described in the next sections.

The following figures illustrate the allocation of General Fund expenditures by major categories and a comparison to the current year budget as well as the Fiscal Year 2017-18 Forecast:

General Fund Operating Expenditures: \$74.8 million



Category	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Change From Forecast
Salaries & Wages	11,065,241	11,990,533	12,422,137	431,604
Benefits	5,692,982	5,992,648	6,298,522	305,874
Services & Supplies	2,913,392	3,013,709	3,252,530	238,821
Internal Service Fund Charges	3,040,284	2,988,764	3,049,881	61,117
Utilities	2,243,857	2,657,341	2,830,310	172,969
Total Contracted Services	44,356,401	45,208,333	46,004,429	796,196
Capital Outlay	930,598	293,152	469,112	175,960
Contingency	823,477	1,000,203	460,000	(540,203)
Total General Fund	\$71,066,232	\$73,144,582	\$74,786,921	\$1,642,339

The following is a summary of the net changes reflected in the Budget Update as compared to the Fiscal Year 2017-18 Forecast prepared last June (+/- \$200,000):

Salaries and Wages - \$431,604

The Budget Update includes a new Plans Examiner position in the Community Development Department, as well as an increase to the Finance Technician position from 0.75 to 1.0 Full Time Equivalent. In addition, vacant positions are budgeted at the top step in the range, and as there have been a number of vacancies in the current year, the budget reflects an increase.

Benefits - \$305,874

The increased budget for employee benefits is the net result of several changes from the Fiscal Year 2017-18 Forecast. The increases are related to the new and shifted positions described above, but also to a recommended increase of \$485,000 to pension funding, in response to CalPERS’ new discount rate (discussed in the Short Term Priorities section below).

Decreases can be primarily attributed to the City paying off the bulk of the PERS Side Fund obligation (which was roughly \$385,000 annually) in the current fiscal year, thus lowering expenditures in Fiscal Year 2017-18. Furthermore, the budget for group insurance is lower than was anticipated last year, as insurance rates stayed relatively flat.

The table below reflects the net change in the benefits budget:

Benefit Category	2017-18	2017-18	Change
	Forecast	Adopted	From Forecast
Regular PERS, PARS, OPEB, etc	3,070,866.00	3,218,914.00	148,048.00
PERS Side Fund	405,166.00	186,551.00	(218,615.00)
Extra PERS Contribution	515,000.00	1,000,000.00	485,000.00
Group Insurance	2,001,616.00	1,893,057.00	(108,559.00)
Total	5,992,648.00	6,298,522.00	305,874.00

Services and Supplies - \$238,821

The Budget Update includes minor increases in operating supplies and training across departments over prior projections. Larger variances are attributed to recreational operating supplies (increased \$33,821), public liability insurance costs in the Police Services contract (increased \$132,690), an additional budget to cover City insurance claims (increased \$20,000), and increases in vehicle maintenance and repair for Police vehicles as well as City-operated vehicles (increased \$50,000 combined).

Contracted Services – \$796,196

The City’s three largest single service contracts are for Police Services (40% of total contracted services), Fire Services (27%), and Maintenance Services (11%). These have been kept relatively flat in the Budget Update. The below table reflects specific vendor contracts costs (funded by the General Fund and other funds) for those three major services.

Total Contract Costs, Major Vendors

Major Contracts	Funding Source		2017-18 Forecast	Funding Source		2017-18 Adopted	\$ Change	% Change
	General Fund	Other Funds		General Fund	Other Funds			
Alameda County Sheriff	18,189,860.00	100,000.00	18,289,860.00	18,266,098.00	100,000.00	17,366,098.00	76,238.00	0.4%
Alameda County Fire Dept.	12,482,576.00	345,454.00	12,828,030.00	12,538,018.00	329,266.00	12,867,266.00	39,256.00	0.3%
MCE	48,296,512.00	687,420.00	5,516,932.00	4,829,512.00	687,420.00	5,516,932.00	-	0.0%
Total Contract Costs	35,501,948.00	1,132,874.00	36,634,822.00	35,633,628.00	1,116,688.00	36,750,316.00	115,494.00	0.3%

The costs shown in the table reflect the most recently negotiated proposal with the Alameda County Sheriff’s Office. Those negotiations resulted in the following changes in the Fiscal Year 2017-18 contract for Police Services:

- Addition of two Deputies for Dublin Police Services: one to be added in July 2017, and one in October 2017. The costs of these additional positions has been incorporated into the 10-Year General Fund Forecast, which adds \$316,000 to the Fiscal Year 2018-19 projection, with annual growth applied to that figure.
- Removal of previously allocated Police contract personnel contingency costs, which Staff is recommending be added to a General Fund reserve, rather than be included as an annual Police Services budget line item. Staff will include this as a discussion point during the City Council's designations to reserves, to be heard at the June 20, 2017 meeting.

It should be noted that the departments that manage the above contracts have other, smaller contracts for specific services not included in the contracts for the major service providers. For example, the City contracts directly with vendors for parking citation processing and records storage. Those costs are not included in the contract with Alameda County Sheriff's Office.

The largest non-safety contracted service change from the prior projection is the increase by \$416,158 in the Community Development Department. This is related to contracted development services and is offset totally by revenues.

Contingency – (\$540,203)

The Fiscal Year 2017-18 Projection included a \$500,000 contingency for large-scale, unanticipated maintenance and repairs. Examples of this in the current year were the repair of the City's fountains (\$130,000) and the repair of the bridge at the Shannon Center (\$40,000). The Budget Update reduces this contingency to \$250,000, as Staff is evaluating the impact of creating a reserve for this purpose, rather than including it as an annual budget item.

In addition, a contingency line item (\$290,199) related to the Police Services contract was lowered in accordance with the City's negotiated proposal with the Alameda County Sheriff's Office.

Additional Item – Tree Replacement

During the Budget Study Session of April 4, 2017, the City Council discussed increasing the Public Works operational budget by \$50,000 (to \$100,000 total) for the City's tree replacement effort. The budget and 10-Year Forecast had originally included \$50,000 annually, for five years. The Fiscal Year 2017-18 Budget Update now reflects \$100,000 in the first year; the 10-Year Forecast still reflects \$250,000 in total tree replacement funding.

Capital Improvement Projects

The Fiscal Year 2017-18 Budget includes \$1,583,071 in General Fund appropriations to the 2016-2021 CIP, as reflected in the table below. The majority of projects funded by the General Fund are covered through the planned use of committed reserves, or one-time revenue sources such as Community Benefit Payments (noted by asterisk):

Projects	2016-2017 BUDGET	2017- 2018	2018- 2019	2019- 2020	2020- 2021	FIVE- YEAR TOTAL
Community Improvements						
San Ramon Road Landscape Renovation	238,660					238,660
Annual Sidewalk Safety Repair (FY 15-16)	104,217					104,217
Subtotal	\$342,877	\$0	\$0	\$0	\$0	\$342,877
General Improvements						
Maintenance Yard Facility Impr. *	215,102					215,102
Civic Center Modification *	27,773					27,773
Annual ADA Transition Plan (FY 15-16)	23,833					23,833
Subtotal	\$266,708	\$0	\$0	\$0	\$0	\$266,708
Parks						
Emerald Glen Recr & Aquatic Complex - Ph I *	3,000,000					3,000,000
Dublin Heritage Park Cemetery Impr. *		1,475,072				1,475,072
Shannon Center Parking Lot Impr. *	987,410					987,410
Fallon Sports Park - Phase II *	1,899,495					1,899,495
Dublin Sports Grounds Renovation	50,000					50,000
Subtotal	\$5,936,905	\$1,475,072	\$0	\$0	\$0	\$7,411,977
Streets						
San Ramon Road Trail Improvements	101,603					101,603
Citywide Street Storm Drain Assessment	502,947					502,947
Amador Plaza Rd Bicycle and Ped Impr.	459,647					459,647
Dougherty Road Improvements	93,485					93,485
Storm Drain Trash Capture Project *	790,128					790,128
Annual Street Overlay Program (FY 15-16)	48,888					48,888
Dublin Boulevard Extension	123,000					123,000
Citywide Bicycle and Pedestrian Impr.	108,000	108,000	108,000	108,000	108,000	540,000
Subtotal	\$2,227,698	\$108,000	\$108,000	\$108,000	\$108,000	\$2,659,698
TOTAL GENERAL FUND	\$8,774,188	\$1,583,072	\$108,000	\$108,000	\$108,000	\$10,681,260

A comprehensive list of capital improvement projects planned for 2016-2021 and all funding sources is included in CIP section of Budget Update.

CIP - Ongoing General Fund Impact

In addition to the one-time project construction costs, a number of planned Parks and General capital improvement projects (including The Wave, Fallon Sports Park Phase II, Jordan Ranch Neighborhood Park, Sean Diamond Park, and the Dublin Crossings Community Park) will have a significant impact on the current and future operating budgets due to on-going maintenance costs. This ongoing maintenance support cost will increase to roughly \$2,000,000 annually beginning in Fiscal Year 2017-18. This fiscal impact has been included in the 10-Year Forecast, and is not reflective of other infrastructure improvements such as additional street, street landscape, and street light maintenance.

General Fund Reserves

Total reserves are projected to be \$115,360,128 at the end of FY 2017-18, an increase of \$5,915,027 over Fiscal Year 2016-17. The unassigned/available cash flow reserve is projected to be \$42,879,452, representing over six months of the projected Fiscal Year 2018-19 forecast. While this is well above the cash flow target of two to four months of the budget, this figure has not been adjusted for any reserve designations in the current year,

with the exception of the \$5,238,622 set aside in the current year to pay off the solar improvements capital lease debt, as described in the following section. The General Fund Reserves Summary provides a list of all reserve balances.

Short-Term Priorities and Factors

The Fiscal Years 2016-17 and 2017-18 Adopted Budget document included a discussion of short-term goals and considerations that impact the City’s ability to continue to provide service in the future. These priorities have been carried forward into the second year of the budget cycle, along with sufficient funding to continue Staff’s work in supporting them.

The following is a list of the Short-Term Priorities and Factors used to prepare the Fiscal Year 2017-18 Budget, along with an update of Staff’s progress in these areas.

1. Use the anticipated surplus in the current year and in the Adopted Budget cycle to prepare for a potential forecast deficit

The City has experienced General Fund surpluses over the last several years due to increases in property tax, sales tax, and development revenues. However, as shown in the 10-Year Forecast and included later in this transmittal letter, increases in ongoing operational expenditures will eventually outpace revenue growth as development declines and City services expand. With this in mind, departmental budget proposals continued to be scrutinized during the Budget Update preparation for their sustainability over time. In addition, Staff is evaluating the use of operating surpluses to pay down current and future obligations and to shore up reserves for future liabilities. During the Budget Study Session of April 4, 2017, the City Council approved moving forward with the following items:

A. Create Reserve for Chevron Energy Lease Payoff

In September 2012, the City entered into a capital lease for solar energy improvements totaling \$6,755,824. At an interest rate of 2.56% and with a 14-year maturity, the City’s interest payments will total \$1,346,035 at the final payment in Fiscal Year 2025-26. The City has the option to pay off the lease balance as early as Fiscal Year 2018-19, at an outstanding principal balance of \$4,064,515, plus a prepayment penalty of \$81,290. If the City paid off the lease balance (and prepayment penalty) in Fiscal Year 2018-19, the result would be a savings of \$410,747 in interest payments (including the penalty), and would restore approximately \$565,000 per year in the General Fund cash flow for the term of the lease.

During the Budget Study Session, the City Council approved the creation of a General Fund reserve in the amount of \$5,238,622, to be used to make the debt service payments for Fiscal Years 2017-18 and 2018-19, and with the intention of paying off the balance thereafter, as shown below:

Initial Reserve	\$ 5,238,622
2017-18 Payment	\$ (581,881)
2018-19 Payment	\$ (510,936)
Payoff Principal	\$ (4,064,515)
Prepayment Penalty	\$ (81,290)
Balance	\$ -

The General Fund Reserves Summary has been changed to reflect this action, which shifts funding from the projected General Fund cash flow reserve into this new reserve for debt service. However, the City Council will take formal action on this item at the meeting of June 20, when reserve designations will be made for the year ending June 30, 2017.

B. Participate in Public Agency Retirement Services' (PARS) Pension Rate Stabilization Plan (Section 115 Trust) to supplement the City's CalPERS Trust

At the May 2, 2017 meeting, the City Council approved the City's participation in a Section 115 Trust, as administered by Public Agency Retirement System (PARS), as another tool to pre-fund pension obligations. This arrangement does not change the City's obligation to make contributions to CalPERS, nor does it remove or replace PERS as the City's retirement benefit provider. It simply acts as another, potentially more powerful, investment tool to supplement annual contributions, should the City experience budgetary constraints. It also reduces the City's net pension liability, whereas the General Fund reserve for this purpose does not. There was no cost associated with setting up the trust, and funding timing and levels will be controlled by the City. Staff will include a recommendation on possible funding levels into the reserves designation discussion in June 2017.

2. Continue work on the action items that support the fiscal sustainability initiative

In March 2015, Staff presented the City Council with a list of specific focus areas within the fiscal sustainability initiative, and began work on many of them in Fiscal Year 2015-16. In addition, in November 2016 the City Council approved the formation of the City's first Fiscal Sustainability Task Force with the goals of: a) Educating the public and fostering discussion on the City of Dublin's current and projected financial status; and b) Producing an advisory document with future budget options for the City Council to consider. In December 2016, the City Council appointed seven members and four alternates to the Task Force, and as of the production of this report, the group has held three meetings and is on track to present recommendations to the City Council in January 2018.

Below is the list of the action items presented to the City Council in 2015, with a status update and noted goals for the Fiscal Year 2017-18 Budget period. At the heart of this emphasis is the City's commitment to maintaining and enhancing the quality of life for the City's residents and businesses, especially as the community nears build out and can no longer be sustained with large annual revenue gains.

Focus Areas

Development of a Preventative Maintenance Plan: Staff is on track to complete this plan within the current two-year budget cycle.

Reinvestment in Existing Facilities/Infrastructure: Work on the Shannon Center Parking Lot Resurfacing Project will begin in August 2017 and is targeted for completion in December 2017. Bids for the master plan of the Dublin Sports Grounds renovation project were released in March 2017.

Evaluate Cost Recovery and Pricing Policy for Services/Maintenance: The City has entered into contract with a consultant for a comprehensive Cost Allocation Plan and User Fee Study. The project is expected to be completed in October 2017, with any potential fee increases (or new fees) going into effect in 2018. Updates to the Parks and Community Services Pricing Policy were included with the Master Fee Schedule approved by the City Council in June 2016.

Develop Performance Measures/Metrics: This effort is to understand the “return on investment” (ROI) of all City services and to use that data more effectively to inform policy decisions. Staff is currently evaluating performance measurement and data tools in the marketplace with the goal of having these tools in place during the upcoming budget cycle.

Reevaluate Internal Service Funds and Fund Balance Priorities: In June 2016, the City Council approved the creation of an Information Technology Fund with an initial General Fund contribution of \$2,000,000 towards IT Master Plan initiatives. Finance Staff are now reviewing citywide needs related to equipment and building replacement.

Assess the City’s Unfunded Liabilities (Retirement Benefits): In Fiscal Year 2015-16, the City Council took steps to control spending on retiree medical costs, approved changes to increase employee contributions to retirement and contributed a lump sum payment of \$250,000 towards pension and retiree health. In Fiscal Year 2016-17, the City Council approved additional contributions towards the unfunded liabilities: \$8,200,000 towards Fire retiree health, and \$1,000,000 towards City pension obligations. Because of CalPERS decision to lower the discount rate, and because of the potential to pre-fund benefits through the PARS Section 115 Trust, the Fiscal Year 2017-18 Budget Update includes a total of \$1,000,000 to shore up reserves against future rates increases.

Discuss Strategies for New/Increased Revenue Streams: In Fiscal Year 2016-17 the City reviewed the feasibility of brining a sales tax measure to voters in the November 2016 election, to enable residents to determine the level of service they wish to maintain in the community. Staff will continue to monitor this option for future elections. In addition, Staff anticipates that the Fiscal Sustainability Task Force will evaluate increases to revenues in focus areas such as charges for services, parks and recreation fees, and permitting charges.

3. Continue current high standard of maintenance in City parks and facilities

The Fiscal Year 2017-18 Budget Update contains cost estimates set last year by the City’s maintenance services provider, MCE, which incorporate new parks and facilities, and includes adjustments to our service levels of maintenance citywide. The updated numbers have not changed.

Additionally, Staff is currently reviewing the first phase of a Preventative Maintenance Plan to understand the true cost of ownership of our assets. The Fiscal Year 2016-17 Budget set aside \$300,000 in the first year and \$750,000 in the second year to cover any impacts the study results may have. These costs ramp up in the forecast to \$1,000,000 annually by Fiscal Year 2018-19. There are no planned changes to this reflected in the Budget Update.

4. Initiate and/or complete key capital improvement projects

The 2016-2021 CIP Budget includes several large-scale projects that will be significant to the community, and will impact the City’s ongoing maintenance and replacement budgets. Below is a brief description and status of these projects. Any changes proposed with the FY 2017-18 Budget are noted.

- The Wave (Emerald Glen Recreation and Aquatics Complex)
 - Project budget: \$43.8 million, funded by Public Facility Fees and \$3 million from the General Fund.
 - Status: On track to open to the public on May 27, 2017. Current estimates set the General Fund operating subsidy of this facility at \$953,330, which is in line with prior estimates.

- Public Safety Complex
 - Project budget: \$15 million, funded by a Community Benefit Payment, with a portion eligible for reimbursement by Public Facility Fees.
 - Status: Project bids were rejected and Staff is retooling the project before re-bidding in the fall of 2017.
- Fallon Sports Park Phase II
 - Project budget: \$17.8 million, funded by \$15.8 million from Public Facility Fees and a \$2.0 million General Fund contribution.
 - Status: Construction is expected to be completed in Fiscal Year 2017-18.
- Dublin Crossing Community Park
 - Project Budget: \$21.6 million, funded by the developer (\$12.8 million) and Public Facility Fees (\$6.3 million). The remaining \$2.5 million has no funding source currently identified.
 - Status: The City approved the conceptual plan for the project in the current fiscal year. Phases I and II are currently planned to be completed within the Five-Year CIP timeframe, with construction of Phase III currently planned for future years.
- Jordan Ranch Neighborhood Park (4.9 acres)
 - Project Budget: \$2.3 million, funded Public Facility Fees (\$0.7 million) and built by the Developer (\$1.6 million). The land for the park was dedicated and improved by the developer in exchange for credit against Public Facility Fees, up to \$365,000.
 - Status: Under construction, with expected delivery date of spring 2017.
- Sean Diamond Park
 - Project Budget: \$2.8 million, as discussed in the CIP section above; funded by Public Facility Fees.
 - Status: Scheduled to be completed in Fiscal Year 2017-18.
- Dougherty Road Widening and Improvements Project
 - Project budget: \$22.9 million, funded with Measure B and BB grant funds and various Traffic Impact Fees.
 - Status: Construction is underway, and expected to be completed in the fall of 2017. Adverse weather conditions this past winter may delay the completion date.
- Dublin Boulevard Improvements Project
 - Project budget: \$6.9 million, funded by \$3 million in Measure BB grant funds, other Mitigation and Traffic Impact Fee funds, and Rule 20A monies.
 - Status: Phase One of the project, the undergrounding of the utilities, is anticipated to start in spring 2017.

10-Year Forecast

The 10-Year Forecast serves as the foundation of the budget preparation process, in terms of guiding the City's use of resources now to prepare for the future. Staff refines the Forecast as new and impactful information is received. The following is a high-level summary of updated revenue and expenditure assumptions over the 10-year period:

Revenues

- Property Tax: Overall 5.7% growth in FY 18-19 through FY 21-22, which incorporates a 2% CPI adjustment, Prop 8 recovery, and new development, levelling off to an annual increase of 3.0% by FY 22-23

- Sales Tax: 1.6% growth in FY 18-19, flat in FY 19-20 using a conservative recessionary scenario, with recovery of 3.0% the next two years, and 2.5% thereafter.
- Development revenue: For budgeting purposes, permit revenue is decreased an average of 33.5% per year until it flattens at a baseline of \$1.2 million by FY 21-22 onward. Development services revenue is decreased in FY 18-19 by 17.0%, followed by five years of an average decrease of 55.2%. Though the total development revenue anticipated from FY 15-16 through FY 24-25 has remained the same since the last forecast, the acceleration of project activity in the last several years corresponds to a faster decline in future years. This is a conservative treatment of development revenues over the next seven years.
- Interest Income: 1.0% annual growth.
- Transient Occupancy Tax: 1.0% annual growth.
- Recreation Revenue (including The Wave): 1.0% annual growth.
- No Community Benefit Payments in the General Fund. Those generated from the Dublin Crossing development are accounted for in a separate capital fund.

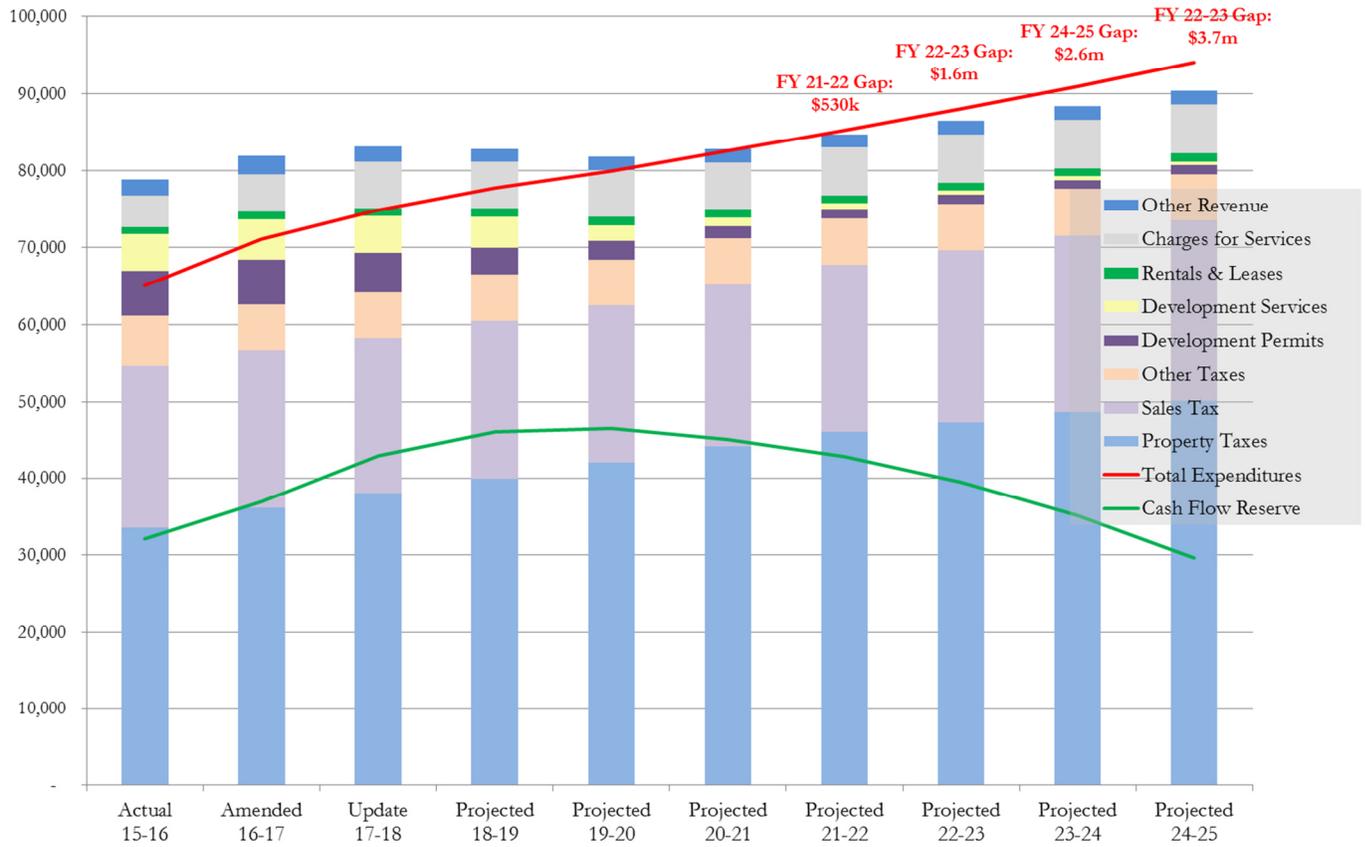
Expenditures

- Salaries and Wages: 3.0% annual growth.
- Benefits: CalPERS Side Fund payment (\$385,000 goes away); \$1.2 million additional CalPERS payment by FY 24-25; \$1.0 million supplemental annual pension funding to allow for the possibility of paying down the City's pension liability sooner, and achieving savings in future years; 1.0% annual growth in Workers Compensation; no increase to group insurance contributions after FY 20-21.
- Services and Supplies: 2.0% annual growth.
- Internal Service Charges: 3.0% annual growth.
- Utilities: 3.0% annual growth.
- Contracted Services: Average increase of 3.3% annually for all contracted services. Police Services – addition of two Deputies in FY 17-18, and annual growth of 5.5% after FY 18-19; Fire Services – 4.0% annual growth; Maintenance Services – 5.0% annual growth; development contracts – 52.0% reduction in contracted services over seven years.
- No General Fund CIP funding after FY 21-22.

Results

As illustrated in the chart below, the 10-Year Forecast shows balanced operating budgets through Fiscal Year 2020-21 and a projected operating deficit the following year. As previously discussed, any slight changes to the City's three major revenue categories can push the deficit forward or backward one or two years, therefore it is crucial that actions supporting fiscal sustainability continue to be evaluated and considered for future budget cycles. Absent other actions, the City would need to begin shoring up reserves now just to meet its cash flow requirement in later years. The Fiscal Year 2017-18 Budget was prepared with these longer term trends in mind, and great emphasis has been placed on actions the City can take now to help close the projected ongoing budget gap in the future.

10-Year Forecast (\$ in thousands)



OTHER FUNDS

In April 2017, Governor Brown signed new Gas Tax legislation providing increased funding for roads, bridges, transit, and safety. For the City of Dublin, which received \$1,147,928 in Gas Tax in Fiscal Year 2016-17 for its annual street maintenance programs and other traffic-related improvements, this revenue stream will increase significantly, to an estimated \$1,624,394 in Fiscal Year 2017-18 and \$2,280,896 in Fiscal Year 2018-19. This additional funding, which has been incorporated into the revenue projections in the Budget Update, will allow the City to expand and enhance street maintenance activities such as the annual overlay and slurry seal programs. As the funding is secured, Staff will be bringing project proposals and/or amendments to the City Council in order to utilize the funds.

There are no other significant budgetary changes in other funds.

Conclusion

While the City of Dublin’s FY 2017-18 Budget Update incorporates growth in the City’s major revenue categories, flattened sales tax revenue in the current year is cause for concern, and is further confirmation of the importance of maintaining adequate reserves for contingencies and cash flow requirements. The overarching goal of the short-term budget and the long-term financial plan, as established in the updated Strategic Plan, is maintaining and enhancing the quality of life services provided by the City. We continue to be committed to that purpose.

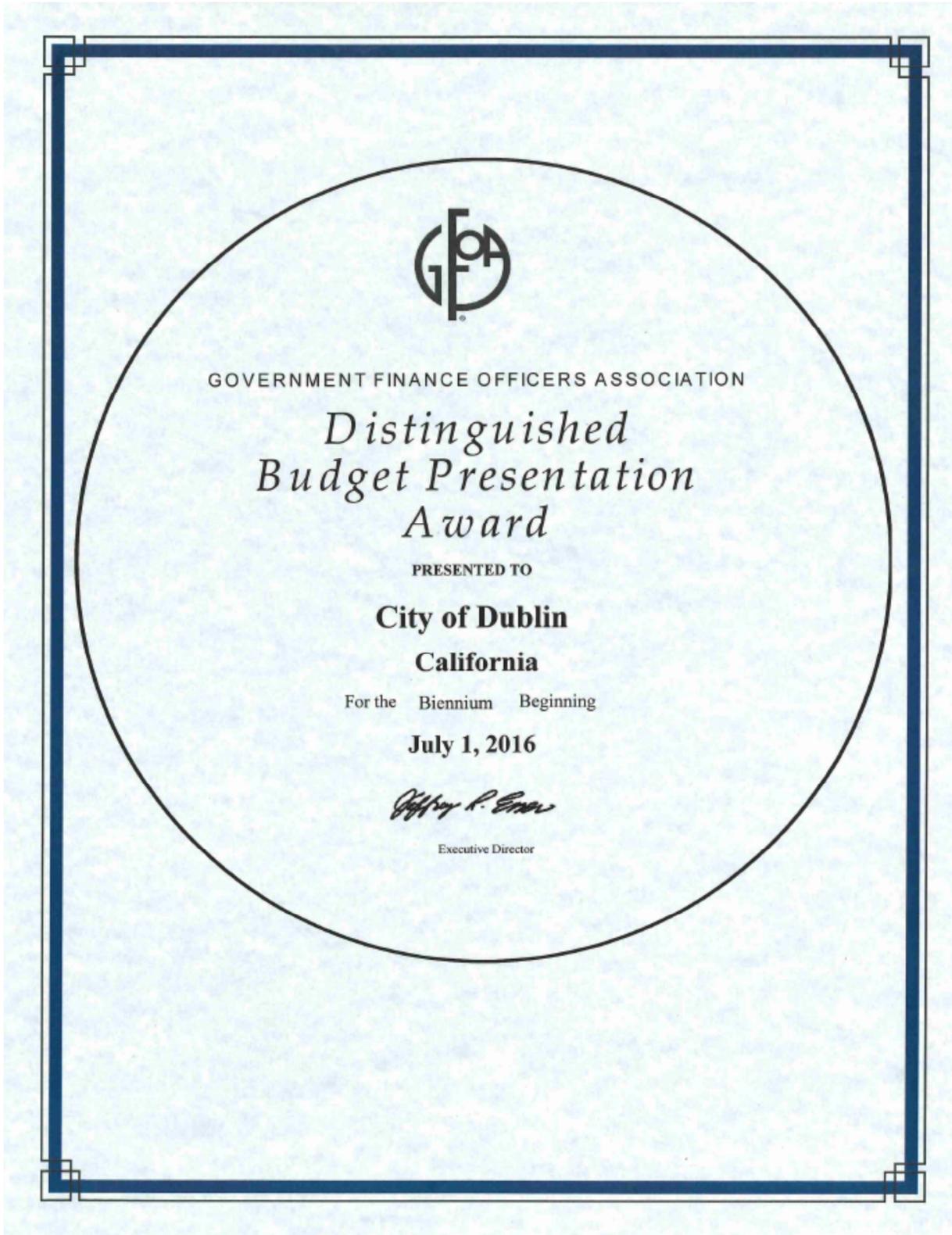
I would like to thank the City Council for its continued guidance through the budget process and quarterly financial reviews, and recognize the department Staff for their outstanding work throughout the budget preparation process. I would like to recognize, in particular, the work done by Staff in the Administrative Services Department to compile, analyze, and present the City's fiscal condition in a transparent and accessible manner.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Chris Foss', written in a cursive style.

Christopher L. Foss
City Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) BUDGET AWARD



CALIFORNIA SOCIETY OF MUNICIPAL FINANCE OFFICERS (CSMFO) BUDGET AWARD

*California Society of
Municipal Finance Officers*

Certificate of Award

***Operating Budget Excellence Award
Fiscal Year 2016-2017***

Presented to the

City of Dublin

For meeting the criteria established to achieve the Operating Budget Excellence Award.

January 31, 2017



Handwritten signature of John Adams in black ink.

***John Adams
CSMFO President***

Handwritten signature of Craig Boyer in black ink.

***Craig Boyer, Chair
Professional Standards and
Recognition Committee***

Dedicated Excellence in Municipal Financial Reporting

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3.FUNDS SUMMARY

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Overview of Revenue

REVENUE OVERVIEW BY FUND TYPE (ALL FUNDS)

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Governmental Funds						
Property Taxes	\$33,598,601	\$35,182,061	\$36,087,937	\$36,969,357	\$37,971,147	\$1,001,790
Sales Taxes	20,938,826	20,666,260	20,666,260	21,111,118	20,296,801	(814,317)
Other Taxes	7,737,837	6,582,921	6,982,921	6,666,785	7,099,200	432,415
Special Assessments	1,359,212	1,389,615	1,389,615	1,396,861	1,396,547	(314)
Licenses & Permits	6,139,420	4,533,124	6,033,124	3,665,491	5,319,629	1,654,138
Fines & Penalties	290,870	258,211	258,211	258,211	259,711	1,500
Use Of Money & Property	10,441,780	1,714,068	2,089,068	1,829,716	2,475,263	645,547
Intergovernmental	3,303,517	13,311,009	22,504,595	5,253,657	5,824,590	570,932
Charges For Services	13,846,380	13,167,967	14,144,970	14,356,222	15,175,115	818,893
Other Revenue	38,544,549	13,906,879	14,200,064	12,296,077	13,744,948	1,448,872
Total Governmental Funds	\$136,200,992	\$110,712,115	\$124,356,765	\$103,803,495	\$109,562,951	\$5,759,456
Internal Services/Debt Service Funds						
Use Of Money & Property	\$111,045	\$76,080	\$76,080	\$77,430	\$125,058	\$47,628
Charges For Services	4,994,603	5,747,206	5,722,148	5,366,712	5,606,464	239,752
Other Revenue	614,998	627,000	627,000	727,320	790,020	62,700
Total Internal Services/Debt Service Funds	\$5,720,645	\$6,450,286	\$6,425,228	\$6,171,462	\$6,521,542	\$350,080
Grand Total*	\$141,921,637	\$117,162,401	\$130,781,993	\$109,974,957	\$116,084,493	\$6,109,536

*Excludes Transfers In and Fiduciary Funds

Revenue Overview by Fund

Fund	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
General Fund (1000)	\$82,929,615	\$77,177,088	\$82,014,152	\$79,538,966	\$83,142,577	\$3,603,611
State Seizure/Special Activity Fund (2101)	7,739	850	850	810	1,196	386
Vehicle Abatement (2102)	37,224	32,427	32,427	32,547	34,220	1,673
SLES/COPS Fund - CA (2103)	115,006	100,200	100,200	100,200	100,310	110
Traffic Safety (2106)	177,761	150,039	150,039	150,029	150,637	608
Federal Asset Seizure Fund (2107)	356	70	70			
EMS Special Revenue (2109)	362,332	364,202	364,202	371,528	249,387	(122,141)
Enforcement Grants (2111)	3,742	20	20		20	20
State Gas Tax (2201)	1,393,759	1,147,928	1,147,928	1,145,218	1,624,394	479,176
Federal Transportation Grant (2202)	470,000					
Transportation Development Act (2203)			148,311			
Measure B-Local Streets (2204)	439,682	428,339	428,339	430,000	442,000	12,000
Measure BB-Bike & Ped (2205)	169,545	165,845	165,845	165,485	170,000	4,515
Transportation for Clean Air (2207)	14,500	146,352	221,852			
Congestion Management Agency (2208)			621,513			
Federal Transportation (TIGER) (2211)	579					
ACTC - Vehicle Registration Fee (2212)	274,783	252,230	252,230	252,520	253,134	614
Measure BB-Local Streets (2214)	393,253	390,005	390,005	389,700	400,200	10,500
Measure BB-Bike & Ped (2215)	137,801	135,622	135,622	135,870	140,624	4,754
Measure B Grants (2216)			6,267,000			
Measure BB Grants (2217)		10,773,000	11,400,000	3,100,000	3,727,000	627,000
Measure D (2302)	144,935	134,330	134,330	134,370	135,948	1,578
Garbage Service Fund (2303)	3,512,723	3,792,450	3,792,450	4,073,000	4,073,668	668
Local Recycling Programs (2304)	38,772	28,790	114,790	38,870	32,715	(6,155)

Fund	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Box Culvert (2322)	3,282	2,430	2,430	2,430	3,662	1,232
Storm Water Management (2321, 2323-4)	1,341	249,380	1,193,709	900	3,975	3,075
Street Lighting Districts (2701, 2705)	595,148	592,172	592,172	592,742	595,065	2,323
Landscape Districts (2702, 2703-4)	598,275	624,353	624,353	624,603	626,911	2,308
Public Art Fund (2801)	546,436	15,640	15,640	11,810	21,316	9,506
Cable TV Facilities (2811)	181,685	180,290	180,290	184,910	183,527	(1,383)
Affordable Housing Fund (2901)	8,180,518	893,522	893,522	96,932	638,699	541,767
Noise Mitigation Fund (2902)	3,343	2,811	2,811	2,635	3,128	493
Community Development Block Grant (2903)	53,226	82,202	107,485	82,202	82,202	
HCD Housing Related Park Grant (2904)	432,450		398,650			
Fire Impact Fees (4201)	390,513	86,496	51,496	27,704		(27,704)
Public Facilities Fee (4100)	15,437,734	9,162,198	8,241,198	5,946,129	7,757,516	1,811,387
Traffic Impact Fees (4300)	4,141,656	3,064,935	3,634,935	1,555,637	1,945,778	390,141
Dublin Crossing Fund (4401)	15,011,276	535,899	535,899	4,615,748	3,023,141	(1,592,607)
ISF - Vehicles Replacement (6105)	556,608	547,591	547,591	444,524	546,241	101,717
ISF - Facilities Replacement (6205)	342,044	352,221	352,221	358,655	361,053	2,398
ISF - Equipment Replacement (6305)	799,893	887,178	862,120	904,287	974,074	69,787
ISF - IT Fund (6605)	1,152,860	1,439,866	1,439,866	1,444,775	1,422,119	(22,656)
ISF - Retiree Health (6901)	1,836,483	2,245,860	2,245,860	2,341,012	2,436,174	95,162
PERS Side Fund Payoff (6951)	368,056	411,593	411,593	96,328	200,000	103,672
Energy Efficiency Capital Lease (7101)	664,702	565,977	565,977	581,881	581,881	
Grand Total*	\$141,921,637	\$117,162,401	\$130,781,993	\$109,974,957	\$116,084,493	\$6,109,536

*Excludes Transfers In and Fiduciary Funds

REVENUE BY FUND HIGHLIGHTS:

Type of Funds	Variance Analysis
Special Revenue Funds:	
EMS Special Revenue (2109)	Decrease due to discontinuation of County’s funding for First Responder Advanced Life Support.
State Gas Tax (2201)	Increase due to State General Fund repayment of loans from transportation fund and additional funds from taxes enacted by the Road Repair and Accountability Act of 2017. FY 2017-18 is a partial year of funding from these new sources. The first full year of funding will be FY 2018-19.
Measure BB Grants (2217)	Increase due to additional grant funding for Dougherty Road Improvement – Sierra Lane to North City Limit project.
Affordable Housing Fund (2901)	Increase due to projected purchase of Affordable Unit Credits from the City by the Avesta project.
Impact Fees (4000s)	Adjustment for updated development projections.
Dublin Crossing Fund (4401)	Decrease due to drawing down from the Community Benefit Payment in lieu or making payment of Development Agreement Fee at the issuance of building permits.

Overview of Expenditures

EXPENDITURES OVERVIEW BY CATEGORY (ALL FUNDS)

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Governmental Funds						
Salaries & Wages	\$9,590,049	\$11,252,335	\$11,182,335	\$12,196,621	\$12,640,234	\$443,613
Benefits	13,449,808	5,812,332	6,047,332	6,101,291	6,411,368	310,077
Services & Supplies	2,181,388	3,131,165	3,095,463	3,190,235	3,430,055	239,821
Internal Service Fund Charges	2,694,785	3,127,833	3,102,775	3,051,816	3,154,998	103,182
Utilities	2,296,244	2,919,824	2,915,420	3,356,502	3,385,528	29,026
Contracted Services	45,061,070	49,216,296	51,752,581	51,456,907	52,181,834	724,927
Loans	5,491,080	272,000	1,180,920	1,372,000	100,000	(1,272,000)
Capital Outlay	301,793	776,616	1,369,350	349,967	525,927	175,960
Contingency & Other	40,251	989,112	823,477	1,000,203	460,000	(540,203)
Principal & Interest Payment	75,579	105,000	105,000	105,000	1,463,011	1,358,011
Impact Fee Obligations	422,297	400,000	400,000	400,000	400,000	
Total Governmental Funds	\$81,604,344	\$78,002,513	\$81,974,653	\$82,580,541	\$84,152,955	\$1,572,414
Capital Improvement Programs*	\$27,927,919	\$26,122,841	\$85,872,740	\$17,031,711	\$15,177,796	(\$1,853,915)

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Internal Services/Debt Service Funds						
Salaries & Wages	\$470,681	\$510,895	\$510,895	\$526,198	\$501,980	(\$24,218)
Benefits	711,358	880,532	880,532	992,840	1,035,426	42,586
Services & Supplies	328,089	402,478	459,028	441,515	414,407	(27,108)
Internal Service Fund Charges	33,963	23,473	23,473	23,525	18,915	(4,610)
Utilities	32,873	35,200	35,200	35,200	37,600	2,400
Contracted Services	1,466,607	1,814,266	1,979,041	1,759,120	1,852,966	93,846
Capital Outlay	589,296	995,277	1,178,682	1,966,882	2,126,882	160,000
Total Internal Services/Debt Service Funds	\$3,632,867	\$4,662,121	\$5,066,851	\$5,745,280	\$5,988,176	\$242,896
Grand Total**	\$113,165,130	\$108,787,475	\$172,914,244	\$105,357,532	\$105,318,927	(\$38,605)

* Includes only City funded project costs

**Excludes Transfers Out and Fiduciary Funds

EXPENDITURES BY CATEGORY HIGHLIGHTS:

Type of Funds	Variance Analysis
Governmental Funds:	
Salaries & Wages	Increase due to the addition of one Plan Examiner position and increase of a Finance Technician position from 0.75 to 1.0 full time equivalent. In addition, all vacant positions are budgeted at the top of the range.
Benefits	Adjustment for the net change of the additional position, additional pension funding, lower Side Fund payment, and lower group health costs.
Services & Supplies	Increase due to police services insurance premiums, vehicle repair and maintenance costs, and operating supplies for the grand opening of The Wave.
Contracted Services	Increase due primarily to development-related contract services and increase in police and fire services contract costs.
Loans	Decrease due to advancement of Veterans housing project loan from FY 17-18 to FY 16-17.
Capital Outlay	Increase due to improvements for City facilities and street tree replacements.
Contingency & Other	Decrease due to reduction of contingencies for police services contract, and contingencies for unanticipated street and parks repairs and improvements.
Principal & Interest Payments	Increase due to the payment of Transit Center parkland loan.
Internal Service Funds	
Capital Outlay	Increase due to Laserfiche, additional equipment and police vehicle replacements.

Operating Budget Overview

Department	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Operating Budget						
Administrative Services	\$2,652,885	\$3,156,004	\$3,400,329	\$3,186,077	\$3,261,649	\$75,572
City Attorney	968,537	881,182	881,182	881,182	956,180	74,998
City Council	439,779	531,676	531,676	537,022	544,595	7,573
Community Development	11,196,660	6,346,556	8,164,723	7,448,512	6,691,726	(756,786)
City Clerk	362,047	733,813	733,813	671,059	635,729	(35,330)
City Manager	1,118,762	1,227,510	1,227,510	1,264,011	1,240,780	(23,231)
Economic Development	604,773	1,039,350	1,317,193	983,136	968,396	(14,740)
Fire Services	12,265,614	13,633,453	13,634,578	13,645,014	13,713,156	68,142
Human Resources	1,080,324	1,251,106	1,251,106	1,256,949	1,268,643	11,694
Non-Departmental	17,099,750	9,749,977	10,814,005	11,127,868	13,177,476	2,049,608
Parks & Community Services	7,744,593	9,846,906	10,478,232	11,162,070	11,338,928	176,859
Police Department	17,886,988	19,325,446	19,452,357	20,270,349	20,417,512	147,163
Public Works	11,816,497	14,941,655	15,154,801	15,892,572	15,926,360	33,788
Total Operating Budget	\$85,237,210	\$82,664,634	\$87,041,504	\$88,325,821	\$90,141,131	\$1,815,310

OPERATING BUDGET HIGHLIGHTS

Department	Variance Analysis
Community Development	Increase due to the net change of adding one Plan Examiner position, an increase in development-related contract services and the advancement of the Veterans housing project loan from FY 17-18 to FY 16-17.
Non-Departmental	Increase due to additional contribution to pension funding, payment of Transit Center parkland loan, and replacement of additional equipment and police vehicles.

Overview of Fund Balances

FISCAL YEAR 2016-17 FUND BALANCE PROJECTIONS

Title	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
General Fund	\$109,184,028	\$82,014,152		\$72,678,890	\$9,074,188	\$109,445,102
State Seizure/Special Activity Fund	\$106,060	\$850		\$55,795		\$51,115
Vehicle Abatement	\$329,645	\$32,427		\$822		\$361,250
SLES/COPS Fund - CA	\$30,848	\$100,200		\$100,000		\$31,048
Traffic Safety	\$333,143	\$150,039		\$142,757	\$97,992	\$242,433
Federal Asset Seizure Fund	\$15,507	\$70		\$5,700		\$9,877
EMS Special Revenue	\$73,159	\$364,202		\$350,538		\$86,823
Enforcement Grants	\$5,696	\$20		\$2,500		\$3,216
State Gas Tax	\$3,940,142	\$1,147,928		\$549,726	\$2,284,219	\$2,254,124
Transportation Development Act	(\$33,311)	\$148,311		\$115,000		
Measure B Sales Tax-Local Streets	\$566,506	\$428,339			\$991,298	\$3,547
Measure B Sales Tax-Bike & Ped	\$260,453	\$165,845		\$17,961	\$292,940	\$115,397
TFAC/Transportation for Clean Air	(\$28,938)	\$221,852			\$192,914	
Congestion Management Agency		\$621,513				\$621,513
ACTC - Vehicle Registration Fee	\$215,223	\$252,230		\$161,280	\$200,261	\$105,912
Measure BB Sales Tax - Local Streets Fund (ACTC)	\$464,159	\$390,005			\$853,600	\$564
Measure BB Sales Tax - Bike & Ped. Fund (ACTC)	\$162,035	\$135,622			\$228,000	\$69,657
Measure B Grants	(\$410,440)	\$6,267,000			\$5,856,560	
Measure BB Grants		\$11,400,000			\$11,400,000	
Measure D	\$292,247	\$134,330		\$145,440	\$80,000	\$201,137
Garbage Service Fund	\$170,989	\$3,792,450		\$3,871,275		\$92,164
Local Recycling Programs	\$79,707	\$114,790		\$29,597	\$86,000	\$78,900
Storm Water Management	(\$700,681)	\$1,193,709		\$10,000	\$44,964	\$438,064
Box Culvert	\$363,476	\$2,430				\$365,906
Street Light District Funds	\$736,829	\$592,172		\$524,321	\$364,083	\$440,597

Title	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
Landscape District Funds	\$720,929	\$624,353		\$549,284		\$795,998
Public Art Fund	\$3,415,152	\$15,640		\$157,645	\$941,959	\$2,331,188
Cable TV Facilities	\$483,364	\$180,290		\$75,244	\$599,783	(\$11,373)
Affordable Housing Fund ⁽¹⁾	\$25,526,668	\$893,522	\$6,600	\$1,577,561		\$24,849,229
Noise Mitigation Fund	\$91,669	\$2,811			\$90,000	\$4,480
Community Development Block Grant		\$107,485		\$100,885	\$6,600	
HCD Housing Related Park Grant	\$99,955	\$398,650			\$498,605	
Capital Improvement Project Funds			\$85,872,740	\$85,872,740		
Public Facility Fees	\$26,162,970	\$8,241,198		\$115,443	\$30,973,721	\$3,315,004
Fire Impact Fees	(\$80,673)	\$51,496		\$5,000		(\$34,177)
Traffic Impact Fees	\$19,807,369	\$3,634,935		\$631,990	\$4,492,102	\$18,318,212
Dublin Crossing Fund	\$14,392,552	\$535,899			\$15,489,296	(\$560,845)
ISF - Vehicles ⁽²⁾	\$4,615,539	\$547,591		\$403,105		\$4,760,024
ISF - Facilities ⁽²⁾	\$51,369,529	\$352,221	\$300,000	\$50,000	\$304,750	\$51,667,000
ISF - Equipment ⁽²⁾	\$4,556,631	\$862,120		\$161,600	\$5,426	\$5,251,726
ISF - IT Fund	\$1,947,102	\$1,439,866		\$1,647,903	\$650,000	\$1,089,065
ISF - Retiree Health	\$23,858	\$2,245,860		\$2,238,266		\$31,452
ISF - PERS Side Fund Payoff	(\$549,949)	\$411,593				(\$138,356)
Energy Efficiency Capital Lease ⁽³⁾	(\$5,141,908)	\$565,977		\$565,977	\$80,081	(\$4,818,530)
GRAND TOTAL ⁽⁴⁾	\$263,597,237	\$130,781,993	\$86,179,340	\$172,914,244	\$86,179,340	\$221,868,444

⁽¹⁾ Includes \$9,632,631 in Loan Receivables

⁽²⁾ Beginning Fund Balance includes \$42,518,636 as net Investment in Capital Assets

⁽³⁾ Energy Efficiency Capital Lease Fund balance reflects the pay down of principal amount: \$429,109.78 for FY 2016-17 and \$455,999.49 for FY2017-18. Expenditures shown in the summary includes both principal and interest payments.

⁽⁴⁾Excludes Fiduciary Funds

FISCAL YEAR 2017-18 FUND BALANCE PROJECTIONS

Title	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
General Fund	\$109,445,102	\$83,142,577		\$74,786,921	\$2,440,629	\$115,360,130
State Seizure/Special Activity Fund	\$51,115	\$1,196		\$5,795		\$46,516
Vehicle Abatement	\$361,250	\$34,220		\$822		\$394,648
SLES/COPS Fund - CA	\$31,048	\$100,310		\$100,000		\$31,358
Traffic Safety	\$242,433	\$150,637		\$194,093		\$198,977
Federal Asset Seizure Fund	\$9,877					\$9,877
EMS Special Revenue	\$86,823	\$249,387		\$335,768		\$442
Enforcement Grants	\$3,216	\$20		\$2,500		\$736
State Gas Tax	\$2,254,124	\$1,624,394		\$570,897	\$1,102,100	\$2,205,521
Measure B Sales Tax-Local Streets	\$3,547	\$442,000			\$445,000	\$547
Measure B Sales Tax-Bike & Ped	\$115,397	\$170,000		\$17,961	\$267,430	\$6
Congestion Management Agency	\$621,513					\$621,513
ACTC - Vehicle Registration Fee	\$105,912	\$253,134		\$173,265	\$40,120	\$145,662
Measure BB Sales Tax - Local Streets Fund (ACTC)	\$564	\$400,200			\$400,000	\$764
Measure BB Sales Tax - Bike & Ped. Fund (ACTC)	\$69,657	\$140,624			\$117,780	\$92,501
Measure BB Grants		\$3,727,000			\$3,100,000	\$627,000
Measure D	\$201,137	\$135,948		\$154,660		\$182,425
Garbage Service Fund	\$92,164	\$4,073,668		\$4,074,612		\$91,220
Local Recycling Programs	\$78,900	\$32,715		\$28,700		\$82,915
Storm Water Management	\$438,064	\$3,975		\$10,000		\$432,039
Box Culvert	\$365,906	\$3,662				\$369,568
Street Light District Funds	\$440,597	\$595,065		\$399,579	\$37,480	\$598,602
Landscape District Funds	\$795,998	\$626,911		\$561,841		\$861,068
Public Art Fund	\$2,331,188	\$21,316		\$157,645	\$361,008	\$1,833,851
Cable TV Facilities	(\$11,373)	\$183,527		\$35,338		\$136,816

Title	Beg. Fund Balance	Revenue	Transfer In	Expenditures	Transfer Out	End. Fund Balance
Affordable Housing Fund ⁽¹⁾	\$24,849,229	\$638,699		\$597,345		\$24,890,583
Noise Mitigation Fund	\$4,480	\$3,128				\$7,608
Community Development Block Grant		\$82,202		\$82,202		\$0
Capital Improvement Project Funds	(\$0)		\$15,177,796	\$15,177,796		
Public Facility Fees	\$3,315,004	\$7,757,516	\$107,557	\$1,362,511	\$2,974,405	\$6,843,161
Fire Impact Fees	(\$34,177)			\$500		(\$34,677)
Traffic Impact Fees	\$18,318,212	\$1,945,778		\$500,000	\$1,597,000	\$18,166,991
Dublin Crossing Fund	(\$560,845)	\$3,023,141			\$3,152,401	(\$690,105)
ISF - Vehicles ⁽²⁾	\$4,760,024	\$546,241		\$1,200,000		\$4,106,265
ISF - Facilities ⁽²⁾	\$51,667,000	\$361,053	\$750,000	\$50,000		\$52,728,053
ISF - Equipment ⁽²⁾	\$5,251,726	\$974,074		\$237,000		\$5,988,800
ISF - IT Fund	\$1,089,065	\$1,422,119		\$1,483,987		\$1,027,197
ISF - Retiree Health	\$31,452	\$2,436,174		\$2,435,307		\$32,319
ISF - PERS Side Fund Payoff	(\$138,356)	\$200,000				\$61,644
Energy Efficiency Capital Lease ⁽³⁾	(\$4,818,530)	\$581,881		\$581,882		(\$4,389,421)
GRAND TOTAL ⁽⁴⁾	\$221,868,444	\$116,084,493	\$16,035,353	\$105,318,927	\$16,035,353	\$233,063,119

⁽¹⁾ Includes \$9,632,631 in Loan Receivables

⁽²⁾ Beginning Fund Balance includes \$42,518,636 as net Investment in Capital Assets

⁽³⁾ Energy Efficiency Capital Lease Fund balance reflects the pay down of principal amount: \$429,109.78 for FY 2016-17 and \$455,999.49 for FY2017-18. Expenditures shown in the summary includes both principal and interest payments.

⁽⁴⁾ Excludes Fiduciary Fund

4. GENERAL FUND SUMMARY

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General Fund Operating Summary

OVERVIEW

	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Revenues by Category						
Property Taxes	\$33,598,601	\$35,182,061	\$36,087,937	\$36,969,357	\$37,971,147	\$1,001,790
Sales Taxes	20,938,826	20,666,260	20,666,260	21,111,118	20,296,801	(814,317)
Other Taxes	6,606,016	5,465,000	5,865,000	5,547,000	5,947,000	400,000
Licenses & Permits	314,206	292,140	292,140	295,496	309,096	13,600
Fines & Penalties	116,016	109,932	109,932	109,932	111,432	1,500
Use Of Money & Property	4,052,725	1,499,368	1,874,368	1,607,796	1,957,672	349,876
Intergovernmental	324,075	198,618	198,618	198,618	198,618	
Development Services	10,596,219	8,590,120	10,999,723	7,714,743	9,817,717	2,102,974
Charges For Services	5,359,788	4,817,245	4,884,645	5,728,562	6,073,859	345,297
Community Benefit Payments	424,000	100,000	550,000		200,000	200,000
Other Revenue	599,143	256,344	485,529	256,344	259,235	2,891
Total Revenues	\$82,929,615	\$77,177,088	\$82,014,152	\$79,538,966	\$83,142,577	\$3,603,611
Expenditures by Category						
Salaries & Wages	\$9,437,426	\$11,100,241	\$11,065,241	\$11,990,533	\$12,422,137	\$431,604
Benefits	13,372,485	5,707,982	5,942,982	5,992,648	6,298,522	305,874
Services & Supplies	1,875,458	2,946,394	2,916,392	3,013,709	3,252,530	238,821
Internal Service Fund Charges	2,637,354	3,065,342	3,040,284	2,988,764	3,049,881	61,117
Utilities	1,723,204	2,248,261	2,243,857	2,657,341	2,830,310	172,969
Contracted Services	39,869,473	43,297,583	45,389,822	45,208,233	46,004,429	796,197
Capital Outlay	133,477	719,801	1,256,835	293,152	469,112	175,960
Interest & Other		989,112	823,477	1,000,203	460,000	(540,203)
Total Expenditures	\$69,048,878	\$70,074,716	\$72,678,890	\$73,144,582	\$74,786,921	\$1,642,339
Net Budget Impact	\$13,880,737	\$7,102,372	\$9,335,262	\$6,394,384	\$8,355,656	\$1,961,272
Transfers Out	\$2,409,006	\$759,510	\$9,074,188	\$2,317,520	\$2,440,629	\$123,109
Impact on Reserves	\$11,471,731	\$6,342,862	\$261,074	\$4,076,864	\$5,915,028	\$1,838,163

GENERAL FUND OPERATING SUMMARY CONTINUED...

Departmental Contracted Services Detail	Actual 2015-16	Adopted 2016-17	Amended 2016-17	Forecast 2017-18	2017-18 Adopted	Change From Forecast	Change %
Police Services (1)	15,868,735	17,055,970	17,055,970	18,026,019	18,259,770	233,751	1.3%
Fire Services (2)	11,063,248	11,982,959	11,982,959	12,358,802	12,426,576	67,774	0.5%
Maintenance Services (MCE)	3,997,800	4,296,214	4,296,214	4,829,512	4,829,512		0.0%
Community Development	2,516,339	2,431,193	3,362,862	2,326,813	2,742,971	416,158	17.9%
Public Works	2,181,918	2,615,945	2,623,745	2,791,639	2,771,161	(20,478)	0.7%
Parks & Community Services	2,087,606	2,107,531	2,162,787	2,246,167	2,117,214	(128,953)	5.7%
Economic Development	37,511	234,697	234,697	157,709	157,709		0.0%
City Attorney	876,229	800,746	800,746	800,746	896,180	95,434	11.9%
Administrative Departments	1,240,087	1,772,328	1,836,421	1,670,825	1,803,336	132,511	7.9%
Total Contracted Services	\$39,869,473	\$43,297,583	\$44,356,401	\$45,208,233	\$46,004,429	\$796,196	1.8%

(1) The total contract with the Alameda County Sheriff's Office includes \$309,964 in Insurance Premiums in FY 17-18.

(2) The total contract with the Alameda County Fire Department includes \$61,807 in Capital Outlay in FY 17-18 for fire equipment.

Major General Fund Ongoing Contracts by Vendor	Actual 2015-16	Adopted 2016-17	Amended 2016-17	Forecast 2017-18	2017-18 Adopted	Change From Forecast	Change %
Alameda County Sheriff	15,858,025	17,201,902	17,312,288	18,189,860	18,266,098	76,238	0.4%
Alameda County Fire Dept.	11,134,334	12,448,396	12,448,396	12,482,576	12,538,018	55,442	0.4%
MCE	3,997,800	4,296,214	4,296,214	4,829,512	4,829,512		0.0%
Major GF Contracts	\$30,990,159	\$33,946,512	\$34,056,898	\$35,501,948	\$35,633,628	\$131,680	0.4%

Out of State Travel

Conference Description	Location	Attendee(s)
National League of Cities (Fall)	Charlotte, NC	Councilmember
National League of Cities (Spring)	Washington, DC	Councilmember
United States Conference of Mayors	Washington, DC	Councilmember
ICMA Conference	San Antonio, TX	City Manager & Asst. City Manager, or Designee
ICMA Conference	San Antonio, TX	Administrative Services Director
National Recreation and Park Association	New Orleans, LA	Parks & Community Services Director & Business Manager
World Water Park Association	New Orleans, LA	Assistant Director & Recreation Supervisor
International Code Council Annual Business Meeting and Code Hearings	Columbus OH	Chief Building Official
ASCE Conference	New Orleans, LA	Capital Improvement Program Manager
Institute of Transportation Engineering (ITE) Regional Conference	Keystone, CO	Transportation & Operation Manager
ICSC RECON: Global Retail Real Estate Convention	Las Vegas, NV	Assistant to the City Manager
American Planning Association National Planning Conference	New Orleans, LA	Community Dev. Director or Assistant Community Dev. Director
International Association of Chiefs of Police	Philadelphia, PA	Police Chief
Total		

NOTE: Average cost per conference per person is \$2,500

General Fund Reserves

FISCAL YEAR 2017-18 ADOPTED

Reserve Balances	Actual 2015-16	Projected 2016-17	Increase 2017-18	Decrease 2017-18	Net Change	Projected 2017-18
Non-Spendable	669,880	199,943	-	(160,681)	(160,681)	39,262
Prepaid Expenses	39,262	39,262			-	39,262
Advance to Public Facility Fees	-	-			-	-
Advance to Fire Impact Fee	80,672	0			-	-
Advance to PERS Side Fund	549,946	160,681		(160,681)	(160,681)	-
Restricted	639,000	639,000	-	-	-	639,000
Heritage Park Maintenance	500,000	500,000			-	500,000
Cemetery Endowment	60,000	60,000			-	60,000
Developer Contr - Nature Pk	60,000	60,000			-	60,000
Developer Contr - Heritage Pk	19,000	19,000			-	19,000
Committed	38,928,756	32,432,265	80,672		-	32,512,937
Economic Stability	8,000,000	8,000,000			-	8,000,000
Downtown Public Imp.	1,000,000	1,000,000			-	1,000,000
Economic Development	1,000,000	1,000,000			-	1,000,000
Emergency Communications	741,000	741,000			-	741,000
Fire Svcs OPEB	3,004,000	3,084,672	80,672		80,672	3,165,344
Innovations & New Opp.	2,122,785	2,122,785			-	2,122,785
One-Time Initiative	1,341,408	1,341,408			-	1,341,408
<u>Specific Committed Reserves</u>						
Emerald Glen Aquatic Complex	3,000,000	-			-	-
Maintenance Facility	215,101	-			-	-
Cemetery Expansion	5,272,210	5,272,210			-	5,272,210
Fallon Sports Park	2,000,000	200,000				200,000

Reserve Balances	Actual 2015-16	Projected 2016-17	Increase 2017-18	Decrease 2017-18	Net Change	Projected 2017-18
Civic Ctr Expansion	27,773	-		-	-	-
Storm Drain Capture	546,878	-		-	-	-
Shannon Center Parking Lot	987,410	-		-	-	-
Utility Undergrounding	1,170,190	1,170,190			-	1,170,190
Advance to Public Facility Fee	6,000,000	6,000,000			-	6,000,000
Dublin Sports Grounds	2,500,000	2,500,000			-	2,500,000
Assigned	39,078,695	41,486,830	-	-	-	41,486,830
Accrued Leave	988,708	988,708			-	988,708
Operating Carryovers	1,612,658	-				-
CIP Carryovers	1,227,829	-				-
Reserve for Capital Debt Payoff	-	5,238,622				5,238,622
Non-Streets CIP Commitments	3,879,516	3,879,516			-	3,879,516
Catastrophic Loss	11,368,531	11,368,531			-	11,368,531
Service Continuity	3,000,000	3,000,000			-	3,000,000
Pension & OPEB	10,614,353	10,624,353			-	10,624,353
Fiscally Responsible Adjustment	25,000	325,000			-	325,000
Municipal Regional Permit	2,250,000	2,250,000			-	2,250,000
HVAC Replacement	1,000,000	1,000,000			-	1,000,000
Relocate Parks Dept	250,000	250,000			-	250,000
<u>Specific Assigned Reserves</u>						
Civic Ctr Renovation-Police	1,962,100	1,962,100			-	1,962,100
Contribution to ISF	-	-			-	-
Fire Equipment Replacement	600,000	600,000			-	600,000
Unassigned	29,867,695	34,687,062	160,681	5,834,355	5,995,037	40,682,099
Unassigned-Unrealized Gains	(2,197,354)	(2,197,354)			-	(2,197,354)
Unassigned (Available)	32,065,049	36,884,415				42,879,452
TOTAL RESERVES	109,184,026	109,445,099	241,353	5,673,674	5,915,028	115,360,128

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5. FIDUCIARY FUNDS

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Geological Hazard Abatement Districts Summary

Fallon Village Geologic Hazard Abatement District (5301 & 5311)

	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Beginning Fund Balance	\$1,790,992	\$2,543,350	\$2,543,350	\$2,720,193	\$2,720,193	
Revenues						
Special Assessments	\$843,962	\$882,693	\$882,693	\$912,973	\$912,973	
Use Of Money & Property	19,223	11,450	11,450	12,850	14,850	2,000
Total Revenues	\$863,185	\$894,143	\$894,143	\$925,823	\$927,823	\$2,000
Expenditures						
Salaries & Wages	\$15,432	\$18,322	\$18,322	\$18,865	\$18,847	(\$18)
Benefits	7,629	7,210	7,210	7,547	6,986	(561)
Services & Supplies	13	100	100	100	100	-
Contracted Services	87,752	691,668	691,668	702,333	702,333	-
Total Expenditures	\$110,827	\$717,300	\$717,300	\$728,845	\$728,266	(\$579)
Ending Fund Balance	\$2,543,350	\$2,720,193	\$2,720,193	\$2,917,172	\$2,919,751	

Schaefer Ranch Geologic Hazard Abatement District (5302)

Title	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Beginning Fund Balance	\$1,851,002	\$2,462,422	\$2,462,422	\$2,707,625	\$2,707,625	
Revenues						
Special Assessments	\$675,835	\$758,816	\$758,816	\$814,831	\$814,831	\$0
Use Of Money & Property	19,213	11,030	11,030	13,150	16,150	3,000
Total Revenues	\$695,048	\$769,846	\$769,846	\$827,981	\$830,981	\$3,000
Expenditures						
Salaries & Wages	\$15,432	\$18,322	\$18,322	\$18,865	\$18,847	(\$18)
Benefits	6,629	7,210	7,210	7,547	6,986	(561)
Contracted Services	61,566	499,111	499,111	509,783	509,783	-
Total Expenditures	\$83,628	\$524,643	\$524,643	\$536,195	\$535,616	(\$579)
Ending Fund Balance	\$2,462,422	\$2,707,625	\$2,707,625	\$2,999,411	\$3,002,990	

Fallon Crossing (North Tassajara) Geologic Hazard Abatement District (5321)

Title	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Beginning Fund Balance	\$143,547	\$239,241	\$239,241	\$336,347	\$336,347	
Revenues						
Special Assessments	\$118,324	\$123,552	\$123,552	\$126,023	\$126,023	
Use Of Money & Property	1,668	720	720	970	1,350	380
Total Revenues	\$119,992	\$124,272	\$124,272	\$126,993	\$127,373	\$380
Expenditures						
Salaries & Wages	\$7,716	\$9,161	\$9,161	\$9,432	\$9,423	(\$9)
Benefits	2,980	3,605	3,605	3,773	3,490	(283)
Contracted Services	13,601	14,400	14,400	40,441	40,441	
Total Expenditures	\$24,298	\$27,166	\$27,166	\$53,646	\$53,354	(\$292)
Ending Fund Balance	\$239,241	\$336,347	\$336,347	\$409,693	\$410,365	\$672

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6. CAPITAL IMPROVEMENT PROGRAM

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Five Year Capital Improvement Program 2016-2021 Update

2016-2021 CAPITAL IMPROVEMENT PROGRAM – ALL PROJECTS

2016-2021 CAPITAL IMPROVEMENT PROGRAM SUMMARY

CATEGORY	PRIOR YEARS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
General Improvements	\$13,935,893	\$15,996,963		\$335,796	\$5,264,204			\$35,532,857
Community Improvements	405	342,877						343,282
Parks	30,760,828	43,143,178	8,475,526	1,323,508	6,101,606	7,011,585	6,099,646	102,915,877
Streets	8,008,649	30,788,136	7,214,910	3,304,610	5,684,010	11,499,110	91,849,000	158,348,425
Total	\$52,705,775	\$90,271,154	\$15,690,436	\$4,963,914	\$17,049,820	\$18,510,695	\$97,948,646	\$297,140,440

2016-21 CAPITAL IMPROVEMENT PROGRAM – GENERAL IMPROVEMENTS

Project Description	PRIOR YEARS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
Annual ADA Transition Plan	Annual	\$23,833						\$23,833
Civic Center Modification Design and Construction	\$3,650,735	627,556						4,278,291
Cultural Arts Center				\$335,796	\$5,264,204			5,600,000
IT Infrastructure Improvement		650,000						650,000
Maintenance Yard Facility Improvements	9,765,631	215,102						9,980,733
Public Safety Complex - Police Svcs Bldg	519,527	14,480,473						15,000,000
TOTAL COSTS	\$13,935,893	\$15,996,963		\$335,796	\$5,264,204			\$35,532,857
FINANCING								
Cable TV Facilities	\$13,217	\$599,783						\$613,000
Dublin Crossing Comm. Benefit Payment	519,527	14,480,473						15,000,000
General Fund	8,484,432	266,708						8,751,140
Internal Service Fund - Facilities Replacement	3,082,856							3,082,856
IT Fund		650,000			\$600,000			1,250,000
Public Facilities Fee	1,835,861			\$335,796	4,664,204			6,835,861
TOTAL FINANCING	\$13,935,893	\$15,996,963		\$335,796	\$5,264,204			\$35,532,857

2016-2021 CAPITAL IMPROVEMENT PROGRAM – COMMUNITY IMPROVEMENTS

Project Description	PRIOR YEARS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
Annual Sidewalk Safety Repair Program	Annual	\$104,217						\$104,217
San Ramon Road Landscape Renovation	\$405	238,660						239,065
TOTAL COSTS	\$405	\$342,877						\$343,282
FINANCING								
General Fund	\$405	\$342,877						\$343,282
TOTAL FINANCING	\$405	\$342,877						\$343,282

2016-2021 CAPITAL IMPROVEMENT PROGRAM - PARKS

Project Description	PRIOR YEARS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
Clover Park & Sunrise Park		\$1,781,358						\$1,781,358
Dublin Crossing Community Park	\$139,845	1,420,889	\$6,126,806	\$998,198	\$6,101,606	\$654,260	\$6,099,646	21,541,250
Dublin Heritage Park Cemetery Imp.	6,928		1,475,072					1,482,000
Dublin Sports Grounds Renovation	332,495	548,605						881,100
Emerald Glen Recreation & Aquatic Complex - Phase I	26,524,866	17,306,079						43,830,945
Fallon Sports Park - Phase II	2,688,607	15,395,020						18,083,627
Jordan Ranch Neighborhood Park	559,679	1,739,233						2,298,912
Library Imp. - Center for 21st Century Skills	37,208	239,750						276,958
Moller Ranch Neighborhood Square			512,640					512,640
Public Art - Clover Park & Sunrise Park		35,600						35,600
Public Art - Dublin Crossing Comm. Park		176,446	250,993	325,310				752,749
Public Art - Emerald Glen Recreation and Aquatics Complex	127,944	249,990	5,035					382,969
Public Art - Fallon Sports Park	100,011	179,923						279,934
Public Art - Jordan Ranch Neighborhood Park			46,980					46,980
Public Art - Moller Ranch Neighborhood Square			10,000					10,000
Public Art - Public Safety Complex - Police Services Building		300,000						300,000
Public Art - Sean Diamond Park			48,000					48,000
Sean Diamond Park	155,655	2,782,875						2,938,530
Shannon Center Parking Lot Imp.	87,590	987,410						1,075,000
Wallis Ranch Community Park						6,357,325		6,357,325
TOTAL COSTS	\$30,760,828	\$43,143,178	\$8,475,526	\$1,323,508	\$6,101,606	\$7,011,585	\$6,099,646	\$102,915,877

Project Description	PRIOR YEARS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
FINANCING								
Community Benefit Payment (GF)		\$1,800,000						\$1,800,000
Developer Built		3,398,415	\$512,640					3,911,055
Dublin Crossing Development Fee	\$99,290	1,008,823	3,152,401	\$712,824	\$3,648,490	\$640,376	\$3,594,938	12,857,142
General Fund	94,518	4,136,905	1,475,072					5,706,495
Housing-Related Parks Grant Fund	332,495	498,605						831,100
Internal Service Fund - Facilities		304,750						304,750
Measure D		80,000						80,000
Public Art Fund	227,955	941,959	361,008	325,310				1,856,232
Public Facilities Fee	30,006,570	30,973,721	2,974,405	285,374	2,453,116	6,371,209		73,064,395
Unidentified							2,504,708	2,504,708
TOTAL FINANCING	\$30,760,828	\$43,143,178	\$8,475,526	\$1,323,508	\$6,101,606	\$7,011,585	\$6,099,646	\$102,915,877

2016-2021 CAPITAL IMPROVEMENT PROGRAM - STREETS

Project Description	PRIOR YEARS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
Amador Plaza Road Bicycle and Pedestrian Improvements	\$341,255	\$1,072,393						\$1,413,648
Amador Valley Blvd - Wildwood Road and Stagecoach Improvements		170,680	\$91,030					261,710
Annual Street Overlay Program	111,259	2,229,030						2,340,289
Annual Street Resurfacing		1,700,000	1,697,100	\$1,697,100	\$1,697,100	\$1,697,100		8,488,400
City Irrigation Improvements	121,974	80,080						202,054
Citywide Bicycle and Pedestrian Improvements		609,600	602,180	425,380	407,580	407,580		2,452,320
Citywide Signal Communications Upgrade	501,185	70,339	90,120	90,120	90,120	90,120		932,004
Citywide Street Storm Drain Condition Assessment	492,462	502,947						995,409
Dougherty Road Improvements Sierra Lane to North City Limit	3,873,196	18,943,479	89,836					22,906,511
Dublin Boulevard Extension		650,000	396,450	653,450	1,003,350	1,003,450	\$59,834,000	63,540,700
Dublin Boulevard Improvements - Sierra Court to Dublin Court	483,473	2,439,007	4,009,954					6,932,434
Dublin Ranch Street Light Improvements		351,450	37,480	37,480	37,480	37,480		501,370
Dublin Ranch Street Light Pole Painting Project	23,251	12,634						35,885
Saint Patrick Way - Regional Street to Golden Gate Drive	848,939	4,303						853,241
San Ramon Road Arterial Management		267,480						267,480
San Ramon Road Trail Improvements	71,858	101,603						173,461
Storm Drain Bypass San Ramon Road	1,015,035	197,471						1,212,506
Storm Drain Trash Capture Project	69,872	790,128						860,000
Tassajara Road Realignment & Widening	4,389	315,611	200,760	401,080	2,448,380	8,263,380	32,015,000	43,648,600
Traffic Sign Inventory and Safety Review	35,931	97,992						133,923

Project Description	PRIOR YEARS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
Village Parkway and Brighton Traffic Signal Upgrade	14,571	181,909						196,480
TOTAL COSTS	\$8,008,649	\$30,788,136	\$7,214,910	\$3,304,610	\$5,684,010	\$11,499,110	\$91,849,000	\$158,348,425
FINANCING								
Eastern Dublin Traffic Impact Fee - Category 1	\$4,389	\$642,611	\$497,210	\$854,530	\$2,005,730	\$1,306,830		\$5,311,300
Eastern Dublin Traffic Impact Fee - Category 2		1,648,316	1,099,790					2,748,106
Energy Efficiency Capital Lease	121,974	80,080						202,054
General Fund	634,192	2,227,698	108,000	108,000	108,000	108,000		3,293,890
Internal Service Fund - Equipment	89,474	5,426						94,900
Local Recycling Programs		86,000						86,000
Measure B Grants	410,440	5,856,560						6,267,000
Measure B Sales Tax - Bike & Pedestrian Fund (ACTC)		292,940	267,430	19,600				579,970
Measure B Sales Tax - Local Streets Fund (ACTC)	111,259	991,298	445,000	810,000	810,000	810,000		3,977,557
Measure BB Grants		11,400,000	3,100,000	200,000	1,446,000	7,960,000		24,106,000
Measure BB Sales Tax - Bike & Pedestrian Fund (ACTC)		228,000	117,780	17,780	19,580	19,580		402,720
Measure BB Sales Tax - Local Streets Fund (ACTC)		853,600	400,000	200,000	200,000	200,000		1,853,600
Mitigation Contributions	1,963,349	221,780						2,185,129
Noise Mitigation Fund		90,000						90,000
Other (Rule 21)		1,000,000						1,000,000
State Gas Tax		2,284,219	1,102,100	917,100	917,100	917,100		6,137,619
Storm Water Management	1,015,035	44,964						1,059,999
Street Light District East Dublin 1999-1	23,251	364,084	37,480	37,480	37,480	37,480		537,255

Project Description	PRIOR YEARS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
FINANCING								
Traffic Impact Fee - Category 3	1,159,000							1,159,000
Traffic Impact Fee - Dougherty Valley	1,644,081	1,366,648						3,010,729
Traffic Impact Fee – Western Dublin	369,992	612,746		100,000	100,000	100,000		1,282,738
Traffic Safety	35,931	97,992						133,923
Transportation for Clean Air (Grant)	14,571	192,914						207,485
Vehicle Registration Fee (ACTC)	411,711	200,260	40,120	40,120	40,120	40,120		772,451
Unidentified							\$91,849,000	91,849,000
TOTAL FINANCING	\$8,008,649	\$30,788,136	\$7,214,910	\$3,304,610	\$5,684,010	\$11,499,110	\$91,849,000	\$158,348,425

CIP NARRATIVES

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PROJECT DESCRIPTION

This project constructed improvements in accordance with the adopted 2006 Americans with Disabilities Act (ADA) Transition Plan Update. This annual project has been merged into a new project - Citywide Bicycle & Pedestrian Improvements, which will include not only improvements to bring the City into ADA compliance, but will also include other pedestrian and bicycle improvements throughout the City.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$1,484						\$1,484
9200	Contract Services		\$3,000						\$3,000
9300	Land/Right of Way								
9400	Improvements		\$19,249						\$19,249
9500	Miscellaneous		\$100						\$100
9600	Equipment								
9700	Buildings								
TOTAL			\$23,833						\$23,833

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund		\$23,833						\$23,833
TOTAL		\$23,833						\$23,833

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provides for the renovation of the City Council Chambers, which includes the following changes/updates to the City Council Chambers: replace lighting, replace furnishings, and implementing various technology upgrades, such as microphone and audio/visual enhancements throughout the Chamber. The City Council has designated the City's Cable TV Facilities Fund for this project.

Prior years project expenditures included the following: expansion of the police parking lot, construction of a police evidence garage and bicycle-evidence storage, and construction of a 1,026 SF maintenance building, security system installation, customer service counter renovations, and ADA upgrades.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: City Manager's Office and Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$49,946							\$49,946
9200	Contract Services	\$817,786	\$234,600						\$1,052,386
9300	Improvements	\$2,352,574	\$392,956						\$2,745,530
9400	Miscellaneous	\$30,411							\$30,411
9600	Equipment	\$400,018							\$400,018
TOTAL		\$3,650,735	\$627,556						\$4,278,291

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund	\$1,718,801	\$27,773						\$1,746,574
Public Facility Fees	\$1,835,861							\$1,835,861
Internal Service Fund - Facilities Replacement	\$82,856							\$82,856
Cable TV Facilities	\$13,217	\$599,783						\$613,000
TOTAL	\$3,650,735	\$627,556						\$4,278,291

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provides for the design and construction of an approximately 13,200 square foot Cultural Arts Center on the first floor of Civic Center currently occupied by Dublin Police Services. The Parks & Recreation Master Plan identifies a Cultural Arts Center that would serve as a multi-use facility that affords cultural, educational and social opportunities for the community. The Cultural Arts Center could include: main gallery and event space; circulation gallery; art and music classrooms; dance studio; digital arts production; multi-purpose conference room; workspaces; restrooms and changing rooms. The renovation would also house the City's IT data center on the first floor and provide 5,700 square feet of administrative offices on the second floor for the Parks and Community Services Department.

Design is proposed to begin in Fiscal Year 2018-2019 with project completion in mid-2020. The Construction schedule is contingent upon relocation of police services to the Public Safety Complex (CIP Project No. GI0116).

ANNUAL OPERATING IMPACT: up to \$130,000

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM										
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits					\$48,160	\$48,160			\$96,320
9200	Contract Services					\$272,500	\$338,500			\$611,000
9300	Improvements						\$4,620,000			\$4,620,000
9400	Miscellaneous					\$15,136	\$257,544			\$272,680
TOTAL						\$335,796	\$5,264,204			\$5,600,000
FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
IT Fund							\$600,000			\$600,000
Public Facility Fees						\$335,796	\$4,664,204			\$5,000,000
TOTAL						\$335,796	\$5,264,204			\$5,600,000
ANNUAL OPERATING IMPACT							\$127,260	\$127,260		

PROJECT DESCRIPTION

This project was created at the November 15, 2016 City Council meeting. The project will allow for the replacement and upgrade of the aging network hardware and for the implementation of centralized IT management tools that will increase efficiencies in City operations.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Administrative Services

2016-2021 CAPITAL IMPROVEMENT PROGRAM									
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Contract Services		\$100,000						\$100,000
9600	Equipment		\$550,000						\$550,000
TOTAL			\$650,000						\$650,000

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
IT Fund		\$650,000						\$650,000
TOTAL		\$650,000						\$650,000

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provided for the renovation of the acquired Maintenance Facility at 5777 Scarlett Court. Major construction of the project was completed in October 2014. Parking lot landscaping was deferred, due to drought restrictions on the use of potable water for irrigation. Landscape installation will be completed by the end of 2017.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM					FUTURE YEARS ESTIMATE	TOTALS
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	
9100	Salaries & Benefits	\$104,096	\$1,275					\$105,371
9200	Contract Services	\$1,512,214	\$21,639					\$1,533,853
9400	Improvements	\$7,700,719	\$165,735					\$7,866,454
9500	Miscellaneous	\$329,161	\$6,968					\$336,129
9600	Equipment	\$119,441	\$19,485					\$138,926
TOTAL		\$9,765,631	\$215,102					\$9,980,733

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund	\$6,765,631	\$215,102						\$6,980,733
Internal Service Fund - Facilities Replacement	\$3,000,000							\$3,000,000
TOTAL	\$9,765,631	\$215,102						\$9,980,733

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provides for the design and renovation of space at the Public Safety Complex for Police Services to meet the needs for police staffing at City build out. This project replaces the Civic Center Police Wing Renovation capital improvement project (GI0115). The improvements include: building façade upgrade; workspaces for administration, investigations, operations and dispatch; interview rooms; Emergency Operations Center; briefing/training room; conference rooms; armory; evidence storage, records; lockers; restrooms; kitchen; gym; press room and public lobby. The project would also include improvements to the site including: parking lot; security fencing and gates; security electronics and lighting; irrigation and planting modifications.

Design began in Fiscal Year 2015-2016. Construction is proposed to begin in late 2017 or early 2018, with completion in late 2018 or early 2017.

The project would be funded by a Community Benefit Payment from the Dublin Crossing development project and is eligible for repayment by Public Facility Fees.

ANNUAL OPERATING IMPACT: \$200,000

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$13,217	\$146,783						\$160,000
9200	Contract Services	\$504,488	\$1,789,212						\$2,293,700
9400	Improvements		\$7,920,000						\$7,920,000
9500	Miscellaneous	\$1,822	\$4,624,478						\$4,626,300
TOTAL		\$519,527	\$14,480,473						\$15,000,000

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Dublin Crossing Fund		\$519,527	\$14,480,473						\$15,000,000
TOTAL		\$519,527	\$14,480,473						\$15,000,000

ANNUAL OPERATING IMPACT			\$200,000	\$200,000	\$200,000	\$200,000			
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PROJECT DESCRIPTION

This program provides for the replacement of damaged curbs, gutters and sidewalks at various locations throughout the City. The sidewalk repairs are made by removing and replacing the damaged concrete areas. These areas are prioritized based on pedestrian volumes, damage severity, and proximity to schools, senior centers, or transit centers. While State Law and the City Ordinance state sidewalk repair is the responsibility of the fronting property owner, this program aims to relieve their financial burden and liability.

This project was merged into a new project, Citywide Bicycle & Pedestrian Improvements, and includes sidewalk repairs as well as other pedestrian and bicycle improvements throughout the City.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM					FUTURE YEARS ESTIMATE	TOTALS
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	
9100	Salaries & Benefits		\$7,817					\$7,817
9200	Contract Services		\$22,400					\$22,400
9400	Improvements		\$73,500					\$73,500
9500	Miscellaneous		\$500					\$500
TOTAL			\$104,217					\$104,217

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund			\$104,217						\$104,217
TOTAL			\$104,217						\$104,217

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for renovation of the landscaping along San Ramon Road between Silvergate Drive and Alcosta Boulevard. Proposed renovation includes the removal of existing plants, soil amendment, and installation of new plants, with an emphasis on bay friendly and water conserving plant species. Most of the landscaping in this area was installed between 1993 and 1995, and has reached the end of its life expectancy. The project has been delayed due to the drought and to take advantage of the extension of recycled water by Dublin San Ramon Services District.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$405	\$12,459						\$12,864
9200	Contract Services		\$19,000						\$19,000
9400	Improvements		\$206,201						\$206,201
9500	Miscellaneous		\$1,000						\$1,000
TOTAL		\$405	\$238,660						\$239,065

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund		\$405	\$238,660						\$239,065
TOTAL		\$405	\$238,660						\$239,065

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for the design and construction of a 10.75-acre nature community park and the adjacent two-acre neighborhood square as identified in the Eastern Dublin Specific Plan within the Sub Area 3 development. The land for the parks was dedicated by the developer and the parks will be constructed by the developer in exchange for credit toward Public Facility Fees for Nature Community Park Land, Nature Community Park Land Improvements, Neighborhood Park Land, and Neighborhood Park Improvements. In Fiscal Year 2015-2016, the developer provided a deposit to cover design costs, which are not accounted for in the project budget. Design of the two Dublin Ranch Sub Area 3 parks began in Fiscal Year 2015-2016 and construction is estimated to be complete by the end of 2018.

ANNUAL OPERATING IMPACT: Up to \$128,000

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM									
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$47,940						\$47,940
9200	Contract Services		\$155,676						\$155,676
9400	Improvements		\$1,338,570						\$1,338,570
9500	Miscellaneous		\$239,172						\$239,172
TOTAL			\$1,781,358						\$1,781,358

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Developer Built			\$1,781,358						\$1,781,358
TOTAL			\$1,781,358						\$1,781,358

ANNUAL OPERATING IMPACT			\$128,000	\$128,000	\$128,000	\$128,000			
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PROJECT DESCRIPTION:

Dublin Crossing Community Park will be located at the intersection of Dublin Boulevard and the future Scarlett Drive extension. The 30-acre Community Park site will be built over three phases in accordance with the Dublin Crossing Development Agreement.

ANNUAL OPERATING IMPACT: \$500,000 at build out

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$35,083	\$73,159	\$85,260	\$59,780	\$60,720	\$58,620	\$433,282
9200	Contract Services	\$104,333	\$438,144	\$345,260	\$415,000	\$415,000	\$345,260	\$2,408,257
9400	Improvements			\$5,695,586			\$5,695,586	\$17,086,758
9500	Miscellaneous	\$429	\$909,586	\$700	\$523,418	\$178,540	\$180	\$1,612,953
TOTAL		\$139,845	\$1,420,889	\$6,126,806	\$998,198	\$654,260	\$6,099,646	\$21,541,250

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Facility Fee	\$40,555	\$412,066	\$2,974,405	\$285,374	\$13,884		\$6,179,400
Dublin Crossing Fund	\$99,290	\$1,008,823	\$3,152,401	\$712,824	\$640,376	\$3,594,938	\$12,857,142
Unidentified						\$2,504,708	\$2,504,708
TOTAL	\$139,845	\$1,420,889	\$6,126,806	\$998,198	\$654,260	\$6,099,646	\$21,541,250

ANNUAL OPERATING IMPACT			\$77,000	\$188,000	\$390,700		
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PROJECT DESCRIPTION

This project provides for the renovation of the existing Pioneer Cemetery at the Dublin Heritage Park. Renovation improvements to the existing Pioneer Cemetery may include: improved pathways; renovated landscaping at cemetery entry and along Hawthorne Lane; renovated plaza area near St. Raymond's church including seating and shade; low stone wall along Donlon Way; and a new low columbarium wall at the north edge of the cemetery. The Pioneer Cemetery renovation design and construction is anticipated to begin in Fiscal Year 2017-2018.

Funding for the project comes from a developer contribution from Schaefer Ranch project.

ANNUAL OPERATING IMPACT: Undetermined and will require further study.

		2016-2021 CAPITAL IMPROVEMENT PROGRAM						
ESTIMATED COSTS		PRIOR YEARS	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$6,928	\$68,220					\$75,148
9200	Contract Services		\$563,000					\$563,000
9400	Improvements		\$706,470					\$706,470
9500	Miscellaneous		\$137,382					\$137,382
TOTAL		\$6,928	\$1,475,072					\$1,482,000

FUNDING SOURCE		PRIOR YEARS	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund		\$6,928	\$1,475,072					\$1,482,000
TOTAL		\$6,928	\$1,475,072					\$1,482,000

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provides for the renovation of portions of the Dublin Sports Grounds located at Dublin Boulevard and Civic Plaza. A renovation master plan was prepared in Fiscal Year 2015-2016 and identifies improvements to be phased in over time and as funding becomes available. This first construction project to be implemented from the renovation master plan will provide replacement dugouts with shade structures, replacement score keeper booths, and associated concrete pavement and walkways, with intergraded accessibility (ADA) upgrades.

A separate renovation project, Dublin Sports Grounds - Phase 5 Renovation, is included as a Future Project within the Capital Improvement Program and proposes to renovate approximately 180,000 square feet of park land west of Soccer Field #3, which may include installation of a sand channel drainage system, irrigation upgrades and new turf. The Phase 5 project funding and initiation is beyond the five year CIP time frame.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$7,302	\$13,698						\$21,000
9200	Contract Services	\$84,438	\$107,744						\$192,182
9400	Improvements	\$240,731	\$424,162						\$664,893
9500	Miscellaneous	\$24	\$3,001						\$3,025
TOTAL		\$332,495	\$548,605						\$881,100

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Housing Related Parks Grand Fund	\$332,495	\$498,605						\$831,100
General Fund		\$50,000						\$50,000
TOTAL	\$332,495	\$548,605						\$881,100

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provides for the design and construction of the first phase of a Recreation and Aquatic Complex in Emerald Glen Park. The project is known as The Wave. Design was completed in December 2014 and construction began in April 2015. Completion of The Wave is expected in mid-2017.

The Wave includes a 31,940 square-foot facility with a community room; an indoor pool for lessons, and lap swimming; an outdoor competitive pool for water polo and swimming; a children's play pool with slide and sprays, and a slide tower with high speed slides and loop slides. Phase I also includes additional park acreage, a plaza and an amphitheater.

ANNUAL OPERATING IMPACT: Estimated net impact is approximately \$1 million

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
9100	Salaries & Benefits	\$269,520	\$93,991						\$363,511
9200	Contract Services	\$4,166,536	\$969,005						\$5,135,541
9400	Improvements	\$20,536,600	\$15,147,168						\$35,683,768
9500	Miscellaneous	\$1,552,210	\$33,736						\$1,585,946
9600	Equipment		\$1,062,179						\$1,062,179
TOTAL		\$26,524,866	\$17,306,079						\$43,830,945

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS	TOTALS
General Fund		\$3,000,000						\$3,000,000
Public Facility Fees	\$26,524,866	\$14,306,079						\$40,830,945
TOTAL	\$26,524,866	\$17,306,079						\$43,830,945

ANNUAL OPERATING IMPACT		\$1,040,000	\$1,040,000	\$1,040,000	\$1,040,000			
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PROJECT DESCRIPTION

Fallon Sports Park is a 60-acre community park bordered by Fallon Road, Central Parkway, Lockhart Street and Gleason Drive. Phase I of the park was dedicated in July 2010. This project provides for the design and construction of Phase II.

The 19.85-acre lower terrace consists of two synthetic turf soccer fields, a 90-foot lighted baseball diamond, restroom and concession building, adventure playground, group picnic area, parking, and landscape and street frontage improvements along Central Parkway and Fallon Road.

Construction estimated to be completed in Fiscal Year 2017-2018.

ANNUAL OPERATING IMPACT: \$347,000

		2016-2021 CAPITAL IMPROVEMENT PROGRAM					FUTURE YEARS ESTIMATE	TOTALS
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	
9100	Salaries & Benefits	\$119,952	\$19,608					\$139,560
9200	Contract Services	\$1,340,770	\$1,064,998					\$2,405,768
9400	Improvements	\$803,901	\$13,994,449					\$14,798,350
9500	Miscellaneous	\$423,984	\$315,965					\$739,949
TOTAL		\$2,688,607	\$15,395,020					\$18,083,627

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Community Payment Payment (GF)			\$1,800,000						\$1,800,000
General Fund			\$99,495						\$99,495
Measure D			\$80,000						\$80,000
Public Facility Fees		\$2,688,607	\$13,110,775						\$15,799,382
Internal Service Fund - Facilities Replacement			\$304,750						\$304,750
TOTAL		\$2,688,607	\$15,395,020						\$18,083,627

ANNUAL OPERATING IMPACT			\$347,000	\$347,000	\$347,000	\$347,000		
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PROJECT DESCRIPTION

This project provides for the design and construction of a 4.9-acre neighborhood park in the Jordan Ranch Development.

Design of the Jordan Ranch Neighborhood Park was completed in Fiscal Year 2015-2016 and construction began in Fiscal Year 2015-2016 and will be complete in fall 2017.

The Jordan Ranch Neighborhood Park will include the following amenities: shaded playground with areas for tots ages two to five and youth ages five to 12; group picnic area with tables and barbecues; open space meadow for informal sports, games and passive activities; a basketball court; a volleyball court; trail access and a restroom.

The land for the park has been dedicated by the developer and the park will be constructed by the developer in exchange for credit against Public Facility Fees, up to \$365,000.

ANNUAL OPERATING IMPACT: Up to \$90,000

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$51,543	\$13,671						\$65,214
9200	Contract Services	\$169,399	\$106,491						\$275,890
9400	Improvements		\$1,617,057						\$1,617,057
9500	Miscellaneous	\$338,737	\$2,014						\$340,751
TOTAL		\$559,679	\$1,739,233						\$2,298,912

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Facility Fees		\$559,679	\$122,176						\$681,855
Developer Built			\$1,617,057						\$1,617,057
TOTAL		\$559,679	\$1,739,233						\$2,298,912

ANNUAL OPERATING IMPACT			\$90,000	\$90,000	\$90,000	\$90,000			
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PROJECT DESCRIPTION

This project provided for the completion of a portion of the unoccupied expansion space adjacent to the children's area in the Library building. This phase of the Library expansion is an 1,850 square foot area adjacent to the children's area. The project included the removal of the interior wall, installation of doors and windows, completing the finishes and provision of furnishings. Construction was completed in Fiscal Year 2016-2017.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$7,016	\$15,085						\$22,101
9200	Contract Services	\$29,118	\$21,782						\$50,900
9400	Improvements		\$202,556						\$202,556
9500	Miscellaneous	\$1,074	\$327						\$1,401
TOTAL		\$37,208	\$239,750						\$276,958

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Facility Fees		\$37,208	\$239,750						\$276,958
TOTAL		\$37,208	\$239,750						\$276,958

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for the design and construction of a 1.1-acre neighborhood square to serve new development in eastern Dublin.

The neighborhood square will be designed in accordance with the Neighborhood Square Standards contained in the Parks and Recreation Master Plan.

This project assumes that the land will be dedicated by the developer in exchange for credit toward the Public Facility Fees for Neighborhood Park Land. It is anticipated that the developer will opt to construct the improvements in conjunction with their project. Staff is working on the Park Improvement Agreement to be brought back to the City Council for consideration.

ANNUAL OPERATING IMPACT: Up to \$20,000

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits			\$15,960					\$15,960
9200	Contract Services			\$95,000					\$95,000
9400	Improvements			\$304,000					\$304,000
9500	Miscellaneous			\$97,680					\$97,680
TOTAL				\$512,640					\$512,640

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Developer Built				\$512,640					\$512,640
TOTAL				\$512,640					\$512,640

ANNUAL OPERATING IMPACT				\$20,000	\$20,000	\$20,000			
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PROJECT DESCRIPTION:

This public art project is sited at Clover Park and Sunrise Park. Artist selection anticipated in 2017. Artwork design and installation will be complete in Fiscal Year 2017-2018

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Parks & Community Services

		2016-2021 CAPITAL IMPROVEMENT PROGRAM					FUTURE YEARS ESTIMATE	TOTALS
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	
9100	Salaries & Benefits		\$2,940					\$2,940
9400	Improvements		\$32,660					\$32,660
TOTAL			\$35,600					\$35,600

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Art Fund			\$35,600						\$35,600
TOTAL			\$35,600						\$35,600

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This public art project is sited within the Community Park that will be developed as part of the Dublin Crossing development. The project contains two components:

- 1 - Permanent Public Artwork: Artist and artwork selection will occur in Fiscal Year 2017-2018, and installation will be completed in Fiscal Year 2018-2019.
- 2 - Temporary Sculpture Exhibit Pads: In Fiscal Year 2018-2019, an area will be identified within Phase II of the park for a Temporary Sculpture Garden. This project will provide for pads to be designed and installed to accommodate a program of temporary sculptures.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Parks & Community Services

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$7,840	\$9,200	\$3,680				\$20,720
9200	Contract Services		\$18,606	\$41,793	\$21,630				\$82,029
9400	Improvements		\$150,000	\$200,000	\$300,000				\$650,000
TOTAL			\$176,446	\$250,993	\$325,310				\$752,749

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Art Fund			\$176,446	\$250,993	\$325,310				\$752,749
TOTAL			\$176,446	\$250,993	\$325,310				\$752,749

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This public art project is sited within Fallon Sports Park. This 60-acre community park is bordered by Fallon Road, Central Parkway, Lockhart Street and Gleason Drive.

Artist selection for this project took place in Fiscal Year 2014-2015. Artwork design and construction began in Fiscal Year 2015-2016 and is estimated to be completed in conjunction with construction of Fallon Sports Park Phase 2 (CIP No. PK0414). The selected artwork is titled "Elatus", an iconic polished stainless steel, pedestal-mounted monument, sculptured by Heath Satow.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Parks & Community Services

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$485	\$10,045						\$10,530
9200	Contract Services	\$13,426	\$9,978						\$23,404
9400	Improvements	\$86,100	\$159,900						\$246,000
TOTAL		\$100,011	\$179,923						\$279,934

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Art Fund		\$100,011	\$179,923						\$279,934
TOTAL		\$100,011	\$179,923						\$279,934

ANNUAL OPERATING IMPACT

PROJECT DESCRIPTION:

This public art project is sited at Jordan Ranch Neighborhood Park. Artist selection anticipated mid-2017. Artwork design and installation will be complete in Fiscal Year 2017-2018.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Parks & Community Services

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits			\$2,760					\$2,760
9200	Contract Services			\$3,220					\$3,220
9400	Improvements			\$41,000					\$41,000
TOTAL				\$46,980					\$46,980

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Art Fund				\$46,980					\$46,980
TOTAL				\$46,980					\$46,980

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This public art project is proposed within Moller Ranch Neighborhood Square. No City Council action has been taken to date regarding the installation of art at this location.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Parks & Community Services

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits			\$2,760					\$2,760
9200	Contract Services			\$740					\$740
9400	Improvements			\$6,500					\$6,500
TOTAL				\$10,000					\$10,000

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Art Fund				\$10,000					\$10,000
TOTAL				\$10,000					\$10,000

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This public art project will be sited at the Public Safety Complex located at the intersection of Dublin Boulevard and Clark Avenue.

Artist selection will be completed in Fiscal Year 2017-2018. Artwork design and installation will be completed in conjunction with the completion of the Public Safety Complex - Police Services Building project.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Parks & Community Services

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$12,054						\$12,054
9200	Contract Services		\$26,246						\$26,246
9400	Improvements		\$261,700						\$261,700
TOTAL			\$300,000						\$300,000

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Art Fund			\$300,000						\$300,000
TOTAL			\$300,000						\$300,000

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for the design and construction of Sean Diamond Park, a 4.8-acre neighborhood park in the Positano Development.

The design of Sean Diamond Park began in Fiscal Year 2015-2016 and construction documents were completed in Fiscal Year 2016-2017. The construction portion of the this project is scheduled to commence and be completed in Fiscal Year 2017-2018.

The land for the park has been dedicated by the developer in exchange for credit toward Public Facility Fees for Neighborhood Park land.

ANNUAL OPERATING IMPACT: Up to \$104,000

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$24,412	\$116,704						\$141,116
9200	Contract Services	\$130,530	\$176,970						\$307,500
9400	Improvements		\$2,227,940						\$2,227,940
9500	Miscellaneous	\$713	\$261,261						\$261,974
TOTAL		\$155,655	\$2,782,875						\$2,938,530

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Facility Fees		\$155,655	\$2,782,875						\$2,938,530
TOTAL		\$155,655	\$2,782,875						\$2,938,530

ANNUAL OPERATING IMPACT			\$104,000	\$104,000	\$104,000	\$104,000			
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PROJECT DESCRIPTION

This project will include design and construction of various improvements to the Shannon Center parking lot and associated amenities. The improvements include but are not limited to: parking lot surfacing; pavement markings; parking lot lighting; parking island landscaping and irrigation; storm drainage and grading; crosswalks; installation of an electric vehicle (EV) charging station; and requirements to comply with Americans with Disabilities Act (ADA).

It is anticipated the improvement will be completed in Fiscal Year 2017-2018. Staff is working with the designer to build a phasing plan into the contract documents to allow for no more than 50% of the parking to be taken by the construction activities at any single time.

This project is funded with a General Fund reserve designation.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$3,213	\$31,787						\$35,000
9200	Contract Services	\$84,376	\$130,624						\$215,000
9400	Improvements		\$825,000						\$825,000
TOTAL		\$87,590	\$987,410						\$1,075,000

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund	\$87,590	\$987,410						\$1,075,000
TOTAL	\$87,590	\$987,410						\$1,075,000

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provides for the design and construction of a community park on three parcels totaling 8.85-acre community park in the Wallis Ranch development.

Design of the Wallis Ranch Community Park will begin in Fiscal Year 2020-2021.

The land will be dedicated by the developer in exchange for credit toward the Public Facility Fee Program for Community Park Land.

ANNUAL OPERATING IMPACT: Estimated at \$135,000

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits						\$135,180		\$135,180
9200	Contract Services						\$1,051,000		\$1,051,000
9400	Improvements						\$4,768,500		\$4,768,500
9500	Miscellaneous						\$402,645		\$402,645
TOTAL							\$6,357,325		\$6,357,325

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Public Facility Fees							\$6,357,325		\$6,357,325
TOTAL							\$6,357,325		\$6,357,325

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for various improvements along Amador Plaza Road between Dublin Boulevard and Amador Valley Boulevard. The project is a tier 1 priority project in the City of Dublin Bicycle and Pedestrian Master Plan.

The project has two phases. On December 6, 2016, the City Council accepted the first phase of improvements, which included the installation of two mid-block crosswalks with pedestrian warning lights and construction of a raised concrete median at the southern Safeway/Dublin Place driveway. The second phase will include construction of an exclusive right turn lane on Amador Plaza Road at Dublin Boulevard. Phase 2 design began in mid-2017.

The General Fund was used as a means to begin the project work. It is anticipated that the Western Dublin TIF and other funding sources could cover this General Fund allocation.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$8,932	\$10,484						\$19,416
9200	Contract Services	\$134,993	\$93,377						\$228,370
9300	Land/Right of Way		\$126,000						\$126,000
9400	Improvements	\$196,614	\$839,248						\$1,035,862
9500	Miscellaneous	\$716	\$3,284						\$4,000
TOTAL		\$341,255	\$1,072,393						\$1,413,648

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund		\$459,647						\$459,647
Western Dublin Traffic Impact Fee	\$341,255	\$612,746						\$954,001
TOTAL	\$341,255	\$1,072,393						\$1,413,648

ANNUAL OPERATING IMPACT

PROJECT DESCRIPTION

This project includes safety improvements for vehicle, bicycle, and pedestrian traffic on Amador Valley Boulevard at the intersections of Wildwood Road and Stagecoach Road. The project will facilitate safe merging of two vehicle lanes into one lane on westbound Amador Valley Boulevard at Wildwood Road and will enhance traffic signal timing at Stagecoach Road for safer pedestrian crossings and improved signal coordination. Improvements include a curb extension, and a Rectangular Rapid Flashing Beacon to augment the lighted crosswalk at Wildwood Road, and median and signal modifications at Stagecoach Drive. Other improvements will include roadway striping modifications, sign modifications, and curb ramp upgrades.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$7,680	\$6,030					\$13,710
9200	Contract Services		\$42,000	\$35,000					\$77,000
9400	Improvements		\$120,000	\$50,000					\$170,000
9500	Miscellaneous		\$1,000						\$1,000
TOTAL			\$170,680	\$91,030					\$261,710

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Measure B Sales Tax - Bike & Pedestrian Fund (ACTC)			\$170,680	\$91,030					\$261,710
TOTAL			\$170,680	\$91,030					\$261,710

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for the placement of an asphalt overlay on streets throughout the City and prolongs the useful life of the pavement.

The City's Pavement Management Program provides funding guidelines and priorities for properly maintaining City streets. The scope of work includes removing and replacing failed pavement, placing asphalt concrete overlay and restriping the street.

This annual Street Overlay Program is primarily funded by Alameda County Transportation Commission (ACTC) Measure B funds and Gas Tax.

Starting Fiscal Year 2016-2017, this project was merged into a new project, Annual Street Resurfacing, which includes asphalt overlay of streets, but will also other street maintenance and rehabilitation treatments, such as slurry seals, micro-surfacing, chip seals, and cape seals.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM					FUTURE YEARS ESTIMATE	TOTALS
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	
9100	Salaries & Benefits	\$10,912	\$19,241					\$30,152
9200	Contract Services	\$99,698	\$191,851					\$291,549
9400	Improvements		\$2,013,057					\$2,013,057
9500	Miscellaneous	\$649	\$4,881					\$5,531
TOTAL		\$111,259	\$2,229,030					\$2,340,289

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund		\$48,888						\$48,888
State Gas Tax		\$1,102,844						\$1,102,844
Measure B Sales Tax - Local Streets Fund	\$111,259	\$441,298						\$552,556
Measure B Sales Tax - Bike & Pedestrian Fund		\$30,000						\$30,000
Local Recycling		\$86,000						\$86,000
Noise Mitigation Fund		\$90,000						\$90,000

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Measure BB Sales Tax - Local Streets Funds		\$230,000						\$230,000
Measure BB Sales Tax - Bike & Pedestrian Fund		\$200,000						\$200,000
TOTAL	\$111,259	\$2,229,030						\$2,340,289

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provides for a variety of pavement resurfacing treatments, from slurry seal to major rehabilitation and reconstruction. The project also includes installation of ADA ramps along roads that are reconstructed or receive an AC overlay. Streets are selected for improvements based on the City's Pavement Management System to optimize the pavement condition based on available budget. The City owns and maintains approximately 117 centerline miles of streets.

The Metropolitan Transportation Commission (MTC) groups Pavement Condition Index (PCI) ratings into the following categories: 80-100 Very Good-Excellent; 70-79 Good, 60-69 Fair, 50-59 At Risk, 25-49 Poor, and 0-24 Failed. The City of Dublin is rated very good with a rolling three-year average PCI of 85.

This annual Resurfacing Program is primarily funded by Alameda County Transportation Commission (ACTC919) Measure B/BB funds and Gas Tax.

This program protects the substantial investment the City has in the street system.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$58,480	\$24,980	\$24,980	\$24,980	\$24,980		\$158,400
9200	Contract Services		\$185,000	\$215,600	\$215,600	\$215,600	\$215,600		\$1,047,400
9400	Improvements		\$1,451,520	\$1,451,520	\$1,451,520	\$1,451,520	\$1,451,520		\$7,257,600
9500	Miscellaneous		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000		\$25,000
TOTAL			\$1,700,000	\$1,697,100	\$1,697,100	\$1,697,100	\$1,697,100		\$8,488,400

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
State Gas Tax		\$920,000	\$1,102,100	\$917,100	\$917,100	\$917,100		\$4,773,400
Measure B Sales Tax - Local Streets Fund (ACTC)		\$370,000	\$215,000	\$580,000	\$580,000	\$580,000		\$2,325,000
Measure BB Sales Tax - Local Streets Fund (ACTC)		\$410,000	\$380,000	\$200,000	\$200,000	\$200,000		\$1,390,000
TOTAL			\$1,700,000	\$1,697,100	\$1,697,100	\$1,697,100		\$8,488,400

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

The construction portion of the project has been completed. The project, overall, has two components:

- 1) Irrigation System Upgrades - Upgrades existing controllers located on street medians east of Dougherty Road so the controllers can communicate with the City’s Central Irrigation System. This portion was completed in Fiscal Year 2014-2015.
- 2) Irrigation Optimization - Improves water efficiency and landscape quality through revisions to irrigation programs based on site specific conditions at parks and facilities. This portion has not been completed as the City is awaiting new system software upgrades. It is anticipated that the associated costs with this portion will move to the operating budget in Fiscal Year 2018-2019.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM					FUTURE YEARS ESTIMATE	TOTALS
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	
9100	Salaries & Benefits	\$4,421	\$7,079					\$11,500
9200	Contract Services	\$14,818	\$43,037					\$57,855
9400	Improvements	\$102,200	\$28,800					\$131,000
9500	Miscellaneous	\$535	\$1,164					\$1,699
TOTAL		\$121,974	\$80,080					\$202,054

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Energy Efficiency Capital Lease	\$121,974	\$80,080						\$202,054
TOTAL	\$121,974	\$80,080						\$202,054

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project includes improvements to various pedestrian and bicycle facilities throughout the City. This project replaces former projects that provided funding for ADA Transition Plan improvements and Citywide Sidewalk Repair improvements. In addition to the scope of those previous projects, this project includes design and construction of improvements recommended in the City of Dublin Bicycle and Pedestrian Master Plan, the ADA Transition Plan, and the Class 1 Facilities Maintenance Plan.

In Fiscal Year 2017-2018, work on the update to the ADA Transition Plan will commence. In Fiscal Year 2018-2019, work will begin on the update of the City of Dublin Bicycle and Pedestrian Master Plan.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$21,600	\$36,980	\$36,980	\$19,180	\$19,180		\$133,920
9200	Contract Services		\$15,000	\$190,000	\$15,000	\$15,000	\$15,000		\$250,000
9400	Improvements		\$568,000	\$350,000	\$368,000	\$368,000	\$368,000		\$2,022,000
9500	Miscellaneous		\$5,000	\$25,200	\$5,400	\$5,400	\$5,400		\$46,400
TOTAL			\$609,600	\$602,180	\$425,380	\$407,580	\$407,580		\$2,452,320

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund		\$108,000	\$108,000	\$108,000	\$108,000	\$108,000		\$540,000
Measure B Sales Tax - Local Streets Fund		\$180,000	\$180,000	\$180,000	\$180,000	\$180,000		\$900,000
Measure B Sales Tax - Bike & Pedestrian Fund		\$80,000	\$176,400	\$19,600				\$276,000
Measure BB Sales Tax - Local Streets Fund		\$213,600	\$20,000					\$233,600
Measure BB Sales Tax - Bike & Pedestrian Fund		\$28,000	\$117,780	\$17,780	\$19,580	\$19,580		\$202,720
Western Dublin Traffic Impact Fee				\$100,000	\$100,000	\$100,000		\$300,000
TOTAL			\$609,600	\$602,180	\$425,380	\$407,580	\$407,580	\$2,452,320

ANNUAL OPERATING IMPACT

PROJECT DESCRIPTION

This project provides for the continued upgrades of the traffic signal communications system. Work will include, but is not limited to, the replacement of signal controllers, conflict monitors, and battery backup units. The project also includes managing ongoing signal operations of coordinated corridors.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$1,359	\$13,508	\$7,120	\$7,120	\$7,120	\$7,120		\$43,347
9200	Contract Services	\$35,200	\$1,800	\$50,000	\$50,000	\$50,000	\$50,000		\$237,000
9400	Improvements	\$459,726	\$55,031	\$33,000	\$33,000	\$33,000	\$33,000		\$646,757
9500	Miscellaneous	\$4,900							\$4,900
TOTAL		\$501,185	\$70,339	\$90,120	\$90,120	\$90,120	\$90,120		\$932,004

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Vehicle Registration Fee (ACTC)		\$411,711	\$64,913	\$40,120	\$40,120	\$40,120	\$40,120		\$637,104
Internal Service Fund - Equipment		\$89,474	\$5,426						\$94,900
Measure B Sales Tax - Local Streets Fund (ACTC)				\$50,000	\$50,000	\$50,000	\$50,000		\$200,000
TOTAL		\$501,185	\$70,339	\$90,120	\$90,120	\$90,120	\$90,120		\$932,004

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for a multi-year phased assessment and repair of City storm drains. The phase 2 assessment report was completed in Fiscal Year 2012-2013 and priority repairs were completed in Fiscal Year 2013-2014. Phase 2 repair work was completed in Fiscal Year 2016-2017.

In Fiscal Year 2016-2017, a phase 3 assessment report was completed and identified future repair work.

ANNUAL OPERATING IMPACT: None

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$30,182	\$26,937						\$57,119
9200	Contract Services	\$229,817	\$41,447						\$271,264
9400	Improvements	\$231,243	\$433,084						\$664,327
9500	Miscellaneous	\$1,220	\$1,479						\$2,699
TOTAL		\$492,462	\$502,947						\$995,409

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund		\$492,462	\$502,947						\$995,409
TOTAL		\$492,462	\$502,947						\$995,409

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for the widening of Dougherty Road (Sierra Lane to the North City Limit) from four to six lanes including construction of bike lanes, modification of traffic signals, raised landscaped median and installation of additional street and pedestrian lighting. On May 17, 2016, the City Council awarded the construction contract for the project. Construction is anticipated to be complete in mid-2018.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$244,410	\$87,808	\$69,436					\$401,654
9200	Contract Services	\$2,319,627	\$3,292,478	\$20,400					\$5,632,505
9300	Land/Right of Way	\$930,000	\$1,070,000						\$2,000,000
9400	Improvements	\$124,102	\$14,386,549						\$14,510,651
9500	Miscellaneous	\$255,057	\$106,644						\$361,701
TOTAL		\$3,873,196	\$18,943,479	\$89,836					\$22,906,511

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund		\$93,485						\$93,485
Measure B Grants	\$410,440	\$5,856,560						\$6,267,000
Measure BB Grants		\$11,200,000						\$11,200,000
Traffic Impact Fee - Category 2		\$406,515	\$89,836					\$496,351
Traffic Impact Fee - Category 3	\$1,159,000							\$1,159,000
Traffic Impact Fee - Dougherty Valley	\$1,644,081	\$1,366,648						\$3,010,729
Mitigation Contributions	\$659,675	\$20,271						\$679,946
TOTAL	\$3,873,196	\$18,943,479	\$89,836					\$22,906,511

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project provides for the design and construction of the 1.5 mile extension of Dublin Boulevard from Fallon Road to North Canyons Parkway in Livermore. The extension is planned to have 4 to 6 travel lanes, bike lanes, sidewalks, curb and gutter, traffic signals, street lighting, landscaped raised median islands, bus stops, and all city street utilities. This project requires preliminary engineering including a feasibility analysis to define the new roadway alignment, design cross-section, right of way, and environmental clearance before it can be moved forward for design and construction. On November 1, 2016, City Council approved a contract for Preliminary Engineering and an Environmental Impact Report. The project is not fully funded; however, City has submitted a project application for inclusion to the Alameda Countywide Transportation Plan. On April 27, 2017, Alameda CTC approved \$8.233 million for the design and environmental phases of the project starting with the Fiscal Year 2017-2018 funding. Staff anticipates that this project will be added to the Alameda CTC's Capital Project Delivery Plan and may become part of the I580 corridor improvements.

Planning level cost estimate for this project is approximately \$79.6 million and is anticipated to be divided among the City of Dublin and the City of Livermore on the basis of street length in each jurisdiction. A more refined estimate will be developed as part of the preliminary engineering work currently underway. A segment of future roadway is within unincorporated Alameda County and project costs for this segment will be shared by Dublin and Livermore, unless other funding is acquired. Based on the simple centerline length and expected project improvements, it is expected that the City of Dublin will be responsible for approximately \$63.3 million and Livermore will be responsible for the remainder (\$16.3 million). Project cost allocation is through a memorandum of understanding (MOA) approved by City Council on April 19, 2016.

ANNUAL OPERATING IMPACT: None

2016-21 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$35,000	\$60,150	\$70,350	\$82,150	\$82,150	\$500,000	\$829,800
9200	Contract Services		\$615,000	\$336,300	\$583,100	\$921,200	\$921,300	\$9,555,000	\$12,931,900
9300	Land/Right of Way							\$12,650,000	\$12,650,000
9400	Improvements							\$37,129,000	\$37,129,000
TOTAL			\$650,000	\$396,450	\$653,450	\$1,003,350	\$1,003,450	\$59,834,000	\$63,540,700

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Traffic Impact Fee - Category 1			\$527,000	\$396,450	\$653,450	\$1,003,350	\$1,003,450		\$3,583,700
General Fund			\$123,000						\$123,000
Unidentified								\$59,834,000	\$59,834,000
TOTAL			\$650,000	\$396,450	\$653,450	\$1,003,350	\$1,003,450	\$59,834,000	\$63,540,700

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for the widening of Dublin Boulevard from Sierra Court to Dublin Court and for the undergrounding of existing overhead utilities within the project limits. Completion of this project will widen Dublin Boulevard from four to six lanes and install bike lanes, modification of two traffic signals, installation of pedestrian-scaled lights, and enhancement of existing landscaping. Preliminary engineering and environmental approvals have been completed and the City Council has approved the use of PUC Rule 20A funds to underground existing overhead utilities within the limits of work.

The project will be constructed in two phase. On May 2, 2017, City Council awarded the first phase construction contract for the undergrounding and relocation of overhead utilities, which is funded by Rule 20A monies (shown as Other funding source below). Phase 1 construction is anticipated to be complete in Fall 2017. The second phase will be the surface improvements and road widening portion of the project. Phase 2 construction is planned to commence upon completion of the first phase.

The project is included in the Alameda Countywide Transportation Plan as a Tier 1 project (RTPID 240250). The Alameda County Transportation Commission approved an allocation of \$3.0 million of Measure BB discretionary funds to the City in Fiscal Year 2016-2017 for the construction of the project.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$91,713	\$107,005	\$62,590					\$261,307
9200	Contract Services	\$350,308	\$517,899	\$368,364					\$1,236,571
9300	Land/Right of Way	\$38,954	\$311,127						\$350,081
9400	Improvements		\$1,500,000	\$3,579,000					\$5,079,000
9500	Miscellaneous	\$2,498	\$2,977						\$5,475
TOTAL		\$483,472	\$2,439,007	\$4,009,954					\$6,932,434

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Measure BB Grants				\$3,000,000					\$3,000,000
Traffic Impact Fee - Category 2			\$1,241,801	\$1,009,954					\$2,251,755
Mitigation Contributions		\$483,473	\$197,207						\$680,679
Other			\$1,000,000						\$1,000,000
TOTAL		\$483,473	\$2,439,007	\$4,009,954					\$6,932,434

ANNUAL OPERATING IMPACT

PROJECT DESCRIPTION

This project provides for the repainting of decorative street light poles and conversion of existing street lights into energy efficient LED street lights in the Dublin Ranch Street Light Assessment District (1999-1). The conversion to LED lights is expected to save the district 50% or more on annual energy costs and is anticipated to commence in Fiscal Year 2017-2018. Repainting of the street light poles protects the integrity of the poles and also improves aesthetics in the surrounding neighborhood. This project is funded by revenue collected through assessment district fees. This project replaces the annual street light pole painting project.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM										
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$14,300		\$5,070	\$5,070	\$5,070	\$5,070		\$34,580
9200	Contract Services		\$36,000		\$32,000	\$32,000	\$32,000	\$32,000		\$164,000
9400	Improvements		\$300,000							\$300,000
9500	Miscellaneous		\$1,150		\$410	\$410	\$410	\$410		\$2,790
TOTAL			\$351,450		\$37,480	\$37,480	\$37,480	\$37,480		\$501,370

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Street Light District East Dublin 1999-1			\$351,450		\$37,480	\$37,480	\$37,480	\$37,480		\$501,370
TOTAL			\$351,450		\$37,480	\$37,480	\$37,480	\$37,480		\$501,370

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This annual project provides for the repainting of decorative street light poles in the Dublin Ranch Street Light Assessment District (1999-1). Based on the expected lifespan of the paint, these street light poles are anticipated to be repainted once every 10 years. Repainting of the street light poles protects the integrity of the poles and also improves aesthetics in the surrounding neighborhood. This project is funded by revenue collected through assessment district fees.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM									
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$3,627	\$1,000						\$4,627
9200	Contract Services	\$11,475	\$11,517						\$22,992
9400	Improvements	\$7,703							\$7,703
9500	Miscellaneous	\$446	\$117						\$563
TOTAL		\$23,251	\$12,634						\$35,885

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Street Light District East Dublin 1999-1	\$23,251	\$12,634						\$35,885
TOTAL	\$23,251	\$12,634						\$35,885

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project will implement Traffic Signal Coordination/Transit Signal Prioritization (TSP) improvements along San Ramon Road from I-580 on-ramps to Vomac Road, including signal coordination for five traffic signals, update five traffic signal controllers for current and future TSP, and TSP for three intersections along the corridor. This project will be coordinated with other projects along corridor to install bicycle loop detectors and narrow the roadway to accommodate buffered bike lanes from I-580 on-ramps to the north City limits.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM					FUTURE YEARS ESTIMATE	TOTALS
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	
9100	Salaries & Benefits		\$17,480					\$17,480
9200	Contract Services		\$35,000					\$35,000
9400	Improvements		\$212,000					\$212,000
9500	Miscellaneous		\$3,000					\$3,000
TOTAL			\$267,480					\$267,480

FUNDING SOURCE		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
TFCA/Transportation for Clean Air			\$146,352						\$146,352
State Gas Tax			\$121,128						\$121,128
TOTAL			\$267,480						\$267,480

ANNUAL OPERATING IMPACT									
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PROJECT DESCRIPTION

This project provides for the design and construction of improvements to the trail light fixtures between Alcosta Boulevard and Silvergate Drive. In prior years, the project included installation of tree root barriers and repair of portions of the asphalt trail. Between September 2015 and October 2016, a separate CIP Project, ST0514 - Storm Drain Bypass San Ramon Road, included the replacement of the existing asphalt trail and associated trail light conduits between Silvergate Drive and Shannon Avenue.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$16,999	\$11,379						\$28,378
9200	Contract Services		\$5,000						\$5,000
9400	Improvements	\$54,409	\$84,624						\$139,033
9500	Miscellaneous	\$450	\$600						\$1,050
TOTAL		\$71,858	\$101,603						\$173,461

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
General Fund	\$71,858	\$101,603						\$173,461
TOTAL	\$71,858	\$101,603						\$173,461

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project was completed in Fiscal Year 2016-17 and included the construction of a new storm drain line to direct runoff to a clean water treatment pond. Additionally, this project included installation a 1,600’ segment of 8” recycled water main for DSRSD along the project limits. The project is located along the west side of San Ramon Road between Shannon Avenue south to Silvergate Drive. This is a joint effort with Caltrans and serves as mitigation for the stormwater runoff created by the I-580 Eastbound Truck Climbing Lane project, at the Altamont Pass. The storm drain bypass project will also help the City achieve its trash reduction requirements mandated by the Regional Water Quality Control Board.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$29,941							\$29,941
9200	Contract Services	\$138,518	\$4,597						\$143,115
9400	Improvements	\$845,715	\$190,139						\$1,035,854
9500	Miscellaneous	\$861	\$2,735						\$3,596
TOTAL		\$1,015,035	\$197,471						\$1,212,506

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
State Gas Tax		\$140,247						\$140,247
Measure B Sales Tax - Bike & Pedestrian Fund (ACTIC)		\$12,260						\$12,260
Storm Water Management	\$1,015,035	\$44,964						\$1,059,999
TOTAL	\$1,015,035	\$197,471						\$1,212,506

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project will add one automobile lane and a bike lane in each direction of Tassajara Road from North Dublin Ranch Drive to the City and Contra Costa County limit line. The project will also add new sidewalks and upgrade all existing and future traffic signals to accommodate the street widening. Each intersection in this segment will be designed to achieve good circulation while adhering to Complete Street Policy. The project also includes the construction of new center raised concrete median with street lighting and new curb and gutter.

This project requires preliminary engineering including a feasibility analysis to define the new roadway alignment, design cross-section, right of way, and environmental clearance before it can be moved forward for design and construction. Preliminary engineering and environmental document preparation began in Fiscal Year 2015-2016. Detail design and right-of-way acquisition will follow, pending available funding.

Total cost of the project is \$43.6 million. Of this cost, \$16.6 million worth of improvements are expected to be completed by development and the remaining amount (\$27 million) will need to be paid for from Eastern Dublin Traffic Impact fees and/or from regional funding sources like Measure BB. A significant amount of this cost is related to improving the horizontal alignment of the street at the County line which requires several retaining walls to straighten the roadway.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

		2016-2021 CAPITAL IMPROVEMENT PROGRAM							
ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$155	\$29,935	\$26,348	\$38,860	\$97,860	\$148,760	\$800,000	\$1,141,918
9200	Contract Services	\$4,234	\$285,676	\$174,412	\$362,220	\$1,235,520	\$2,030,620	\$4,000,000	\$8,092,682
9300	Land/Right of Way					\$1,115,000	\$6,084,000		\$7,199,000
9400	Improvements							\$27,215,000	\$27,215,000
TOTAL		\$4,389	\$315,611	\$200,760	\$401,080	\$2,448,380	\$8,263,380	\$32,015,000	\$43,648,600

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Traffic Impact Fee - Category 1	\$4,389	\$115,611	\$100,760	\$201,080	\$1,002,380	\$303,380		\$1,727,600
Measure BB Grants		\$200,000	\$100,000	\$200,000	\$1,446,000	\$7,960,000		\$9,906,000
Unidentified / Developer Built							\$32,015,000	\$32,015,000
TOTAL	\$4,389	\$315,611	\$200,760	\$401,080	\$2,448,380	\$8,263,380	\$32,015,000	\$43,648,600

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project implements the State mandated requirement of assessing the retro-reflectivity of traffic signs. Work includes the evaluation of all regulated signs and the prioritization of sign replacement. Field survey of existing signs, including confirmation of sign retro-reflectivity, has been completed. Work continues on the refinement of the sign inventory and integration with an asset database software system, which will prioritizing a the replacement of signs that do not meet the minimum retro-reflectivity standards. Sign replacement and on-going maintenance is included in the street maintenance operating budget.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits		\$10,923						\$10,923
9200	Contract Services	\$35,931	\$87,069						\$123,000
TOTAL		\$35,931	\$97,992						\$133,923

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
Traffic Safety	\$35,931	\$97,992						\$133,923
TOTAL	\$35,931	\$97,992						\$133,923

ANNUAL OPERATING IMPACT								
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PROJECT DESCRIPTION

This project improves traffic safety at the intersection of Village Parkway and Brighton Drive by creating an exclusive left turn phase at the traffic signal for the east and west approaches. The project was completed and the City Council has accepted the project on May 2, 2017.

ANNUAL OPERATING IMPACT: None

MANAGING DEPARTMENT: Public Works

2016-2021 CAPITAL IMPROVEMENT PROGRAM

ESTIMATED COSTS		PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
9100	Salaries & Benefits	\$669	\$8,811						\$9,480
9200	Contract Services		\$6,500						\$6,500
9400	Improvements	\$13,551	\$166,449						\$180,000
9500	Miscellaneous	\$351	\$149						\$500
TOTAL		\$14,571	\$181,909						\$196,480

FUNDING SOURCE	PRIOR YEARS	2016-2017 BUDGET	2017-2018	2018-2019	2019-2020	2020-2021	FUTURE YEARS ESTIMATE	TOTALS
TFCA / Transportation for Clean Air	\$14,571	\$46,562						\$61,133
Vehicle Registration Fee (ACTC)		\$135,347						\$135,347
TOTAL	\$14,571	\$181,909						\$196,480

ANNUAL OPERATING IMPACT								
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7. STRATEGIC PLAN

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Adopted Strategic Plan

City of Dublin Strategic Plan Updated March 2015

Mission

The City of Dublin promotes and supports a high quality of life, ensures a safe and secure environment, and fosters new opportunities.

Vision

Dublin is a vibrant city committed to its citizens, natural resources and cultural heritage. As Dublin grows, it will balance history with progress, to sustain an enlightened, economically balanced and diverse community.

Dublin is unified in its belief that an engaged and informed community encourages innovation in all aspects of City life, including programs to strengthen our economic vitality, and preserve our natural surroundings through environmental stewardship and sustainability. Dublin is dedicated to promoting an active and healthy lifestyle through the creation of first-class recreational opportunities, facilities and programs.

Values

Our Values in Building Community

- Promote locations and events that bring people of all ages together.
- Provide more venues for family-based activities.
- Foster heritage and cultural development.

Our Values in Ensuring a Safe Community

- Provide high quality police and fire services to insure the safety of the citizens living in the community.
- Provide education and training to residents and businesses that would promote public safety.

Our Values in Guiding Development

- Assure that development contributes positively to the City's fiscal health.
- Support pedestrian-friendly development, transit-oriented development, green building and environmental responsiveness.
- Promote high quality design and architectural standards in private development and in all public facilities.
- Develop transportation systems that facilitate ease of movement throughout the City.

Our Values in Governing

- Commit to openness and responsiveness to the public and community.
- Operate at all times with honesty and integrity.
- Exercise fairness in consideration of issues.

- Provide a high level of customer service and responsiveness from City staff to citizens.
- Embrace technology to improve effectiveness and efficiency.
- Strive to build an informed community through communication.

Our Values in Relating to Other Communities and Entities

- Encourage collaboration and communication with other communities on issues of mutual concern.
- Encourage public and private partnerships of mutual benefit.

STRATEGIES

Strategy	
1. Assure the City’s long-term financial sustainability.	
Strategic Objectives:	
1A.	Maintain and enhance the current quality of life standards, including public safety services, streets, parks, recreation and facilities.
1B.	Create efficiencies, where applicable, to ensure fiscal stewardship and improve the customer experience.
1C.	Evaluate cost recovery in all City departments.
2. Implement the City’s marketing and branding plan.	
Strategic Objectives:	
2A.	Integrate brand into City functions including, but not limited to, economic development, communications, and parks and recreation.
2B.	Work collaboratively with area marketing partners to ensure brand adoption and incorporation.
2C.	Work collaboratively with key commercial centers in Dublin to incorporate messaging.
3. Pursue initiatives to help strengthen and retain current businesses.	
Strategic Objectives:	
3A.	Implement recommendations from the City’s adopted Economic Development Strategic Plan.
3B.	Work with Dublin Chamber of Commerce to support ongoing small business efforts.
4. Pursue initiatives that attract new office development and innovative businesses.	

Strategic Objectives:	
4A.	Implement recommendations in the City's adopted Economic Development Strategic Plan.
4B.	Evaluate expansion of fiber and conduit to key office nodes in Dublin – Downtown and Eastern Dublin Transit Center.
4C.	Market, in conjunction with property owners, the office opportunity sites throughout Dublin.
5. Strengthen the identity and aesthetic appeal of the Downtown.	
Strategic Objectives:	
5A.	Work with property owners on improvements and assist with incentives where needed (Façade Improvement Program, Small Business Assistance).
5B.	Implement recommendations from the Bicycle and Pedestrian Master Plan that relate to aesthetic/streetscape improvements in the Downtown.
6. Develop and/or offer distinct community recreational and cultural opportunities in the region.	
Strategic Objectives:	
6A.	Update the Parks and Recreation Master Plan to include passive/open space parkland.
6B.	Increase City's community outreach efforts to encourage participation in all aspects of City life, including volunteerism.

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8.APPENDIX

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Historical Comparison of Revenues

REVENUE COMPARISON

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
General Fund (1000s)						
Property Taxes - Current	\$32,318,422	\$34,219,071	\$35,124,947	\$35,987,108	\$37,126,839	\$1,139,731
Supplemental Property Taxes	836,309	662,990	662,990	676,250	698,321	22,071
Prior Year & Penalties	443,870	300,000	300,000	306,000	145,987	(160,013)
Sales Tax	20,938,826	20,666,260	20,666,260	21,111,118	20,296,801	(814,317)
Transfer Tax	950,025	500,000	600,000	500,000	500,000	
Hotel Tax	1,525,219	1,000,000	1,300,000	1,000,000	1,400,000	400,000
Franchise Taxes	4,130,771	3,965,000	3,965,000	4,047,000	4,047,000	
Licenses	206,568	188,087	188,087	188,087	201,087	13,000
Permits	5,932,852	4,345,037	5,845,037	3,477,404	5,118,542	1,641,138
Fines & Penalties	116,016	109,932	109,932	109,932	111,432	1,500
Interest	2,937,978	465,880	840,880	465,880	876,000	410,120
Rentals & Leases	1,114,747	1,033,488	1,033,488	1,141,916	1,081,672	(60,244)
Intergovernmental-State	324,075	198,618	198,618	198,618	198,618	
General & Administrative	22,738	21,500	21,500	21,500	21,500	
Charge for Services:						
Police Services	49,275	56,720	56,720	56,720	56,720	
Fire Services	1,529,600	861,275	928,675	741,576	792,830	51,254
Environmental Services	827,280	877,694	877,694	902,405	903,273	867
Heritage & Cultural Art	118,188	155,312	155,312	154,662	327,777	173,115
Recreation & Community Services	2,812,708	2,844,744	2,844,744	3,851,699	3,971,759	120,060
Development Services	4,771,005	4,349,136	5,258,739	4,344,748	4,807,184	462,437
Miscellaneous Revenue	599,143	256,344	485,529	256,344	259,235	2,891
Community Benefit Payment	424,000	100,000	550,000		200,000	200,000
Total General Fund	\$82,929,615	\$77,177,088	\$82,014,152	\$79,538,966	\$83,142,577	\$3,603,611

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
State Seizure/Special Activity Fund (2101)						
Interest	\$903	\$850	\$850	\$810	\$1,196	\$386
General Revenue	6,836					
Total State Seizure/Special Activity Fund	\$7,739	\$850	\$850	\$810	\$1,196	\$386
Vehicle Abatement (2102)						
Interest	\$2,792	\$1,970	\$1,970	\$2,090	\$3,763	\$1,673
Intergovernmental-County	34,432	30,457	30,457	30,457	30,457	
Total Vehicle Abatement	\$37,224	\$32,427	\$32,427	\$32,547	\$34,220	\$1,673
SLES/COPS Fund - CA (2103)						
Interest	\$387	\$200	\$200	\$200	\$310	\$110
Intergovernmental-State	114,618	100,000	100,000	100,000	100,000	
Total SLES/COPS Fund - CA	\$115,006	\$100,200	\$100,200	\$100,200	\$100,310	\$110
Traffic Safety (2106)						
Fines & Penalties	\$174,854	\$148,279	\$148,279	\$148,279	\$148,279	
Interest	2,907	1,760	1,760	1,750	2,358	608
Total Traffic Safety	\$177,761	\$150,039	\$150,039	\$150,029	\$150,637	\$608
Federal Asset Seizure Fund (2107)						
Interest	\$356	\$70	\$70			
Total Federal Asset Seizure Fund	\$356	\$70	\$70			
EMS Special Revenue (2109)						
Special Assessments - Current	\$175,602	\$176,580	\$176,580	\$183,826	\$183,512	(\$314)
Special Assessments - Prior Year & Penalties	1,491	1,800	1,800	1,800	1,800	
Interest	737	410	410	490	932	442
Intergovernmental-County	184,502	185,412	185,412	185,412	63,143	(122,269)
Total EMS Special Revenue	\$362,332	\$364,202	\$364,202	\$371,528	\$249,387	(\$122,141)
Enforcement Grants (2111)						
Interest	\$53	\$20	\$20		\$20	\$20
Intergovernmental-State	3,690					

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Total Enforcement Grants	\$3,742	\$20	\$20		\$20	\$20
State Gas Tax (2201)						
Interest	\$33,347	\$12,960	\$12,960	\$10,250	\$20,891	\$10,641
Intergovernmental-State	1,220,165	1,134,968	1,134,968	1,134,968	1,207,169	72,201
Miscellaneous Revenue	140,247				396,334	396,334
Total State Gas Tax	\$1,393,759	\$1,147,928	\$1,147,928	\$1,145,218	\$1,624,394	\$479,176
Federal Transportation Grant (2202)						
Intergovernmental-Federal	\$470,000					
Total Federal Transportation Grant	\$470,000					
Transportation Development Act (2203)						
Intergovernmental-State			\$148,311			
Total Transportation Development Act			\$148,311			
Measure B-Local Streets (2204)						
Sales Tax	\$435,604	\$428,339	\$428,339	\$430,000	\$442,000	\$12,000
Interest	4,078					
Total Measure B-Local Streets	\$439,682	\$428,339	\$428,339	\$430,000	\$442,000	\$12,000
Measure B-Bike & Ped (2205)						
Sales Tax	\$167,885	\$165,085	\$165,085	\$165,085	\$170,000	\$4,915
Interest	1,660	760	760	400		(400)
Total Measure BB-Bike & Ped	\$169,545	\$165,845	\$165,845	\$165,485	\$170,000	\$4,515
Transportation for Clean Air (2207)						
Intergovernmental-County	\$14,500	\$146,352	\$221,852			
Total Transportation for Clean Air	\$14,500	\$146,352	\$221,852			
Congestion Management Agency (2208)						
Intergovernmental-State			\$621,513			
Total Congestion Management Agency			\$621,513			
Federal Transportation (TIGER) (2211)						
General Revenue	\$579					

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Total Federal Transportation (TIGER)	\$579					
ACTC - Vehicle Registration Fee (2212)						
Interest	\$1,462	\$230	\$230	\$520	\$1,134	\$614
Intergovernmental-County	273,321	252,000	252,000	252,000	252,000	
Total ACTC - Vehicle Registration Fee	\$274,783	\$252,230	\$252,230	\$252,520	\$253,134	\$614
Measure BB-Local Streets (2214)						
Sales Tax	\$391,238	\$389,695	\$389,695	\$389,700	\$400,200	\$10,500
Interest	2,016	310	310			
Total Measure BB-Local Streets	\$393,253	\$390,005	\$390,005	\$389,700	\$400,200	\$10,500
Measure BB-Bike & Ped (2215)						
Sales Tax	\$137,094	\$134,802	\$134,802	\$135,000	\$140,000	\$5,000
Interest	707	820	820	870	624	(246)
Total Measure BB-Bike & Ped	\$137,801	\$135,622	\$135,622	\$135,870	\$140,624	\$4,754
Measure B Grants (2216)						
Interest						
Intergovernmental-County			\$6,267,000			
Total Measure B Grants			\$6,267,000			
Measure BB Grants (2217)						
Intergovernmental-County		\$10,773,000	\$11,400,000	\$3,100,000	\$3,727,000	\$627,000
Total Measure BB Grants		\$10,773,000	\$11,400,000	\$3,100,000	\$3,727,000	\$627,000
Measure D (2302)						
Interest	\$2,180	\$330	\$330	\$370	\$1,948	\$1,578
Intergovernmental-County	142,755	134,000	134,000	134,000	134,000	
Total Measure D	\$144,935	\$134,330	\$134,330	\$134,370	\$135,948	\$1,578
Garbage Service Fund (2303)						
Interest	\$2,922	\$450	\$450		\$668	\$668
Environmental Services	3,509,802	3,792,000	3,792,000	4,073,000	4,073,000	
Total Garbage Service Fund	\$3,512,723	\$3,792,450	\$3,792,450	\$4,073,000	\$4,073,668	\$668

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Local Recycling Programs (2304)						
Interest	\$789	\$590	\$590	\$670	\$715	\$45
Intergovernmental-State	29,783	26,000	112,000	26,000	27,000	1,000
Intergovernmental-County	6,000			10,000	3,000	(7,000)
General Revenue	2,200	2,200	2,200	2,200	2,000	(200)
Total Local Recycling Programs	\$38,772	\$28,790	\$114,790	\$38,870	\$32,715	(\$6,155)
Storm Water Management (2321, 2323, 2324)						
Interest	\$1,341	\$1,380	\$1,380	\$900	\$3,975	\$3,075
Intergovernmental-State		248,000	1,192,329			
Total Storm Water Management	\$1,341	\$249,380	\$1,193,709	\$900	\$3,975	\$3,075
Box Culvert (2322)						
Interest	\$3,282	\$2,430	\$2,430	\$2,430	\$3,662	\$1,232
Total Box Culvert	\$3,282	\$2,430	\$2,430	\$2,430	\$3,662	\$1,232
Street Light Districts (2701, 2705)						
Special Assessments - Current	\$584,549	\$586,102	\$586,102	\$586,102	\$586,102	
Special Assessments - Prior Year & Penalties	4,857	4,050	4,050	4,050	4,050	
Interest	5,742	2,020	2,020	2,590	4,913	2,323
Total Street Light Districts	\$595,148	\$592,172	\$592,172	\$592,742	\$595,065	\$2,323
Landscape Districts (2702, 2703, 2704)						
Special Assessments - Current	\$590,037	\$619,358	\$619,358	\$619,358	\$619,358	
Special Assessments - Prior Year & Penalties	2,675	1,725	1,725	1,725	1,725	
Interest	5,562	3,270	3,270	3,520	5,828	2,308
Total Landscape Districts	\$598,275	\$624,353	\$624,353	\$624,603	\$626,911	\$2,308
Public Art Fund (2801)						
Interest	\$29,655	\$15,640	\$15,640	\$11,810	\$21,316	\$9,506
General Revenue	516,781					
Total Public Art Fund	\$546,436	\$15,640	\$15,640	\$11,810	\$21,316	\$9,506
Cable TV Facilities (2811)						

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Interest	\$3,376	\$1,290	\$1,290	\$1,910	\$527	(\$1,383)
General & Administrative	178,309	179,000	179,000	183,000	183,000	
Total Cable TV Facilities	\$181,685	\$180,290	\$180,290	\$184,910	\$183,527	(\$1,383)
Affordable Housing Fund (2901)						
Interest	\$114,727	\$47,840	\$47,840	\$44,830	\$98,627	\$53,797
Loan Repayments	5,637,117					
Development Services	27,476	30,586	30,586	26,912	38,072	11,160
Developer Contribution	2,401,198	815,096	815,096	25,190	502,000	476,810
Total Affordable Housing Fund	\$8,180,518	\$893,522	\$893,522	\$96,932	\$638,699	\$541,767
Noise Mitigation Fund (2902)						
Interest	\$816	\$400	\$400	\$410	\$60	(\$350)
Miscellaneous Revenue	2,527	2,411	2,411	2,225	3,068	843
Total Noise Mitigation Fund	\$3,343	\$2,811	\$2,811	\$2,635	\$3,128	\$493
Community Development Block Grant (2903)						
Intergovernmental-Federal	\$53,226	\$82,202	\$107,485	\$82,202	\$82,202	
Total Comm. Development Block Grant	\$53,226	\$82,202	\$107,485	\$82,202	\$82,202	
HCD Housing Related Park Grant (2904)						
Intergovernmental-State	\$432,450		\$398,650			
Total HCD Housing Related Park Grant	\$432,450		\$398,650			
Public Facilities Fee (4100s)						
Interest	\$346,252	\$20,280	\$20,280	\$26,800	\$153,956	\$127,156
Developer Contribution	15,091,482	9,141,918	8,220,918	5,919,329	7,603,560	1,684,231
Total Public Facilities Fee	\$15,437,734	\$9,162,198	\$8,241,198	\$5,946,129	\$7,757,516	\$1,811,387
Fire Impact Fees (4201)						
Developer Contribution	\$390,513	\$86,496	\$51,496	\$27,704		(\$27,704)
Total Fire Impact Fees	\$390,513	\$86,496	\$51,496	\$27,704		(\$27,704)
Traffic Impact Fee (4300s)						
Interest	\$172,613	\$96,360	\$96,360	\$94,070	\$167,027	\$72,957

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Developer Contribution	3,969,043	2,968,575	3,538,575	1,461,567	1,778,751	317,184
Total Traffic Impact Fee	\$4,141,656	\$3,064,935	\$3,634,935	\$1,555,637	\$1,945,778	\$390,141
Dublin Crossing Fund (4401)						
Interest	\$11,276	\$2,060	\$2,060	\$14,230	\$23,141	\$8,911
Community Benefit Payments	15,000,000	533,839	533,839	4,601,518	3,000,000	(1,601,518)
Total Dublin Crossing Fund	\$15,011,276	\$535,899	\$535,899	\$4,615,748	\$3,023,141	(\$1,592,607)
Vehicles Replacement (6105)						
Interest	\$26,563	\$19,540	\$19,540	\$14,030	\$25,732	\$11,702
General & Administrative	517,788	528,051	528,051	430,494	520,509	90,015
Internal Service Charges	12,257					
Total Vehicles Replacement	\$556,608	\$547,591	\$547,591	\$444,524	\$546,241	\$101,717
Facilities Replacement (6205)						
Interest	\$53,960	\$34,550	\$34,550	\$36,310	\$62,278	\$25,968
Internal Service Charges	288,084	317,671	317,671	322,345	298,775	(23,570)
Total Facilities Replacement	\$342,044	\$352,221	\$352,221	\$358,655	\$361,053	\$2,398
Equipment Replacement (6305)						
Interest	\$29,762	\$21,460	\$21,460	\$26,560	\$36,046	\$9,486
Internal Service Charges	770,016	865,718	840,660	877,727	938,028	60,301
Miscellaneous Revenue	114					
Total Equipment Replacement	\$799,893	\$887,178	\$862,120	\$904,287	\$974,074	\$69,787
IT Fund (6605)						
Internal Service Charges	\$1,152,860	\$1,439,866	\$1,439,866	\$1,444,775	\$1,422,119	(\$22,656)
Total IT Fund	\$1,152,860	\$1,439,866	\$1,439,866	\$1,444,775	\$1,422,119	(\$22,656)
Retiree Health (6901)						
Interest		\$530	\$530	\$530	\$1,002	\$472
Internal Service Charges	1,347,145	1,618,330	1,618,330	1,613,162	1,645,152	31,990
Reimbursement	489,338	627,000	627,000	727,320	790,020	62,700
Total Retiree Health	\$1,836,483	\$2,245,860	\$2,245,860	\$2,341,012	\$2,436,174	\$95,162

Category	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
PERS Side Fund Payoff (6951)						
Internal Service Charges	\$368,056	\$411,593	\$411,593	\$96,328	\$200,000	\$103,672
Total PERS Side Fund Payoff	\$368,056	\$411,593	\$411,593	\$96,328	\$200,000	\$103,672
Energy Efficiency Capital Lease (7101)						
Interest	\$760					
Internal Service Charges	550,654	565,977	565,977	581,881	581,881	
Capital Contribution	113,288					
Total Energy Efficiency Capital Lease	\$664,702	\$565,977	\$565,977	\$581,881	\$581,881	
Total	\$141,921,637	\$117,162,401	\$130,781,993	\$109,974,957	\$116,084,493	\$6,109,536

*Excludes Transfers In and Fiduciary Funds

Historical Comparison of Expenditures

EXPENDITURE COMPARISON BY DEPARTMENT

Department	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Administrative Services						
Finance	\$1,447,127	\$1,729,426	\$1,752,426	\$1,743,119	\$1,777,662	\$34,543
Information Services	1,205,758	1,426,578	1,647,903	1,442,958	1,483,987	41,029
Total Administrative Services	\$2,652,885	\$3,156,004	\$3,400,329	\$3,186,077	\$3,261,649	\$75,572
City Attorney						
City Attorney	\$968,537	\$881,182	\$881,182	\$881,182	\$956,180	\$74,998
Total City Attorney	\$968,537	\$881,182	\$881,182	\$881,182	\$956,180	\$74,998
City Council						
City Council	\$439,779	\$531,676	\$531,676	\$537,022	\$544,595	\$7,573
Total City Council	\$439,779	\$531,676	\$531,676	\$537,022	\$544,595	\$7,573
Community Development						
Building & Safety	\$2,746,145	\$3,155,340	\$3,405,340	\$3,088,556	\$3,578,841	\$490,285
Housing	5,841,118	576,392	1,489,125	1,681,762	529,345	(1,152,417)
Planning	2,609,398	2,614,824	3,270,258	2,678,194	2,583,540	(94,654)
Total Community Development	\$11,196,660	\$6,346,556	\$8,164,723	\$7,448,512	\$6,691,726	(\$756,786)
City Clerk						
City Clerk	\$360,067	\$653,093	\$653,093	\$667,939	\$632,609	(\$35,330)
Elections	1,980	80,720	80,720	3,120	3,120	
Total City Clerk	\$362,047	\$733,813	\$733,813	\$671,059	\$635,729	(\$35,330)
City Manager						
City Manager	\$1,118,762	\$1,227,510	\$1,227,510	\$1,264,011	\$1,240,780	(\$23,231)
Total City Manager	\$1,118,762	\$1,227,510	\$1,227,510	\$1,264,011	\$1,240,780	(\$23,231)
Economic Development						

Department	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Public Information	\$236,738	\$351,030	\$351,030	\$278,552	\$310,759	\$32,207
Economic Development	368,035	688,320	966,163	704,584	657,637	(46,947)
Total Economic Development	\$604,773	\$1,039,350	\$1,317,193	\$983,136	\$968,396	(\$14,740)
Fire Services						
Fire Operations	\$11,471,284	\$12,792,959	\$12,792,959	\$12,828,030	\$12,867,286	\$39,256
Dougherty Regional Fire Authority	149,338	128,000	128,000	125,000	176,000	51,000
Fire Maintenance	240,453	245,650	245,650	250,207	248,676	(1,531)
Fire Prevention	404,539	466,844	467,969	441,777	421,194	(20,583)
Total Fire Services	\$12,265,614	\$13,633,453	\$13,634,578	\$13,645,014	\$13,713,156	\$68,142
Human Resources						
Human Resources	\$678,432	\$753,656	\$753,656	\$759,499	\$751,193	(\$8,306)
Insurance	401,892	497,450	497,450	497,450	517,450	20,000
Total Human Resources	\$1,080,324	\$1,251,106	\$1,251,106	\$1,256,949	\$1,268,643	\$11,694
Non-Departmental						
Animal Control	\$327,626	\$301,257	\$354,075	\$299,570	\$379,471	\$79,901
Crossing Guard	131,566	140,695	140,695	147,729	147,729	
Community TV	138,329	158,988	198,894	158,988	158,988	
Disaster Preparation	104,823	123,489	138,489	126,632	137,366	10,734
Non Departmental	12,653,710	5,079,883	6,035,062	6,161,662	8,207,540	2,045,878
Waste Management	3,743,697	3,945,665	3,946,790	4,233,287	4,146,382	(86,905)
Total Non-Departmental	\$17,099,750	\$9,749,977	\$10,814,005	\$11,127,868	\$13,177,476	\$2,049,608
Parks & Community Services						
Facilities Operations & Rentals	\$1,769,383	\$1,619,306	\$1,840,564	\$1,582,381	\$1,594,751	\$12,370
Library Services	845,013	865,281	865,281	895,184	951,071	55,887
Parks & Community Services Admin	1,223,761	2,068,976	2,357,029	2,100,291	2,164,558	64,267
Heritage Programs	893,292	1,338,636	1,431,986	1,377,670	1,483,198	105,528
Recreation Programs	3,013,144	3,954,707	3,983,372	5,206,543	5,145,349	(61,194)
Total Parks & Community Services	\$7,744,593	\$9,846,906	\$10,478,232	\$11,162,070	\$11,338,928	\$176,859

Department	2015-16 Actual	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Police Department						
Police Operations	\$15,958,025	\$17,301,902	\$17,412,288	\$18,289,860	\$18,366,098	\$76,238
Police Operations Support	1,928,963	2,023,544	2,040,069	1,980,489	2,051,414	70,925
Total Police Department	\$17,886,988	\$19,325,446	\$19,452,357	\$20,270,349	\$20,417,512	\$147,163
Public Works						
Building Management	\$1,168,541	\$1,428,463	\$1,428,463	\$1,450,529	\$1,507,221	\$56,692
Engineering	2,888,117	3,311,776	3,578,702	3,439,142	3,767,566	328,424
Environmental Programs	310,868	806,643	836,921	823,426	841,664	18,238
Facilities Development	250,291	405,282	405,282	390,594	302,205	(88,389)
Park Maintenance	2,949,885	3,456,511	3,394,811	3,998,467	3,830,783	(167,684)
Public Works Administration	1,198,458	1,476,380	1,451,322	1,532,480	1,323,226	(209,254)
Street Landscaping	1,725,961	2,227,628	2,230,328	2,364,853	2,524,945	160,092
Street Maintenance	528,908	949,514	949,514	976,367	867,367	(109,000)
Traffic Safety	795,468	879,458	879,458	916,714	961,382	44,668
Total Public Works	\$11,816,497	\$14,941,655	\$15,154,801	\$15,892,572	\$15,926,360	\$33,788
Grand Total	\$85,237,210	\$82,664,634	\$87,041,504	\$88,325,821	\$90,141,131	\$1,815,310

Position Allocation Plan

ADOPTED FISCAL YEAR 2017-18 POSITION ALLOCATION PLAN SUMMARY BY DEPARTMENT

Department	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
City Manager Office						
City Positions	4.34	4.34	4.34	4.34	4.34	
Total	4.34	4.34	4.34	4.34	4.34	
City Clerk						
City Positions	2.00	3.00	3.00	3.00	3.00	
Total	2.00	3.00	3.00	3.00	3.00	
Human Resources						
City Positions	2.50	2.50	2.50	2.50	2.50	
Total	2.50	2.50	2.50	2.50	2.50	
Administrative Services						
City Positions	11.75	11.75	12.00	11.75	12.00	0.25
Total	11.75	11.75	12.00	11.75	12.00	0.25
Non-Departmental						
City Positions	0.66	0.66	0.66	0.66	0.66	
Total	0.66	0.66	0.66	0.66	0.66	
Economic Development						
City Positions	3.50	3.50	3.50	3.50	3.50	
Total	3.50	3.50	3.50	3.50	3.50	

Department	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Community Development						
City Positions	18.45	18.45	19.45	18.45	19.45	1.00
Contract Positions	8.75	9.69	9.69	9.21	10.48	1.27
Total	27.20	28.14	29.14	27.66	29.93	2.27
Fire Department						
City Positions	1.00	1.00	1.00	1.00	1.00	
Contract Positions	38.91	38.99	38.99	38.99	38.99	
Total	39.91	39.99	39.99	39.99	39.99	
Police Department						
City Positions	5.00	4.00	4.00	4.00	4.00	
Contract Positions	56.00	57.00	57.00	57.00	59.00	2.00
Total	61.00	61.00	61.00	61.00	63.00	2.00
Parks & Community Services						
City Positions	24.10	25.10	25.10	25.10	25.10	
Contract Positions	1.04	1.34	1.34	1.34	1.34	
Total	25.14	26.44	26.44	26.44	26.44	
Public Works						
City Positions	18.95	19.45	19.45	19.45	19.45	
Contract Positions	27.15	32.93	32.93	37.80	37.80	
Total	46.10	52.38	52.38	57.25	57.25	
City Employees	92.25	93.75	95.00	93.75	95.00	1.25
Contract Employees	131.85	139.95	139.95	144.34	147.61	3.27
TOTAL CITY & CONTRACT	224.10	233.70	234.95	238.09	242.61	4.52

NOTE: All of the designated personnel perform duties directly from City facilities. The Position Allocation Plan does not account for the temporary/seasonal Staff in the Parks & Community Services Department which varies between 100-200 additional employees. It also does not include all the contract personnel who perform work under contract to the City of Dublin at offsite locations. Examples of these contract personnel include Contract Engineering, some MCE Corporation (Public Works); Alameda County employees performing some Police, Fire, and traffic signal maintenance services; or legal services provided by Meyers, Nave, Riback, Silver & Wilson.

**ADOPTED FISCAL YEAR 2017-18 POSITION ALLOCATION PLAN
CITY POSITIONS**

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
City Manager Office						
City Manager	1.00	1.00	1.00	1.00	1.00	
Assistant City Manager	1.00	1.00	1.00	1.00	1.00	
Assistant to the City Manager	0.34	0.34	0.34	0.34	0.34	
Executive Aide	1.00	1.00	1.00	1.00	1.00	
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00	
Total - City Manager Office	4.34	4.34	4.34	4.34	4.34	
City Clerk						
City Clerk/Records Manager	1.00	1.00	1.00	1.00	1.00	
Administrative Technician	1.00					
Deputy City Clerk		1.00	1.00	1.00	1.00	
Office Assistant I (2Yr Limited Term)		1.00	1.00	1.00	1.00	
Total - City Clerk	2.00	3.00	3.00	3.00	3.00	
Human Resources						
Human Resources Director	1.00	1.00	1.00	1.00	1.00	
Administrative Technician					0.50	0.50
Management Analyst II	1.00	1.00	1.00	1.00	1.00	
Senior Office Assistant	0.50	0.50	0.50	0.50		(0.50)
Total - Human Resources	2.50	2.50	2.50	2.50	2.50	
Administrative Services						
Administrative Services Director	1.00	1.00	1.00	1.00	1.00	
Accountant	1.00	1.00	1.00	1.00	1.00	
Administrative Aide					1.00	1.00

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Administrative Technician	1.00	1.00	1.00	1.00		(1.00)
Asst. Admin. Services Dir./Budget Manager	1.00	1.00	1.00	1.00	1.00	
Finance Technician I			1.00		1.00	1.00
Finance Technician II	1.75	1.75	1.00	1.75		(1.75)
Financial Analyst	1.00	1.00	1.00	1.00	1.00	
GIS Coordinator	1.00	1.00	1.00	1.00	1.00	
Information Systems Manager	1.00	1.00	1.00	1.00	1.00	
Information Systems Technician I/II	2.00	2.00	2.00	2.00	2.00	
Senior Accountant	1.00	1.00	1.00	1.00	1.00	
Senior Finance Technician					1.00	1.00
Total - Administrative Services	11.75	11.75	12.00	11.75	12.00	0.25
Non-Departmental						
Administrative Aide	0.50					
Assistant to the City Manager	0.66	0.66	0.66	0.66	0.66	
Environmental Coordinator	0.25					
Environmental Technician	0.75					
Total - Non-Departmental	2.16	0.66	0.66	0.66	0.66	
Economic Development						
Economic Dev Dir/PIO	1.00	1.00	1.00	1.00	1.00	
Administrative Technician					.50	.50
Management Analyst I	1.00	1.00	1.00	1.00		(1.00)
Management Analyst II		1.00	1.00	1.00	2.00	1.00
Senior Management Analyst	1.00					
Senior Office Assistant	0.50	0.50	0.50	0.50		(0.50)
Total - Economic Development	3.50	3.50	3.50	3.50	3.50	
Community Development						
Community Development Director	1.00	1.00	1.00	1.00	1.00	

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Administrative Aide	1.00	1.00	1.00	1.00	1.00	
Administrative Technician	1.00	1.00	1.00	1.00	1.00	
Assistant Planner	1.00	1.00	1.00	1.00	1.00	
Associate Planner	1.00	1.00	1.00	1.00	1.00	
Assistant to the City Manager	1.00					
Asst. Director of Community Dev.	1.00	1.00	1.00	1.00	1.00	
Chief Building Official	1.00	1.00	1.00	1.00	1.00	
Housing Specialist	1.00	1.00	1.00	1.00	1.00	
Office Assistant II	2.45	2.45	2.45	2.45	2.45	
Permit Technician	2.00	2.00	2.00	2.00	1.00	(1.00)
Permit Technician (3 Yr Limited Term)					1.00	1.00
Plan Check Engineer	1.00	1.00	1.00	1.00	1.00	
Plans Examiner			1.00		1.00	1.00
Principal Planner	1.00	1.00	1.00	1.00	1.00	
Secretary	1.00	1.00		1.00		(1.00)
Senior Code Enforcement Officer	1.00	1.00	1.00	1.00	1.00	
Senior Office Assistant			1.00		1.00	1.00
Senior Planner	1.00	1.00	1.00	1.00	1.00	
Senior Planner (4 Yr Limited Term)		1.00	1.00	1.00	1.00	
Total - Fire Department	18.45	18.45	19.45	18.45	19.45	1.00
Fire Department						
Office Assistant II	1.00	1.00	1.00	1.00	1.00	
Total	1.00	1.00	1.00	1.00	1.00	
Police Department						
Administrative Aide	2.00	2.00	2.00	2.00	2.00	
Management Analyst II	1.00					
Office Assistant II	2.00	2.00	2.00	2.00	2.00	

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Total - Police Department	5.00	4.00	4.00	4.00	4.00	
Parks & Community Services						
Parks & Community Svcs Director	1.00	1.00	1.00	1.00	1.00	
Administrative Technician		1.00	1.00	1.00	1.00	
Asst. Parks & Comm Services Dir.	1.00	1.00	1.00	1.00	1.00	
Graphic Design & Comm Coordinator	1.00	1.00	1.00	1.00	1.00	
Cultural Arts & Heritage Manager	1.00	1.00	1.00	1.00	1.00	
Heritage Center Director	1.00	1.00	1.00	1.00	1.00	
Management Analyst I	1.00	1.00	1.00	1.00	1.00	
Office Assistant I/II	2.10	2.10	2.10	2.10	2.10	
Parks & Comm Svcs Business Manager	1.00	1.00	1.00	1.00	1.00	
Recreation Coordinator	5.00	6.00	6.00	6.00	6.00	
Recreation Supervisor	5.00	5.00	5.00	5.00	5.00	
Recreation Technician	2.00	2.00	2.00	2.00	2.00	
Senior Office Assistant	3.00	2.00	2.00	2.00	2.00	
Total - Parks & Community Services	24.10	25.10	25.10	25.10	25.10	
Public Works						
Public Works Director	1.00	1.00	1.00	1.00	1.00	
Administrative Aide	0.50	1.00	1.00	1.00	1.00	
Administrative Technician	1.00					
Assistant Civil Engineer	1.00	1.00	1.00	1.00	1.00	
Assistant Public Works Dir/City Engineer	1.00	1.00	1.00	1.00	1.00	
Associate Civil Engineer	1.00	1.00	1.00	1.00	1.00	
Capital Improvement Program Manager					1.00	1.00
Environmental Coordinator	0.75	1.00	1.00	1.00	1.00	
Environmental Technician	0.25	1.00	1.00	1.00	1.00	
Facilities Development Manager	1.00	1.00	1.00	1.00		(1.00)
Management Analyst II	1.00	1.00	1.00	1.00	1.00	

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Office Assistant II	0.45	1.45	1.45	1.45	1.45	
Parks & Facilities Dev. Coordinator	1.00	1.00	1.00	1.00	1.00	
Parks & Facilities Dev. Coordinator (Limited Term)	2.00	1.00	1.00	1.00	1.00	
Public Works Inspector	2.00	2.00	2.00	2.00	2.00	
Public Works Manager (Maint)	1.00	1.00	1.00	1.00	1.00	
Public Works Trans/Ops Manager	1.00	1.00	1.00	1.00	1.00	
Senior Civil Engineer	2.00	2.00	2.00	2.00	2.00	
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00	
Total - Public Works	18.95	19.45	19.45	19.45	19.45	
GRAND TOTAL - ALL CITY POSITIONS	93.75	93.75	95.00	93.75	95.00	1.25

**ADOPTED FISCAL YEAR 2017-18 POSITION ALLOCATION PLAN
CONTRACT POSITION**

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Community Development						
Building & Safety						
Building Inspector	8.00	8.34	8.34	8.25	9.20	0.95
Plan Checker	0.75	1.35	1.35	0.96	1.28	0.32
Total - Community Development	8.75	9.69	9.69	9.21	10.48	1.27
Fire Department						
Fire Contract (Alameda County)						
Firefighter/Paramedic	12.00	12.00	12.00	12.00	12.00	
Fire Engineer	12.00	12.00	12.00	12.00	12.00	
Fire Captain	12.00	12.00	12.00	12.00	12.00	
CERT Coordinator	0.13	0.13	0.13	0.13	0.13	
Emergency Prepared. Manager	0.13	0.13	0.13	0.13	0.13	
Emergency Prepared. Assistant		0.07	0.07	0.07	0.07	
Sub-Total	36.26	36.33	36.33	36.33	36.33	
Fire Prevention (Alameda County)						
Fire Marshal	0.13	0.13	0.13	0.13	0.13	
Deputy Fire Marshal	1.00	1.00	1.00	1.00	1.00	
Plans Checker	0.13	0.13	0.13	0.13	0.13	
Code Compliance Officer	1.00	1.00	1.00	1.00	1.00	
Sub-Total	2.26	2.26	2.26	2.26	2.26	
Fire Station Maintenance (MCE)						
Landscape Foreman	0.04	0.04	0.04	0.04	0.04	
Landscape Laborer I	0.16	0.16	0.16	0.16	0.16	
Landscape Laborer II	0.06	0.07	0.07	0.07	0.07	
Landscape Laborer III	0.13	0.13	0.13	0.13	0.13	
Sub-Total	0.39	0.40	0.40	0.40	0.40	

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Total- Fire Department	38.91	38.99	38.99	38.99	38.99	
Police Department						
Police Contract (Alameda County)						
Commander	1.00	1.00	1.00	1.00	1.00	
Captain	1.00	1.00	1.00	1.00	1.00	
Lieutenant	2.00	2.00	2.00	2.00	2.00	
Sergeant - Training	1.00	1.00	1.00	1.00	1.00	
Sergeant - Patrol	4.00	4.00	4.00	4.00	4.00	
Sergeant - Investigations	2.00	2.00	2.00	2.00	2.00	
Sergeant - Traffic	1.00	1.00	1.00	1.00	1.00	
Sergeant - Crime Prevention	1.00	1.00	1.00	1.00	1.00	
Officer - Patrol	26.00	27.00	27.00	27.00	29.00	2.00
Officer - Investigations	6.00	6.00	6.00	6.00	6.00	
Officer - Traffic	3.00	3.00	3.00	3.00	3.00	
Officer - Crime Prevention	2.00	2.00	2.00	2.00	2.00	
Officer - School	2.00	2.00	2.00	2.00	2.00	
Sheriff's Technician	4.00	4.00	4.00	4.00	4.00	
Total - Police Department	56.00	57.00	57.00	57.00	59.00	2.00
Parks & Community Services						
Library (MCE)						
Landscape Foreman	0.21	0.26	0.26	0.26	0.26	
Landscape Laborer I	0.17	0.16	0.16	0.16	0.16	
Sub-Total	0.38	0.42	0.42	0.42	0.42	
Facilities Operations & Rentals (MCE)						
Landscape Foreman	0.17	0.18	0.18	0.18	0.18	
Landscape Laborer I	0.40	0.51	0.51	0.51	0.51	
Landscape Laborer II	0.09	0.13	0.13	0.13	0.13	
Landscape Laborer III		0.10	0.10	0.10	0.10	

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Sub-Total	0.66	0.92	0.92	0.92	0.92	
Total - Parks & Community Services	1.04	1.34	1.34	1.34	1.34	
Public Works						
Building Management (MCE)						
Maintenance Superintendent	1.03	1.00	1.00	1.00	1.00	
Landscape Foreman	0.73	1.00	1.00	1.00	1.00	
Landscape Laborer I	0.81	0.69	0.69	0.92	0.92	
Landscape Laborer II	0.08					
Landscape Laborer III	0.08	0.08	0.08	0.12	0.12	
Sub-Total	2.73	2.77	2.77	3.04	3.04	
Street Maintenance (MCE)						
Landscape Foreman	0.21	0.15	0.15	0.15	0.15	
Landscape Laborer I	0.45	0.41	0.41	0.41	0.41	
Landscape Laborer II	0.21	0.15	0.15	0.15	0.15	
Landscape Laborer III	1.28	1.10	1.10	1.10	1.10	
Sub-Total	2.15	1.81	1.81	1.81	1.81	
Street Landscaping (MCE)						
Landscape Foreman	0.99	1.07	1.07	1.07	1.07	
Landscape Laborer I	2.68	3.30	3.30	3.35	3.35	
Landscape Laborer II	2.17	3.01	3.01	3.01	3.01	
Landscape Laborer III	3.61	7.06	7.06	8.07	8.07	
Sub-Total	9.45	14.44	14.44	15.50	15.50	
Park Maintenance (MCE)						
Landscape Foreman	1.00	1.00	1.00	1.00	1.00	
Landscape Laborer I	4.13	4.20	4.20	4.80	4.80	
Landscape Laborer II	2.31	2.60	2.60	3.90	3.90	
Landscape Laborer III	5.38	6.11	6.11	7.75	7.75	
Sub-Total	12.82	13.91	13.91	17.45	17.45	

Department / Classification	2015-16 Amended	2016-17 Adopted	2016-17 Amended	2017-18 Forecast	2017-18 Adopted	Adopted vs Forecast
Total - Public Works	27.15	32.93	32.93	37.80	37.80	
GRAND TOTAL - CONTRACT POSITIONS	131.85	139.95	139.95	144.34	147.61	3.27

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Fiscal Year 2017-18 Appropriations Limit

(Based on Fiscal Year 2016-17 Limit Adopted By City Council Resolution No.74-16)

The Gann Limit, or Proposition 4 Limit, was a 1979 amendment to the California constitution sponsored by political activist Paul Gann in 1979 on the heels of his property tax-reducing Proposition 13 initiative passed the prior year. The Gann Limit was designed to regulate state and local spending by linking the rate of appropriation growth to a statewide index.

In accordance with Chapter 1025 of the statutes of 1987, as amended, each government entity is required to include the Appropriations Limit in the annual budget. The City of Dublin has calculated a FY 2017-18 limit in accordance with Article XIII B of the California Constitution and the recognized methodology for calculating adjustments. The details of this calculation are shown on the following page.

The Appropriations Limit does not apply to all funds appropriated by the City Council. State law limits only the appropriations that are funded by “proceeds of taxes,” which are narrowly defined. The law also establishes a formula to be used to calculate annual adjustments to the limit using a combination of two factors selected by the agency.

The first factor is based on changes in population. Agencies may either select the change in the city population or the change in county population. For FY 2017-18 the City of Dublin population growth of 4.12% was larger than the Alameda County population growth of 0.99% (based on the Price and Population Information provided by the California Department of Finance). Therefore, the adjustment calculation uses the City of Dublin population growth.

The second factor allows the City to use either 1) the increase in the State Per Capita Personal Income, or 2) the change in local assessed valuation based on changes in the “Non-Residential New Construction.” The change in the Per Capita Personal Income as provided by the Department of Finance is 3.69%. The change in the assessed valuation compares the total change in assessed valuation to the amount related strictly to non-residential improvements. In February 2017, the Alameda County Assessor provided data related to FY 2016-17 changes in assessed valuation attributable to Non-Residential New Construction. The amount of the increase was \$3,008,600, or 0.26%. Therefore, the City of Dublin elected to use the change in State Per Capita Personal Income.

The two factors discussed above are combined to arrive at a growth rate for appropriations, which is then applied to the prior year to arrive at a limit for the new budget year. The City of Dublin’s FY 2017-18 Appropriations Limit is \$314,611,477, as shown on the following page, while the FY 2017-18 Budget contains appropriations of \$61,544,434 that would be categorized as funded by proceeds of taxes. Therefore, the City’s appropriations subject to the Gann Limit are \$253,067,043 below the allowed amount calculated for FY 2017-18.

**CALCULATION OF FISCAL YEAR 2017-18 APPROPRIATIONS LIMIT
(Based on Fiscal Year 2016-17 Limit)**

A. Selection of Optional Factors

1. Change in Population – City vs. County.

Factors	1/1/2017	1/1/2016	% Increase
a. City of Dublin	57,976	55,684	4.12%
b. County of Alameda	1,642,173	1,626,047	0.99%

The City selected Factor 1a. City of Dublin population growth 4.12%

2. Change in State per Capita Personal Income vs. City Non Residential Building Construction.

Factors	% Change
a. Change in State per Capita Personal Income	3.69%
b. Change in Non Residential Assessed Valuation	0.26%

The City selected Factor 2a. Change in State per Capita Personal Income 3.69%

B. FY2016-17 Growth Adjustment Factor

Calculation of factor for FY2017-18 = X*Y = 1.0412*1.0369 = 1.0796

$$X = \frac{\text{Selected Factor \#1} + 100}{100} = \frac{4.12 + 100}{100} = 1.0412$$

$$Y = \frac{\text{Selected Factor \#2} + 100}{100} = \frac{3.69 + 100}{100} = 1.0369$$

C. Calculation of Appropriations Limit

Fiscal Year 2016-17 Appropriations Limit		\$291,414,855
Fiscal Year 2017-18 Adjustment Factor	x	<u>1.0796</u>
Fiscal Year 2017-18 Appropriations Limit		\$314,611,477